



**The Meeting Transcript of  
The Los Angeles County  
Board of Supervisors**



## Adobe Acrobat Reader 5.0

### Finding Words

You can use the Find command to find a complete word or part of a word in the current PDF document. Acrobat Reader looks for the word by reading every word on every page in the file, including text in form fields.

#### To find a word using the Find command:

1. Click the Find button (**Binoculars**), or choose Edit > Find.
2. Enter the text to find in the text box.
3. Select search options if necessary:
  - Match Whole Word Only finds only occurrences of the complete word you enter in the box. For example, if you search for the word *stick*, the words *tick* and *sticky* will not be highlighted.
  - Match Case finds only words that contain exactly the same capitalization you enter in the box.
  - Find Backwards starts the search from the current page and goes backwards through the document.
4. Click Find. Acrobat Reader finds the next occurrence of the word.

#### To find the next occurrence of the word:

Do one of the following:

Choose Edit > Find Again

Reopen the find dialog box, and click Find Again. (The word must already be in the Find text box.)

### Copying and pasting text and graphics to another application

You can select text or a graphic in a PDF document, copy it to the Clipboard, and paste it into another application such as a word processor. You can also paste text into a PDF document note or into a bookmark. Once the selected text or graphic is on the Clipboard, you can switch to another application and paste it into another document.

**Note:** *If a font copied from a PDF document is not available on the system displaying the copied text, the font cannot be preserved. A default font is substituted.*

#### To select and copy it to the clipboard:

1. Select the text tool **T**, and do one of the following:

To select a line of text, select the first letter of the sentence or phrase and drag to the last letter.

To select multiple columns of text (horizontally), hold down Ctrl+Alt (Windows) or Option (Mac OS) as you drag across the width of the document.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

To select a column of text (vertically), Hold down Ctrl+Alt (Windows) or Option+Command (Mac OS) as you drag the length of the document.

To select all the text on the page, choose Edit > Select All. In single page mode, all the text on the current page is selected. In Continuous or Continuous – facing mode, most of the text in the document is selected. When you release the mouse button, the selected text is highlighted. To deselect the text and start over, click anywhere outside the selected text.

The Select All command will not select all the text in the document. A workaround for this (Windows) is to use the Edit > Copy command.

2. Choose Edit > Copy to copy the selected text to the clipboard.

3. To view the text, choose Window > Show Clipboard

In Windows 95, the Clipboard Viewer is not installed by default and you cannot use the Show Clipboard command until it is installed. To install the Clipboard Viewer, Choose Start > Settings > Control Panel > Add/Remove Programs, and then click the Windows Setup tab. Double-click Accessories, check Clipboard Viewer, and click OK.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1                   **[REPORT OF ACTION TAKEN IN CLOSED SESSION**

2                   **ON AUGUST 9, 2005, BEGINS ON PAGE 274.]**

3  
4  
5  
6   **GLORIA MOLINA, CHAIR:** IF WE COULD ASK EVERYONE TO PLEASE TAKE  
7 A SEAT, WE ARE GOING TO BEGIN THIS MORNING'S MEETING. THIS  
8 MORNING, OUR INVOCATION WILL BE LED BY THE REVEREND TRUMAN  
9 BARRETT, WHO IS A RETIRED METHODIST MINISTER AT THE BAKER HOME  
10 FOR METHODIST MINISTERS IN ROWLAND HEIGHTS. OUR PLEDGE THIS  
11 MORNING WILL BE LED BY MICKEY FURSTENBERG, WHO IS A SERGEANT-  
12 AT-ARMS AT POST 603 OF THE JEWISH WAR VETERANS OF THE UNITED  
13 STATES OF AMERICA. WOULD YOU ALL PLEASE STAND.

14  
15   **THE REVEREND TRUMAN BARRETT:** LET US PRAY. DEAR GOD, WE THANK  
16 YOU FOR OUR COUNTY SUPERVISORS WHO HAVE GIVEN THEMSELVES TO  
17 GOVERN THE TEMPORAL AFFAIRS OF OUR COUNTY. IN THEIR DUTIES,  
18 THEY ARE CALLED UPON TO MAKE LIFE-SHAPING DECISIONS IN A VAST  
19 ARRAY OF MATTERS. AS THEY CARRY OUT THESE DUTIES, MAY THEY BE  
20 FILLED WITH A SENSE OF JOY AS WELL AS A SENSE OF  
21 RESPONSIBILITY AT THE OPPORTUNITIES THAT ARE THEIRS TO ENABLE  
22 FULLNESS OF LIFE TO ALL OF THE PEOPLE OF THE COUNTY FROM THE  
23 GREATEST TO THE LEAST. AMEN.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **MICKEY FURSTENBERG:** PLEASE PLACE YOUR HANDS ABOVE YOUR HEART.

2   JOIN ME IN THE PLEDGE OF ALLEGIANCE. [ PLEDGE OF ALLEGIANCE ]

3

4   **SUP. MOLINA, CHAIR:** SUPERVISOR KNABE?

5

6   **SUP. KNABE:** THANK YOU, MADAM CHAIR, MEMBERS OF THE BOARD, AND

7   LADIES AND GENTLEMEN. IT'S MY PLEASURE TO PRESENT A

8   CERTIFICATE OF RECOGNITION TO THE REVEREND TRUMAN BARRETT WHO,

9   AS WAS MENTIONED, IS A RETIRED METHODIST MINISTER. AND,

10   UPSTAIRS THIS MORNING, WE ALSO PRESENTED HIM WITH A SCROLL IN

11   RECOGNITION. HE IS JUST CELEBRATING HIS 50TH YEAR AS AN

12   ORDAINED MINISTER. HE IS A WORLD WAR II ARMY VETERAN OF THE

13   PACIFIC THEATRE. HE, IN A PREVIOUS LIFE, WAS A CHIROPRACTOR

14   BEFORE BEING ORDAINED IN 1955. HE HAS SERVED IN A MULTITUDE OF

15   SOUTHLAND CHURCHES HERE BEFORE BEING ASSIGNED TO A TWO-YEAR

16   MISSION IN AFRICA, ESTABLISHING AN ENGLISH-SPEAKING

17   CONGREGATION, WHICH BECAME THE METHODIST CHURCH OF SOUTH

18   AFRICA. HE AND HIS WIFE, PATSY, WHO IS HERE TODAY, HAVE BEEN

19   MARRIED FOR 56 YEARS. THEY HAVE TWO CHILDREN AND 5

20   GRANDCHILDREN. THEY'RE ENJOYING THEIR RETIREMENT OUT THERE AT

21   THE BAKER HOME IN ROWLAND HEIGHTS. SO, ON BEHALF OF MYSELF AND

22   MY COLLEAGUES, WE WANT TO PRESENT THIS CERTIFICATE OF

23   RECOGNITION AND APPRECIATION. AND THANK YOU FOR DOING THE

24   LORD'S WORK AND THANK YOU FOR SHARING YOUR TIME WITH US TODAY.

25   CONGRATULATIONS. [ APPLAUSE ]





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA, CHAIR:** SUPERVISOR YAROSLAVSKY?

3

4 **SUP. YAROSLAVSKY:** MADAM CHAIR, WE WERE VERY HONORED THIS  
5 MORNING TO BE LED IN THE PLEDGE OF ALLEGIANCE BY MICKEY  
6 FURSTENBERG. MICKEY LIVES IN WINNETKA IN THE SAN FERNANDO  
7 VALLEY REPRESENTING THE JEWISH WAR VETERANS POST 603, WHERE HE  
8 IS THE SERGEANT-AT-ARMS. MICKEY SAW A LITTLE ACTION IN HIS  
9 DAY, SERVED IN THE UNITED STATES ARMY DURING WORLD WAR II, IN  
10 THE 5TH INFANTRY DIVISION IN THE EUROPEAN THEATRE,  
11 PARTICIPATED IN THE BATTLES OF NORMANDY, BATTLE OF THE BULGE,  
12 RHINE RIVER, RECEIVED THE BRONZE STAR, PURPLE HEART MEDAL,  
13 AMERICAN CAMPAIGN MEDAL, EUROPEAN CAMPAIGN MEDAL WITH THREE  
14 STARS, THE WORLD WAR II VICTORY MEDAL AND THE COMBAT INFANTRY  
15 BADGE. AND HIS DAUGHTER AND GRANDSON, I BELIEVE, ARE IN THE  
16 FRONT ROW THERE. IT'S GOOD TO HAVE YOU HERE. AND MICKEY IS A--  
17 WENT TO WINONA COLLEGE OF PHOTOGRAPHY IN WINONA, INDIANA, AND  
18 HAILS ORIGINALLY FROM CHICAGO, ILLINOIS, BUT HE'S BEEN A PROUD  
19 RESIDENT OF WINNETKA IN THE COUNTY OF LOS ANGELES FOR MANY,  
20 MANY YEARS. MICKEY, THANK YOU FOR LEADING US IN THE PLEDGE  
21 THIS MORNING AND THANK YOU FOR YOUR GREAT SERVICE AND HEROIC  
22 SERVICE TO OUR NATION. [ APPLAUSE ]

23

24 **SUP. MOLINA, CHAIR:** CONGRATULATIONS. I'M GOING TO ASK OUR  
25 EXECUTIVE OFFICER TO PLEASE CALL THE AGENDA.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **CLERK VARONA-LUKENS:** THANK YOU, MADAM CHAIR, MEMBERS OF THE  
3 BOARD. WE'LL BEGIN ON PAGE 8. AGENDA FOR THE MEETING OF THE  
4 COMMUNITY DEVELOPMENT COMMISSION, ITEM 1-D.

5

6 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR BURKE, SECONDED BY  
7 SUPERVISOR ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED.

8

9 **CLERK VARONA-LUKENS:** AGENDA FOR THE MEETING OF THE HOUSING  
10 AUTHORITY, ITEMS 1-H THROUGH 3-H.

11

12 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR KNABE, SECONDED BY  
13 SUPERVISOR YAROSLAVSKY. IF THERE'S NO OBJECTION, SO ORDERED.

14

15 **CLERK VARONA-LUKENS:** AGENDA FOR THE MEETING OF THE REGIONAL  
16 PARK AND OPEN SPACE DISTRICT, ITEM 1-P.

17

18 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED  
19 BY SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO ORDERED.

20

21 **CLERK VARONA-LUKENS:** BOARD OF SUPERVISORS, ITEMS 1 THROUGH 13.  
22 ON ITEM NUMBER 10, HOLD FOR A MEMBER OF THE PUBLIC. THE REST  
23 ARE BEFORE YOU.

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. MOLINA, CHAIR:** ON THE REMAINING ITEMS, MOVED BY  
2   SUPERVISOR YAROSLAVSKY, SECONDED BY SUPERVISOR BURKE. IF  
3   THERE'S NO OBJECTION, SO ORDERED.

4

5   **CLERK VARONA-LUKENS:** ADMINISTRATIVE OFFICER, ITEMS 14 THROUGH  
6   17. ON ITEM NUMBER 15, HOLD FOR SUPERVISORS MOLINA AND  
7   ANTONOVICH AND A MEMBER OF THE PUBLIC. AND ALSO, THE CHAIR  
8   REQUESTS THAT THIS ITEM BE TAKEN UP AT 1:00 P.M. ON ITEM  
9   NUMBER 16, HOLD FOR A MEMBER OF THE PUBLIC. THE REST ARE  
10  BEFORE YOU.

11

12  **SUP. KNABE:** WHAT WAS THE LAST HOLD?

13

14  **SUP. MOLINA, CHAIR:** 16. ON ITEM 14, MOVED BY SUPERVISOR KNABE,  
15  SECONDED BY SUPERVISOR ANTONOVICH. IF THERE'S NO OBJECTION, SO  
16  ORDERED.

17

18  **CLERK VARONA-LUKENS:** AND ALSO, MADAM CHAIR, THAT WOULD INCLUDE  
19  ITEM 17.

20

21  **SUP. MOLINA, CHAIR:** THAT'S CORRECT.

22

23  **CLERK VARONA-LUKENS:** OKAY. CHILDREN AND FAMILY SERVICES. ON  
24  ITEM 18, HOLD FOR A MEMBER OF THE PUBLIC.

25





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. MOLINA, CHAIR:** WE'LL HOLD THAT ITEM.

2

3    **CLERK VARONA-LUKENS:** FIRE DEPARTMENT, ITEMS 19 THROUGH 21.

4

5    **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR YAROSLAVSKY, SECONDED  
6    BY SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO ORDERED.

7

8    **CLERK VARONA-LUKENS:** HEALTH SERVICES, ITEMS 22 THROUGH 26, I  
9    HAVE THE FOLLOWING REQUEST. AS NOTED ON THE GREEN SHEET, ON  
10    ITEM 23, THE DIRECTOR REQUESTS THAT THE ITEM BE REFERRED BACK  
11    TO THE DEPARTMENT. ON ITEM 26, SUPERVISOR BURKE REQUESTS A  
12    ONE-WEEK CONTINUANCE. AND THE REST ARE BEFORE YOU.

13

14    **SUP. MOLINA, CHAIR:** ON THOSE ITEMS, MOVED BY SUPERVISOR KNABE,  
15    SECONDED BY SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO  
16    ORDERED.

17

18    **CLERK VARONA-LUKENS:** PARKS AND RECREATION, ITEM 27.

19

20    **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR BURKE, SECONDED BY  
21    SUPERVISOR ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED.

22

23    **CLERK VARONA-LUKENS:** PROBATION, ITEMS 28 AND 29. ITEM 29  
24    INCLUDES THE REVISIONS AS NOTED ON THE GREEN SHEET. ALSO ON  
25    THIS ITEM, FOR THE RECORD, SUPERVISOR MOLINA VOTES "NO" ON THE



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 SOLE SOURCE AGREEMENT PORTION OF THE ITEM ONLY. THE REMAINDER  
2 IS BEFORE YOU.

3

4 **SUP. MOLINA, CHAIR:** OKAY. NOTING THAT EXCEPTION, MOVED BY  
5 SUPERVISOR ANTONOVICH, SECONDED BY SUPERVISOR KNABE. IF  
6 THERE'S NO OBJECTION, SO ORDERED.

7

8 **CLERK VARONA-LUKENS:** PUBLIC WORKS, ITEMS 30 THROUGH 43. ON  
9 ITEM NUMBER 33, SUPERVISOR MOLINA REQUESTS A TWO-WEEK  
10 CONTINUANCE.

11

12 **SUP. MOLINA, CHAIR:** ALL RIGHT. ON THE REMAINING ITEMS, MOVED  
13 BY SUPERVISOR KNABE, SECONDED BY SUPERVISOR YAROSLAVSKY. IF  
14 THERE'S NO OBJECTION, SO ORDERED.

15

16 **CLERK VARONA-LUKENS:** SANITATION DISTRICTS. ON ITEM NUMBER 44,  
17 HOLD FOR SUPERVISOR YAROSLAVSKY.

18

19 **SUP. MOLINA, CHAIR:** WE WILL HOLD THAT ITEM.

20

21 **SUP. YAROSLAVSKY:** WE'RE GOING TO CONTINUE THAT, NOT HOLD IT.  
22 FOR HOW LONG? ONE WEEK.

23

24 **SUP. MOLINA, CHAIR:** OKAY. CONTINUE THAT ITEM FOR ONE WEEK.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 **CLERK VARONA-LUKENS:** SHERIFF, ITEMS 45 AND 46. ON ITEM NUMBER  
2 45...

3

4 **SUP. KNABE:** WHICH ITEM ARE WE CONTINUING FOR ONE WEEK?

5

6 **SUP. YAROSLAVSKY:** 44.

7

8 **CLERK VARONA-LUKENS:** OKAY. ON THE SHERIFF'S ITEM, 45, AS NOTED  
9 ON THE GREEN SHEET, THE SHERIFF REQUESTS THAT THE ITEM BE  
10 REFERRED BACK TO THE DEPARTMENT AND ITEM 46 IS BEFORE YOU.

11

12 **SUP. MOLINA, CHAIR:** ALL RIGHT. ON ITEM NUMBER 46, MOVED BY  
13 SUPERVISOR YAROSLAVSKY, SECONDED BY SUPERVISOR ANTONOVICH. IF  
14 THERE'S NO OBJECTION, SO ORDERED.

15

16 **CLERK VARONA-LUKENS:** MISCELLANEOUS COMMUNICATIONS, ITEMS 47  
17 THROUGH 49. ON ITEM 47, THE DEPARTMENT-- THE DIRECTOR IS  
18 REQUESTING THAT THE CORRECTIVE ACTION PORTION OF THIS ITEM BE  
19 CONTINUED ONE WEEK. THAT-- THE REST OF THAT ITEM AND 48 AND 49  
20 ARE BEFORE YOU.

21

22 **SUP. MOLINA, CHAIR:** OKAY. SO IT'S APPROVAL OF THE CLAIM AMOUNT  
23 ON 47 AND THEN THE REMAINING ITEMS, MOVED BY SUPERVISOR BURKE,  
24 SECONDED BY SUPERVISOR KNABE. IF THERE'S NO OBJECTION, SO  
25 ORDERED.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **CLERK VARONA-LUKENS:** ORDINANCE FOR INTRODUCTION, ITEM 50, IS  
3 AN ORDINANCE AMENDING TITLE 2, ADMINISTRATION OF THE LOS  
4 ANGELES COUNTY CODE RELATING TO DETERMINATIONS OF CONTRACTOR  
5 NONRESPONSIBILITY AND CONTRACTOR DEBARMENT.

6

7 **SUP. MOLINA, CHAIR:** ALL RIGHT. THAT ITEM IS MOVED BY  
8 SUPERVISOR BURKE, SECONDED BY SUPERVISOR YAROSLAVSKY. IF  
9 THERE'S NO OBJECTION, SO ORDERED.

10

11 **CLERK VARONA-LUKENS:** MISCELLANEOUS, ADDITIONS TO THE AGENDA  
12 REQUESTED BY BOARD MEMBERS AND THE CHIEF ADMINISTRATIVE  
13 OFFICER WHICH WERE POSTED MORE THAN 72 HOURS IN ADVANCE OF THE  
14 MEETING, AS INDICATED ON THE GREEN SUPPLEMENTAL AGENDA. ITEM  
15 51-A.

16

17 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED  
18 BY SUPERVISOR KNABE. IF THERE'S NO OBJECTION, SO ORDERED.

19

20 **CLERK VARONA-LUKENS:** 51-B.

21

22 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED  
23 BY SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO ORDERED.

24

25 **CLERK VARONA-LUKENS:** 51-C.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED  
3 BY SUPERVISOR YAROSLAVSKY. IF THERE'S NO OBJECTION, SO  
4 ORDERED.

5

6 **CLERK VARONA-LUKENS:** AND THAT COMPLETES THE AGENDA. BOARD OF  
7 SUPERVISORS' SPECIAL ITEMS BEGIN WITH SUPERVISORIAL DISTRICT  
8 NO. 3.

9

10 **SUP. MOLINA, CHAIR:** ALL RIGHT. SUPERVISOR YAROSLAVSKY, YOUR  
11 PRESENTATIONS.

12

13 **SUP. YAROSLAVSKY:** FIRST OF ALL, MADAM CHAIR, I'D LIKE TO ASK  
14 MANDY JOHNSON TO COME FORWARD. AND I THINK I'M GOING TO BE  
15 JOINED BY SUPERVISOR ANTONOVICH, SO, MIKE, IF YOU WANT TO COME  
16 ON OVER HERE. COME ON UP HERE. HOW ARE YOU? MADAM CHAIR,  
17 MEMBERS OF THE BOARD, MANDY JOHNSON CURRENTLY SERVES WITH  
18 DISTINCTION, AS I THINK ALL OF US ON THE BOARD KNOW, AS THE  
19 FOUNDING CHIEF EXECUTIVE OFFICER OF THE COMMUNITY CLINIC  
20 ASSOCIATION OF LOS ANGELES COUNTY, AS THE CHAIR OF L.A. CARE  
21 HEALTH PLANS BOARD OF GOVERNORS, A FORMER BOARD MEMBER OF THE  
22 CALIFORNIA PRIMARY CARE ASSOCIATION AND MEMBER OF THE NATIONAL  
23 ASSOCIATION OF COMMUNITY HEALTH CENTERS. MANDY HAS HELPED  
24 FOUND-- HELPED FOUND THE COMMUNITY CLINIC ASSOCIATION IN 1994  
25 TO INCREASE HEALTHCARE ACCESS FOR THE POOR FOLLOWING THE CIVIL



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 UNREST IN OUR COUNTY AND HAS BEEN INSTRUMENTAL IN EXPANDING  
2 THE ORGANIZATION TO A STAFF OF 20 PEOPLE AND A TOTAL OF 42  
3 CLINIC MEMBERS WITH OVER 114 SITES THROUGHOUT THE COUNTY. SHE  
4 HAS EXHIBITED EXTRAORDINARY LEADERSHIP IN PROMOTING THE ROLE  
5 OF FREE AND COMMUNITY CLINICS AS PROVIDERS AND ADVOCATES FOR  
6 EXPANDING HEALTHCARE ACCESS. MANDY HAS CONSISTENTLY  
7 DEMONSTRATED THE KNOWLEDGE, EXPERTISE AND PERSONAL COMMITMENT  
8 TO ACHIEVE POSITIVE RESULTS IN PRESERVING AND STRENGTHENING  
9 THE SAFETY NET IN THE COUNTY. SHE HAS GREATLY ADVANCED THE  
10 COUNTY'S MISSION TO EXPAND AMBULATORY CARE AND HEALTHCARE  
11 ACCESS, WORKING TIRELESSLY TO NURTURE AND MAINTAIN A  
12 RELATIONSHIP WITH POLICY MAKERS TO IMPLEMENT THE LOS ANGELES  
13 COUNTY SECTION 1115 MEDICAID WAIVER AND TO SUSTAIN THE  
14 PUBLIC/PRIVATE PARTNERSHIP PROGRAM. HER TENURE WITH THE  
15 COMMUNITY CLINIC ASSOCIATION HAS EXEMPLIFIED THE SPIRIT OF  
16 PARTNERSHIP, WHERE SHE HAS BEEN AN INFLUENTIAL FORCE IN  
17 BUILDING COALITIONS AND SHAPING COLLABORATION WITH COMMUNITY  
18 STAKEHOLDERS THROUGHOUT LOS ANGELES COUNTY, THE STATE AND THE  
19 NATION. THE BOARD OF SUPERVISORS OF THE COUNTY OF LOS ANGELES  
20 WANTED TO TAKE THIS OPPORTUNITY TO HONOR MANDY JOHNSON AND TO  
21 COMMEND HER FOR ALL OF HER ACCOMPLISHMENTS AND DEDICATED  
22 SERVICE AND EXTEND TO HER OUR BEST WISHES FOR CONTINUED  
23 SUCCESS OF ALL HER FUTURE ENDEAVORS. THIS MARKS THE TENTH YEAR  
24 SINCE THE INFAMOUS SUMMER OF 1995 WHEN WE WERE FACED WITH A  
25 MELTDOWN IN OUR ENTIRE HEALTH SYSTEM IN OUR COUNTY AND ONE OF





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 THE GREAT OUTCOMES OF THAT WAIVER THAT PRESIDENT CLINTON AND  
2 THE COUNTY OF LOS ANGELES NEGOTIATED, THERE WERE A NUMBER OF  
3 GOOD OUTCOMES, NOT LEAST OF WHICH WAS THAT THE SYSTEM DIDN'T  
4 COLLAPSE, BUT ONE OF THE GREAT POSITIVE OUTCOMES WAS THE  
5 PARTNERSHIP WE DEVELOPED BETWEEN THE COMMUNITY CLINICS, THE  
6 FREE CLINICS AND OTHERS IN THE PRIVATE NONPROFIT SECTOR AND  
7 THE COUNTY OF LOS ANGELES, MASSIVELY EXPANDING THE REACH OF  
8 OUR AMBULATORY CARE FACILITIES TO OVER A HUNDRED SITES AS  
9 OPPOSED TO THE 39 THAT WE HAD ORIGINALLY. IT'S ONE OF THE  
10 GREAT SUCCESSES. IT'S NOT TOUTED VERY OFTEN BUT IT IS ONE OF  
11 THE GREAT SUCCESSES THAT HAD LASTED THIS ENTIRE DECADE AND  
12 CONTINUES TO THIS DAY AND WILL CONTINUE, I'M CERTAIN, FOR MANY  
13 YEARS TO COME, THIS PARTNERSHIP BETWEEN THE CLINICS, THE  
14 PRIVATE CLINICS AND LOS ANGELES COUNTY HAS SERVED THE PEOPLE  
15 OF LOS ANGELES COUNTY EXTREMELY WELL. MANDY HAS BEEN AT THE  
16 LYNCH- PIN, HAS BEEN THE LYNCHPIN IN ALL OF THAT IN MAKING  
17 SURE THAT ALL OF THIS GOT PUT TOGETHER, ALL OF IT GOT DONE.  
18 SHE WAS A TRAFFIC COP BETWEEN US, THE BOARD, THE COUNTY, THE  
19 HEALTH DEPARTMENT AND HER MANY CONSTITUENTS. IT'S A TOUGH JOB  
20 THAT SHE HAS BUT SHE'S WEATHERED IT RATHER WELL, SO WE WANTED  
21 TO TAKE THIS OPPORTUNITY TO HONOR YOU AND PRESENT YOU WITH A  
22 PROCLAMATION, I GUESS WE COULD SAY WE'D GIVE YOU A TEE SHIRT,  
23 TOO, THAT SAYS I GOT YOU THIS PUBLIC/PRIVATE PARTNERSHIP AND  
24 ALL I GOT WAS THIS LOUSY PROCLAMATION BUT WE DECIDED TO LEAVE  
25 THAT FOR ANOTHER TIME. [ LAUGHTER ]



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. YAROSLAVSKY:** I WANT TO TURN THIS OVER TO SUPERVISOR  
3 ANTONOVICH, WHO HAS JOINED WITH ME IN THIS PRESENTATION FOR A  
4 FEW REMARKS BEFORE WE MAKE THE PRESENTATION.

5

6 **SUP. ANTONOVICH:** WELL, JUST TO ECHO, IT'S BEEN A DECADE, 10  
7 YEARS AND, THROUGH MANDY'S LEADERSHIP, WE'VE HAD OVER 200  
8 PUBLIC/PRIVATE PARTNERSHIPS THAT HAVE STRENGTHENED THE ABILITY  
9 TO HAVE THESE VITAL SERVICES PROVIDED TO THE COMMUNITY, WHO IS  
10 IN SO DESPERATE NEED OF THOSE. SO, MANDY, CONGRATULATIONS AND  
11 THANK YOU. IT'S BEEN A PLEASURE AND MY DEPUTIES ALL HAVE  
12 ENJOYED WORKING WITH YOU AND LOOK FORWARD TO MANY MORE YEARS  
13 OF WORKING AND COOPERATIVE EFFORTS IN HELPING TO SERVE THOSE  
14 WHO ARE IN NEED.

15

16 **SUP. KNABE:** MADAM CHAIR, IF I COULD JUST ADD, I HAVE THE  
17 PRIVILEGE OF WORKING WITH MANDY IN ANOTHER ROLE IN ADDITION TO  
18 ALL HER SERVICE THROUGH THE COMMUNITY CLINICS AND OUR STAFF  
19 WORKING TOGETHER ON THE L.A. CARE BOARD AND JUST A, YOU KNOW,  
20 CLASS ACT, GREAT RESOURCE, DETERMINATION AND WE JUST  
21 APPRECIATE ALL YOU DO. THANK YOU.

22

23 **SUP. YAROSLAVSKY:** OKAY. TURN IT OVER TO MANDY FOR A FEW  
24 REMARKS, THEN WE'LL DO THE OBLIGATORY PHOTO OPPORTUNITY HERE.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **MANDY JOHNSON:** THANK YOU SO MUCH, SUPERVISORS, FOR THIS  
2   RECOGNITION. THE LAST 10 YEARS HAVE INDEED BEEN EXCITING FOR  
3   ALL OF US IN THE HEALTHCARE ARENA AND IT REALLY HAS BEEN MY  
4   PRIVILEGE TO PLAY THIS ROLE OF COMMUNITY-- CONVENING THE  
5   CLINICS AND PARTNERING WITH THE COUNTY AND IT REALLY HAS BEEN  
6   EXTRAORDINARY LEADERSHIP ON MANY PEOPLE'S PARTS AND WE GREATLY  
7   APPRECIATE OUR RELATIONSHIPS WITH THE BOARD OFFICES, YOUR  
8   STAFF, WITH THE HEALTH DEPARTMENT AND THEIR KEY EXECUTIVES. WE  
9   TRULY HAVE CRAFTED SOMETHING REMARKABLE AND-- BUT IT REALLY IS  
10  ABOUT THE WORK, YOU KNOW? EVERY DAY HERE IN LOS ANGELES, MEN,  
11  WOMEN AND CHILDREN NEED ACCESS TO HEALTHCARE. THEY NEED TO BE  
12  ABLE TO SEE A DOCTOR, LEARN ABOUT PUBLIC HEALTH, PREVENTIVE  
13  HEALTH AND GET THOSE SERVICES IN THEIR COMMUNITIES AND TO WORK  
14  WITH THE CLINICS WE HAVE HERE IN L.A. HAS REALLY BEEN JUST  
15  SUCH AN INCREDIBLE PRIVILEGE BECAUSE THEY DO WORK ON BEHALF OF  
16  THE GREATER GOOD, DAY IN AND DAY OUT AND IT REALLY HAS BEEN AN  
17  EXTRAORDINARY OPPORTUNITY FOR ME TO PLAY THIS ROLE. SO THANK  
18  YOU VERY MUCH FOR THIS RECOGNITION. [ APPLAUSE ]

19

20   **MANDY JOHNSON:** AND WE REALLY HAVE HERE TODAY THE MAJORITY OF  
21  OUR MEMBERS. MANY OF OUR STAFF ARE HERE TODAY, TOO MANY. FRED,  
22  FROM THE DEPARTMENT'S, BACK HERE, TOO, BUT WE HAVE CLINICS  
23  FROM EVERY SUPERVISORIAL DISTRICT, EVERY PART OF THE COUNTY IS  
24  HERE TO CELEBRATE COMMUNITY CLINIC WEEK AND TO TAKE PART IN



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 THIS SPECIAL RECOGNITION, SO I WANT TO THANK YOU ALL FOR  
2 TAKING TIME OUT OF YOUR VERY BUSY DAYS TO BE HERE.

3

4 **SUP. YAROSLAVSKY:** THANK YOU. WE'LL HANG ON ONE SECOND, MADAM  
5 CHAIR, BECAUSE I HAVE ONE MORE PRESENTATION. ACTUALLY, I'M  
6 GOING TO CALL ON YOU IN A SEC. I'M GOING TO TURN IT OVER TO  
7 MS. MOLINA FOR A PRESENTATION, AND THEN I'LL HAVE ONE MORE  
8 AFTER THAT.

9

10 **SUP. MOLINA, CHAIR:** WE'RE GOING TO ASK EVERYBODY TO COME OVER  
11 HERE AND JOIN US. MANDY JOHNSON HAS BEEN HERE OFTEN AS,  
12 ANNUALLY, L.A. COUNTY DECLARES COMMUNITY CLINIC WEEK, WHICH  
13 BEGINS, OF COURSE, THE WEEK OF THE 7TH. WE RECOGNIZE THIS WEEK  
14 BECAUSE IT IS IMPORTANT TO RAISE THE AWARENESS OF HEALTH  
15 SERVICES THAT ARE PROVIDED BY ALL OF OUR HEALTH CENTERS AND IT  
16 URGES COUNTY RESIDENTS AS WELL TO RECOGNIZE THE IMPORTANT  
17 CONTRIBUTIONS THAT THESE CENTERS MAKE IN SAFEGUARDING OUR  
18 WELLBEING AND CERTAINLY OUR HEALTH AND IMPROVING THE QUALITY  
19 OF LIFE. OUR COMMUNITY CLINICS, AGAIN, THROUGH THE HEALTH  
20 CENTERS, PROVIDE HIGH QUALITY HEALTHCARE TO THE COUNTY'S POOR  
21 AND MEDICALLY UNDERSERVED, INCLUDING THE WORKING POOR, THE  
22 UNINSURED AND MANY OTHER HIGH-RISK POPULATIONS AS WELL. THE  
23 CLINICS AND THE CENTERS PLAY, AS WE ALL KNOW, A VITAL SAFETY  
24 NET TO THE COUNTY'S HEALTHCARE DELIVERY SYSTEM. THE COMMUNITY  
25 CLINIC ASSOCIATION, AS WAS ALREADY SHARED, REPRESENTS 42



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 COMMUNITY AND FREE CLINICS AT MORE THAN A HUNDRED SITES  
2 THROUGHOUT L.A. COUNTY. THEY ARE RESPONSIVE, THEY'RE COST-  
3 EFFECTIVE AND THEY INTEGRATE THE DELIVERY OF PRIMARY CARE WITH  
4 AGGRESSIVE OUTREACH, PATIENT EDUCATION, TRANSPORTATION,  
5 TRANSLATION, AND ALL OF THE OTHER ENABLING SUPPORTIVE  
6 SERVICES. OUR COMMUNITY CLINICS AND HEALTH CENTERS TAILOR  
7 THEIR SERVICES TO FIT THE SPECIAL NEEDS AND PRIORITIES OF THE  
8 COMMUNITIES THAT THEY SERVE, WORKING VERY EFFECTIVELY WITH THE  
9 SCHOOLS, THE BUSINESSES, THE CHURCHES, COMMUNITY  
10 ORGANIZATIONS, FOUNDATIONS AND STATE AND LOCAL GOVERNMENT AS  
11 WELL. THEY CONTRIBUTE TO OUR WELLBEING. WE ARE VERY PROUD OF  
12 THE LEADERSHIP. WE ARE JOINED BY LEADERS THROUGHOUT, MANY OF  
13 THEM WHO STRUGGLE EVERY SINGLE DAY TO CONTINUE TO MANAGE AND  
14 PROVIDE THE SERVICES IN COMMUNITIES THAT SO DESPERATELY NEED  
15 THEM. WE WANT EVERYONE TO RECOGNIZE THE OUTSTANDING WORK THAT  
16 OUR COMMUNITY CLINICS DO. SO, MANDY, ON BEHALF OF THE BOARD OF  
17 SUPERVISORS, WE RECOGNIZE, ONCE AGAIN, THE TERRIFIC WORK THAT  
18 YOU DO AND WE APPLAUD YOU FOR YOUR LEADERSHIP. CONGRATULATIONS  
19 AND WE ARE VERY PROUD OF COMMUNITY CLINIC WEEK. [ APPLAUSE ]

20

21 **MARGIE MARTINEZ:** HI. I'M MARGIE MARTINEZ AND I'M THE EXECUTIVE  
22 DIRECTOR OF COMMUNITY HEALTH ALLIANCE OF PASADENA AND I'M THE  
23 CURRENT PRESIDENT OF THE BOARD OF THE COMMUNITY CLINIC  
24 ASSOCIATION. I'D LIKE TO THANK THE BOARD OF SUPERVISORS FOR  
25 THIS HONOR HERE TODAY AND I'D LIKE TO ENCOURAGE MY COLLEAGUES



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 ONWARD AND UPWARD AS WE GO FORWARD IN PROVIDING ACCESS TO CARE  
2 FOR THE WHOLE COUNTY. THANK YOU VERY MUCH.

3

4 **SUP. MOLINA, CHAIR:** CONGRATULATIONS. I'M GOING TO ASK  
5 SUPERVISOR YAROSLAVSKY FOR AN ADDITIONAL PRESENTATION.

6

7 **SUP. YAROSLAVSKY:** MADAM CHAIR, I'D LIKE TO ASK POMPEA SMITH TO  
8 JOIN ME HERE. HERE SHE COMES. POMPEA SMITH HAS SERVED WITH  
9 DISTINCTION AS A CERTIFIED FARMERS MARKET MANAGER AND  
10 MANAGEMENT COORDINATOR FOR MULTIPLE MARKETS WITH THE GOAL OF  
11 PROMOTING THE SALE OF FRESH CALIFORNIA GROWN PRODUCE DIRECTLY  
12 FROM THE FARMER TO THE CONSUMER. SHE IS CURRENTLY A MEMBER OF  
13 THE CERTIFIED FARMERS MARKET ADVISORY COMMITTEE WHICH DIRECTLY  
14 ADVISES THE SECRETARY OF THE CALIFORNIA DEPARTMENT OF FOOD AND  
15 AGRICULTURE REGARDING MARKET ISSUES AND SHE CURRENTLY SERVES  
16 ON SEVERAL SUBCOMMITTEES WITH THE GOALS OF SUPPORTING FARMERS  
17 AND MAINTAINING PROGRAM INTEGRITY. POMPEA HAS WORKED  
18 TIRELESSLY TO COORDINATE AND IMPLEMENT THE BRING THE FARM-TO-  
19 SCHOOL PROGRAM IN COOPERATION WITH THE L.A. UNIFIED SCHOOL  
20 DISTRICT NUTRITION NETWORK TO TEACH CHILDREN ABOUT AGRICULTURE  
21 AND THE ORIGINS OF THEIR FOOD. SHE HAS, BY VIRTUE OF HER LONG  
22 YEARS OF DEDICATED SERVICE, EARNED RESPECT, ADMIRATION AND  
23 PROFOUND APPRECIATION. WE WANTED TO TAKE THIS OPPORTUNITY AS A  
24 BOARD TO HONOR POMPEA SMITH AND COMMEND HER FOR ALL OF HER  
25 ACHIEVEMENTS IN PROMOTING THE GROWTH AND INTEGRITY OF THE





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 CERTIFIED FARMERS MARKET PROGRAM WHILE FOSTERING A STRONG  
2 WORKING RELATIONSHIP WITH LOCAL GOVERNMENT BENEFITING THE  
3 COMMITTEE AND THE CONSUMER ALIKE. I KNOW THAT ALL OF US HERE  
4 ARE EXTREMELY GRATEFUL TO THE FARMERS MARKET PHENOMENON THAT  
5 HAS EVOLVED IN OUR SOCIETY, ESPECIALLY HERE IN OUR COUNTY OVER  
6 THE LAST DECADE OR MORE AND WE'RE VERY LOYAL SHOPPERS AT  
7 SEVERAL OF THEM, I WON'T MENTION WHICH ONES BUT WE DON'T HAVE  
8 ANY FAVORITES, THEY'RE ALL GOOD AND THEY HAVE REALLY, ASIDE  
9 FROM PROVIDING ALTERNATIVES AND OPTIONS FOR PEOPLE TO DO THEIR  
10 SHOPPING, I THINK IT HAS RAISED THE CONSCIOUSNESS OF MEN,  
11 WOMEN, AND CHILDREN THROUGHOUT OUR COUNTY ABOUT THE IMPORTANCE  
12 OF EATING HEALTHY, OF QUALITY-- QUALITY OF OUR FOOD, AND, IN  
13 THE L.A. UNIFIED PROGRAM, ASIDE FROM TEACHING THEM ABOUT  
14 AGRICULTURE AND FARMING, I THINK IT ALSO HELPS REINFORCE THE  
15 OTHER MESSAGE THAT THE L.A. UNIFIED SCHOOL DISTRICT IS TRYING  
16 TO CONVEY TO THEIR STUDENTS, WHICH IS THAT EATING RIGHT,  
17 BECAUSE THAT'S PART OF A MAJOR PROBLEM WE'RE HAVING IN OUR  
18 SCHOOLS TODAY. AND SO I WANT TO THANK YOU, POMPEA, FOR YOUR  
19 EFFORTS. ONE PERSON CAN MAKE A DIFFERENCE AND YOU CERTAINLY  
20 HAVE AND, ON BEHALF OF THE ENTIRE BOARD, ALL OF US HAVE SIGNED  
21 THIS PROCLAMATION, WE WANT TO PRESENT THIS TO YOU AND THANK  
22 YOU FOR YOUR GREAT SERVICE TO OUR COUNTY. [ APPLAUSE ]  
23  
24 **POMPEA SMITH:** THANK YOU, SUPERVISOR ZEV YAROSLAVSKY AND THANK  
25 YOU ALL THE BOARD OF SUPERVISORS. AND I WOULD LIKE TO THANK



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 PARTICULARLY THE L.A. COUNTY AGRICULTURAL COMMISSIONERS WHO  
2 HAVE MADE THE EFFORT OF RECOGNIZING ME IN THIS SPECIAL  
3 NATIONAL FARMERS MARKET WEEK. I THINK IT'S VERY IMPORTANT THAT  
4 LOCAL EFFORTS BE RECOGNIZED AND-- BUT MY RECOGNITION IS NOT  
5 JUST AN INDIVIDUAL RECOGNITION, IT'S RECOGNIZING WHAT ALL WE  
6 ARE DOING COOPERATIVELY AND THIS RECOGNIZED C.L.A., OUR  
7 NONPROFIT ORGANIZATION THAT HAS BEEN WORKING VERY HARD OVER  
8 THE LAST FEW YEARS TO BRING ABOUT NOT ONLY SUSTAINABILITY FOR  
9 THE SMALL FARMERS, BUT ALSO FOR THE LOCAL COMMUNITY, BETTER  
10 HEALTH AND EDUCATION. AND I WOULD LIKE TO RECOGNIZE CAROL  
11 JOSEPH IS HERE FROM THE C.L.A. BOARD WHO HAS BEEN, FROM THE  
12 INCEPTION, THE FARMERS MARKET CAME OUT OF C.L.A. EFFORTS AND  
13 NOW WE HAVE FIVE MARKETS AND WE WORK PRIMARILY ALSO IN LOW  
14 INCOME AREAS TO SERVE THE UNDERSERVED COMMUNITY AND WE HAVE  
15 ALSO HERE JOYCE, JOYCE CHAN, WHO NOW MANAGES THE DUARTE  
16 VILLAGE FARMERS MARKET AND BETH SUPO, WHO RUNS THE HALUSEES  
17 AND JANE ALLEN, WHO HAS COME ON BOARD TO ALSO RE-EXPAND THE  
18 ECONOMIC DEVELOPMENT INTO A FARMERS KITCHEN IN CONJUNCTION  
19 WITH THE FARMER'S MARKETS. SO KEEPING THINGS LOCAL IS VERY  
20 IMPORTANT. WITH THE GLOBALIZATION THAT WHAT WE ARE  
21 EXPERIENCING, IT'S SO IMPORTANT THAT L.A. COUNTY COMMISSIONER  
22 IS GIVING US THIS OPPORTUNITY TO RECOGNIZE THE FARMERS IN THE  
23 LOCAL COMMUNITY. THANK YOU. [ APPLAUSE ]

24

25 **SUP. YAROSLAVSKY:** THANK YOU, MADAM CHAIR.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA, CHAIR:** THANK YOU SO MUCH. SUPERVISOR KNABE?

3

4 **SUP. KNABE:** THANK YOU, MADAM CHAIR, MEMBERS OF THE BOARD,  
5 LADIES AND GENTLEMEN. I'D LIKE TO INTRODUCE AND ASK PETER  
6 STARODUB AND HIS WIFE, JACKIE, TO JOIN ME UP HERE. PETER IS A  
7 SCIENCE INSTRUCTOR AT PALOS VERDES PENINSULA HIGH SCHOOL. HE  
8 WAS RECENTLY HONORED AS THE 2005 CALIFORNIA STATE SCIENCE FAIR  
9 TEACHER OF THE YEAR. HE WAS NOMINATED BY HIS STUDENTS FOR THIS  
10 VERY SPECIAL HONOR. PETER IS A ROYAL FORMER ROYAL CANADIAN  
11 MOUNTIE. CAN YOU IMAGINE HIM, A SCIENCE TEACHER, HE USED TO BE  
12 A COP? HOW ABOUT THAT, HUH? AND HAILS FROM THE CANADIAN  
13 PROVINCE OF MANITOBA. HE MOVED TO CALIFORNIA 10 YEARS AGO AND  
14 TAUGHT SCIENCE AT PALOS VERDES INTERMEDIATE SCHOOL FOR SOME 5  
15 YEARS BEFORE JOINING THE FACULTY OF THE PALOS VERDES PENINSULA  
16 HIGH SCHOOL. HE TEACHES SCIENTIFIC RESEARCH CLASSES AT PALOS  
17 VERDES PENINSULA HIGH SCHOOL. HIS CLASSES ARE DESIGNED AS  
18 INDEPENDENT RESEARCH CLASSES WHOSE GOAL FOR EACH STUDENT IS TO  
19 CREATE A SCIENCE PROJECT BASED ON MONTHS OF RESEARCH. STUDENTS  
20 FROM HIS CLASSES HAVE WON NUMEROUS SCIENCE FAIR COMPETITIONS  
21 AND ARE OFTEN RECRUITED BY TOP RESEARCH UNIVERSITIES PRIOR TO  
22 GRADUATION. HIS PRINCIPAL, KELLY JOHNSON, WHO HAS BEEN DOWN  
23 HERE NUMEROUS TIMES, WAS QUOTED IN THE PALOS VERDES PENINSULA  
24 NEWS RECENTLY AS SAYING, "PETER JUST HAS AN ABILITY TO  
25 MOTIVATE PEOPLE AND BRING OUT THE VERY BEST IN THEM. HE'S



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 BRIGHT, HE'S INTELLIGENT, HE CARES AND HE GETS THE JOB DONE."  
2 PETER ENCOURAGES HIS STUDENTS TO LEARN CONCEPTS THROUGH  
3 UNDERSTANDING, NOT RELY ON MEMORIZING FACTS OR USING A  
4 COOKBOOK STYLE APPROACH TOWARD SOLVING PROBLEMS. SO PETER, ON  
5 BEHALF OF MYSELF AND MY COLLEAGUES AND THE BOARD, WE'D LIKE TO  
6 CONGRATULATE YOU ON THIS VERY, VERY SPECIAL RECOGNITION AS  
7 TEACHER OF THE YEAR IN SCIENCE BUT I THINK THE UP FRONT PART  
8 OF THAT IS YOU WERE NOMINATED BY YOUR STUDENTS AND I CAN'T  
9 THINK OF A BETTER TRIBUTE. CONGRATULATIONS. [ APPLAUSE ]

10

11 **PETER STARODUB:** THANK YOU, SUPERVISOR KNABE. I'D LIKE TO THANK  
12 THE BOARD OF SUPERVISORS FOR THIS GREAT AWARD. AS SUPERVISOR  
13 KNABE SAID, IT'S ESPECIALLY MEANINGFUL BECAUSE IT WAS  
14 INITIATED BY MY STUDENTS AND IT'S GRATIFYING TO KNOW THAT  
15 YOU'RE MAKING A DIFFERENCE IN THEIR LIVES AND THE KIND OF  
16 STUDENTS I HAVE, THEY MAKE ME LOOK GOOD, SO THANK YOU VERY  
17 MUCH AGAIN. [ APPLAUSE ]

18

19 **SUP. MOLINA, CHAIR:** SUPERVISOR ANTONOVICH.

20

21 **SUP. ANTONOVICH:** THIS MORNING, WE WOULD LIKE TO RECOGNIZE TWO  
22 ORGANIZATIONS FOR THEIR SUPERB EFFORTS TO EDUCATE OUR LOS  
23 ANGELES COUNTY CITIZENS ON THE DANGERS OF LEAVING CHILDREN  
24 UNATTENDED IN AND AROUND AN AUTOMOBILE. TO ASSIST IN THIS  
25 PRESENTATION, WE HAVE FROM THE COUNTY'S PUBLIC HEALTH



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 DEPARTMENT CHIEF OPERATIONS, DR. JOHN CHERNOF AND DR. MICHELLE  
2 PARRA, WHO IS THE DIRECTOR OF THE INJURY AND VIOLENCE  
3 PREVENTION PROGRAM. IN SEPTEMBER OF 2000, TAMMY RUSSELL  
4 INITIATED "4 R KIDS SAKE", WHICH WAS A NATIONWIDE, NON-PROFIT  
5 ORGANIZATION WHOSE MISSION IS TO PROTECT OUR CHILDREN  
6 PREVENTABLE INJURIES AND DEATHS IN AND AROUND AUTOMOBILES  
7 THROUGH AWARENESS, EDUCATION, LEGISLATION AND PRODUCT  
8 REDESIGN. KAITLYN'S LAW, PASSED BY THE STATE LEGISLATURE IN  
9 2001, WAS NAMED FOR TAMMY'S 6-MONTH-OLD DAUGHTER, KAITLYN  
10 MARIE RUSSELL, WHO DIED WHEN A BABYSITTER LEFT HER ALONE FOR  
11 TWO HOURS IN A HOT AUTOMOBILE. THE LAW MAKES IT ILLEGAL TO  
12 LEAVE CHILDREN SIX YEARS AND YOUNGER ALONE IN CARS UNLESS  
13 SUPERVISED BY SOMEONE 12 YEARS OR OLDER. OUR COUNTY IS JOINING  
14 "4 R KIDS SAKE" IN COMMEMORATING THE MONTH OF AUGUST 2005 AS  
15 PURPLE RIBBON MONTH TO REMIND THE PUBLIC TO NEVER LEAVE  
16 CHILDREN UNATTENDED ALONE IN A CAR. AND AS I SAY THAT AS WELL  
17 WITH CHILDREN, ANIMALS SHOULD NOT BE LEFT ALONE IN A CAR ON A  
18 HOT DAY. SO ON BEHALF OF THE BOARD LET US GIVE THIS FIRST  
19 PRESENTATION TO "4 R KIDS SAKE." [ APPLAUSE ]

20

21 **SPEAKER:** THIS IS VERY IMPORTANT ISSUE TO ME. KAITLYN WAS MY  
22 GRANDDAUGHTER AND WE LOST HER, AS THE SUPERVISOR MENTIONED,  
23 AFTER SHE WAS LEFT UNATTENDED IN THE CAR BY HER BABYSITTER.  
24 SADLY, WE HAVE LOST 21 CHILDREN SO FAR THIS YEAR TO HEAT-  
25 RELATED FATALITIES: 11 DURING THE MONTH OF JULY AND 2 ALREADY



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 IN THE MONTH OF AUGUST. HAPPILY, CALIFORNIA HASN'T HAD ANY  
2 FATALITIES THIS YEAR FOR HEAT-RELATED CAUSES. WE WISH TO THANK  
3 THE BOARD OF SUPERVISORS FOR JOINING IN OUR CAMPAIGN AND IN  
4 DISPLAYING THE PURPLE RIBBONS IN HOPES THAT THIS CAMPAIGN WILL  
5 HELP TO SAVE ANOTHER CHILD. AND IT MIGHT VERY WELL BE YOUR  
6 RIBBON THAT PREVENTS A CHILD FROM LOSING THEIR LIFE. THANK  
7 YOU. [ APPLAUSE ]

8

9 **MICHELLE PARRA:** MY NAME IS MICHELLE PARRA, I'M THE DIRECTOR OF  
10 INJURY AND VIOLENCE PREVENTION PROGRAM FOR THE COUNTY'S  
11 DEPARTMENT OF PUBLIC HEALTH AND WE ARE JOINING AND OBLIGATED  
12 BY THE COUNTY BOARD OF SUPERVISORS TO HELP IN THIS PREVENTION  
13 EFFORT BY UTILIZING A PORTION OF THE FUNDS FROM KAITLYN'S LAW  
14 TO CREATE EDUCATIONAL AND PREVENTION PROGRAMS. AND THIS MONTH,  
15 FOR THE PURPLE RIBBON MONTH, WE WILL ALSO BE AIRING SOME  
16 P.S.A.S ON RADIO DISNEY AND ABOUT 12 OTHER LOCAL RADIO  
17 STATIONS. AND WE HAVE THE RIBBONS HERE TODAY, IF ANYONE WOULD  
18 LIKE TO TAKE A RIBBON FOR THEIR COAT OR-- WE ALSO HAVE TREE  
19 RIBBONS AND CAR ANTENNA RIBBONS. THANKS TO "4 R KIDS SAKE." [  
20 APPLAUSE ]

21

22 **SUP. ANTONOVICH:** THE "NOT EVEN FOR A MINUTE" CAMPAIGN WAS  
23 INITIATED IN THE SPRING OF 2001 BY THE GLENDALE ROTARY CLUB  
24 AND THE LOS ANGELES COUNTY MEDICAL ALLIANCE TO EDUCATE ADULTS  
25 ABOUT THE DANGERS OF LEAVING CHILDREN UNATTENDED IN AND AROUND





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 VEHICLES. LAST YEAR'S "NOT EVEN FOR A MINUTE," IN  
2 COLLABORATION WITH MY OFFICE, SHERIFF BACA AND THE LOS ANGELES  
3 CITY ATTORNEY'S OFFICE, PUT ON A DEMONSTRATION THAT WAS  
4 FEATURED ON THE NEWS ON CHANNEL 7. THE DEMONSTRATION SHOWED  
5 THE SERIOUS AND EVEN FATAL CONSEQUENCES OF LEAVING A CHILD  
6 UNATTENDED IN AN AUTOMOBILE. CHILDREN LEFT UNATTENDED ARE AT  
7 RISK OF DEHYDRATION, ABDUCTION, INJURY, AND DEATH. IT IS  
8 IMPERATIVE FOR THE PUBLIC TO BE AWARE OF THE DANGERS. EVEN ON  
9 A HOT-- I SHOULD SAY ON A MILD 70 DEGREES TEMPERATURE DAY AND  
10 WHEN WINDOWS ARE SLIGHTLY ROLLED DOWN, THE TEMPERATURE INSIDE  
11 OF THAT AUTOMOBILE WILL EXCEED 120 DEGREES IN 20 MINUTES.  
12 THAT'S 120 DEGREES IN 20 MINUTES. AND, IN LOS ANGELES, IN  
13 CALIFORNIA, 70 DEGREES IS USUALLY THE NORM. IN A HUNDRED-- IN  
14 40 MINUTES, IN 40 MINUTES, IT'S 150 DEGREES. SO WE'RE TALKING  
15 ABOUT 120 DEGREES IN 20 MINUTES AND 150 DEGREES IN 40 MINUTES  
16 AND YOU AND I BOTH KNOW THERE'S NO WAY OF GOING IN AND OUT OF  
17 THE MARKET IN THAT TIME FRAME WITHOUT HAVING A CHILD SUFFER  
18 THE CONSEQUENCES OR AN ANIMAL, AS FAR AS THAT GOES. SO  
19 CRACKING THE WINDOWS OF THE CAR TO LET AIR IS INEFFECTIVE,  
20 ESPECIALLY WITH YOUNGER CHILDREN WHO HAVE GREATER SENSITIVITY  
21 TO HEAT COMPARED TO OLDER CHILDREN OR ADULTS. THE DEPARTMENT  
22 OF HEALTH SERVICES AND THE PUBLIC HEALTH INJURY AND VIOLENCE  
23 PREVENTION PROGRAM IS CONTINUING THIS EFFORT THROUGH PUBLIC  
24 SERVICE ANNOUNCEMENTS AND EDUCATIONAL INFORMATION. THE "NOT  
25 EVEN FOR A MINUTE" CAMPAIGN ALSO HAS A 30-SECOND P.S.A. WHICH



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 IS AVAILABLE TO RADIO AND T.V. STATIONS ACROSS THE STATE. WE  
2 HAVE SEVERAL GUESTS HERE THIS MORNING FROM THE PARTNER  
3 ORGANIZATIONS. THEY INCLUDE FROM L.A. COUNTY MEDICAL  
4 ASSOCIATION, DENA BURWELL, DAVID ROWLEY AND DAVID PRUITT; FROM  
5 THE LOS ANGELES COUNTY MEDICAL ASSOCIATION ALLIANCE SUPPORT  
6 GROUP, KAREN O'CONNELL, THE PRESIDENT, JOAN COBO, WHO IS A  
7 BOARD MEMBER, AND HULAINIE ROSE. AND, FROM THE GLENDALE  
8 SUNRISE ROTARY CLUB, WE HAVE STEVE ROFOGLE AND FRANK LOPEZ. SO  
9 WE WANT TO THANK YOU VERY MUCH FOR YOUR LEADERSHIP IN  
10 EDUCATING OUR PUBLIC AND HELPING TO SAVE THE LIFE OF A CHILD  
11 AND ALSO OF AN ANIMAL. STEVE? STEVE?

12

13 **STEVE ROFOGLE:** THANK YOU VERY MUCH, SUPERVISOR AND, ON BEHALF  
14 OF GLENDALE SUNRISE ROTARY, I'M PLEASED TO BE HERE. I'M  
15 PRESIDENT THIS YEAR OF THE CLUB. AND, FOR EACH OF THE  
16 SUPERVISORS, I HAVE A SET OF OUR P.S.A.S THAT WE'VE DONE.  
17 THESE ARE IN ENGLISH, SPANISH, KOREAN AND ARMENIAN AND EACH  
18 ONE OF THOSE FOR EACH OF THE SUPERVISORS AND WE ARE VERY, VERY  
19 HAPPY TO BE PART OF THIS. I JUST RETURNED FROM OUR  
20 INTERNATIONAL CONVENTION, WHERE WE HAD A PROGRAM-- WE DID A  
21 PROGRAM IN A BOOTH ON THIS AND THIS PROJECT IS NOW-- HAS SHOWN  
22 INTEREST NOT ONLY ALL OVER THE UNITED STATES BUT PEOPLE FROM  
23 INDIA AND AUSTRALIA AND FROM MANY DIFFERENT COUNTRIES. IT'S  
24 AMAZING WHAT A SMALL GROUP OF PEOPLE OR A COUPLE OF GROUPS OF  
25 PEOPLE CAN DO AND WHAT AN IMPACT WE CAN MAKE. I'M VERY PROUD



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 TO BE HERE AND THANK YOU VERY MUCH FOR THE PROCLAMATION. [  
2 APPLAUSE ]

3

4 **HELENE ROSE:** MY NAME IS HELENE ROSE, I REPRESENT THE LOS  
5 ANGELES COUNTY MEDICAL ASSOCIATION ALLIANCE, THE PASADENA  
6 MEDICAL SOCIETY ALLIANCE AND ALSO THE STATE OF CALIFORNIA. WE  
7 HAVE BEEN WORKING ON THIS PROJECT FOR ALMOST FIVE YEARS, AND  
8 WE COULD NOT HAVE DONE IT WITHOUT THE COLLABORATION OF THE  
9 ROTARY CLUB IN GLENDALE, GLENDALE SUNRISE ROTARY. THIS IS NOT  
10 THE FIRST PROJECT WE'VE DONE TOGETHER BUT IT'S ONE OF THE MOST  
11 IMPORTANT AND WE ARE DELIGHTED TO HAVE SUCH A GREAT  
12 ORGANIZATION TO PARTNER WITH AND FOR THE HEALTH AND LIFE OF  
13 OUR CHILDREN. THANK YOU. [ APPLAUSE ]

14

15 **KAREN O'CONNELL:** GOOD MORNING. MY NAME IS KAREN O'CONNELL, I'M  
16 THE PRESIDENT OF LOS ANGELES COUNTY MEDICAL ASSOCIATION  
17 ALLIANCE. THIS PARTNERSHIP WITH GLENDALE SUNRISE ROTARY IS  
18 ABSOLUTELY VITAL TO CONTINUE RAISING THE AWARENESS AND THE  
19 EDUCATION TO THIS TOTALLY PREVENTABLE TRAGEDY. THIS TRAGEDY  
20 CUTS ACROSS ALL CULTURES, SOCIOECONOMIC CLASSES, ET CETERA,  
21 COMMUNITIES. WE HAVE TO KEEP WORKING AND WE WILL CONTINUE TO  
22 DO SO FOR THE BETTERMENT OF ALL OUR CHILDREN. THANK YOU FOR  
23 THIS RECOGNITION. [ APPLAUSE ]

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. ANTONOVICH:** NOW WE WOULD LIKE TO RECOGNIZE ANTELOPE  
2   VALLEY KENNEL CLUBS FOR THEIR GENEROUS DONATION OF K-9 OXYGEN  
3   MASKS TO OUR LOS ANGELES COUNTY FIRE DEPARTMENT. AND WITH US  
4   TODAY IS ADRIAN SANCHEZ, WHO IS THE KENNEL CLUB PRESIDENT, AND  
5   BETTY MCGEFFY, WHO IS THE CLUB MEMBER. WE ALSO HAVE ACTING  
6   FIRE CHIEF, MARK BENNETT, TO HELP US DEMONSTRATE THE USE OF  
7   THE MASK. WE HAVE CAPTAIN BILL MONAGHAN WITH HIS DOG, HUNTER.  
8   PROMPTED BY THE DEVASTATION OF THOSE FIRES OF 2003 AND 2004,  
9   THE ANTELOPE VALLEY TOOK THE-- SOME INNOVATIVE LEADERSHIP  
10   EFFORTS TO ENSURE THAT THEY WOULD DONATE K-9 OXYGEN MASKS TO  
11   THE 23 LOS ANGELES COUNTY FIRE DEPARTMENT FIRE STATIONS  
12   LOCATED IN OUR ANTELOPE VALLEY. THE CLUB DONATED THESE 27  
13   MASKS SETS, EACH WITH LARGE AND SMALL, LIKE THE ONES USED IN  
14   VET OFFICES. THE LARGE MASK CAN FIT MEDIUM TO LARGE DOGS AND  
15   THE MALL MASKS CAN FIT SMALL DOGS, CATS AND EVEN SOME BIRDS.  
16   THE MASKS ARE REUSABLE AND USER FRIENDLY. THEY ARE STRAPPED  
17   OVER THE ANIMAL'S MUZZLE AND ATTACHED TO THE FIRE DEPARTMENT'S  
18   RESUSCITATORS. THE DONATION WILL ENHANCE THE DEPARTMENT'S  
19   ANIMAL RESCUE OPERATIONS, ALONG WITH ASSISTING AGENCIES IN THE  
20   EVENT OF LARGE BRUSH FIRES. IT WILL ALSO SAVE THE LIVES OF  
21   MANY ANIMALS WHO ARE AFFECTED BY FIRES. THE MASK INCREASES THE  
22   CHANCES OF SAVING THOSE ANIMALS WHO HAVE BEEN OVERCOME BY  
23   SMOKE. SO WE WANT TO THANK THE ANTELOPE VALLEY KENNEL CLUB FOR  
24   THEIR GENEROUS DONATION AND LET US GIVE THEM THIS PROCLAMATION  
25   AND THEN WE'LL DO A LITTLE DEMONSTRATION. [ APPLAUSE ]



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2   **ADRIAN SANCHEZ:** THANK YOU, SUPERVISOR ANTONOVICH. MY NAME IS  
3   ADRIAN SANCHEZ. I'M THE PRESIDENT OF THE ANTELOPE VALLEY  
4   KENNEL CLUB. WITH ME IS MRS. BETTY MCGEE. SHE IS ONE OF THE  
5   DIRECTORS OF OUR CLUB AND SHE WAS THE ONE THAT WAS ACTUALLY  
6   RESPONSIBLE AND CAME UP WITH THE IDEA. WE HAD SOME FIRES A  
7   COUPLE YEARS AGO IN THE ANTELOPE VALLEY AND SHE WAS INVOLVED  
8   IN TRYING TO SAVE SOME OF THE ANIMALS, MAINLY HORSES AND ALSO  
9   SOME DOGS, AND THE IDEA CAME, WELL, WHAT CAN WE DO IF A DOG IS  
10   OVERCOME BY SMOKE? SO WE DID SOME RESEARCH AND WE FOUND A  
11   MANUFACTURER THAT, I BELIEVE, IS IN COLORADO THAT MAKE THESE  
12   MASKS AND WE CONTACTED THE FIRE DEPARTMENT. THEY SEEMED  
13   INTERESTED. AND THEN WE CONTACTED SUPERVISOR ANTONOVICH'S  
14   OFFICE, WHO SOMEWHAT FACILITATED THE DONATION OF THE MASKS TO  
15   THE FIRE DEPARTMENT. AND WE MADE A PRESENTATION ABOUT A MONTH  
16   AGO IN LANCASTER TO THE FIRE DEPARTMENT. WE DELIVERED THE  
17   MASKS. I THINK WE DELIVERED 27 SETS. AND BASICALLY THEY CAN BE  
18   USED, THERE WILL BE A DEMONSTRATION, THEY CAN BE USED ON DOGS,  
19   THEY CAN BE USED ON CATS, THEY CAN BE USED ON ANY ANIMAL WHERE  
20   THE DOG-- WHERE THE MASK CAN ACTUALLY FIT AND PROVIDE OXYGEN.  
21   THANK YOU AGAIN, SUPERVISOR ANTONOVICH AND THANK YOU THE BOARD  
22   OF SUPERVISORS FOR THIS OPPORTUNITY. [ APPLAUSE ]

23

24   **SPEAKER:** THIS IS SOMETHING THAT WE HAVE WORKED ON MOST OF THE  
25   YEAR FOR AND WE'RE HOPING THAT MANY OTHER CLUBS AND



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 ORGANIZATIONS WILL FOLLOW SUIT IN OTHER AREAS SO THAT THESE--  
2 THE APPARATUS IS AVAILABLE TO ALL THE UNITS. THANK YOU AGAIN  
3 FOR YOUR RECOGNITION.

4

5 **SUP. ANTONOVICH:** NOW WE WOULD LIKE TO WELCOME THE BURBANK  
6 CERTIFIED FARMERS FOR OVER 23 YEARS OF SERVICE TO THE  
7 COMMUNITY. CAROLYN HILL, THE MANAGER, MORTON SOLLETT, THE  
8 VOLUNTEER AND ROBERT GORDON, ANOTHER VOLUNTEER. THE LOS  
9 ANGELES COUNTY WEIGHTS AND MEASURES HAS PROCLAIMED AUGUST 7TH  
10 THROUGH 14TH AS CERTIFIED FARMERS MARKET WEEK. NOW, IN  
11 BURBANK, THEIR CERTIFIED MARKETS-- FARMERS MARKET BEGAN ON  
12 AUGUST 27TH, 1982 AND HAS OPERATED CONTINUALLY ON A WEEKLY  
13 BASIS. THE MARKET IS A GREAT EXAMPLE OF A COMMUNITY VENTURE  
14 THAT PROVIDES CALIFORNIA FARMERS THE OPPORTUNITY TO SELL THEIR  
15 FRESH PRODUCE DIRECTLY TO THE CONSUMERS, PROVIDING THE  
16 COMMUNITY WITH HEALTHY FRUITS AND VEGETABLES. THE BURBANK  
17 MARKET ACCEPTS ALL OF THE VARIOUS CREDIT CARDS, FOOD STAMPS,  
18 ET CETERA AND, AS A RESULT, IT'S A REAL CONSUMER-ORIENTED  
19 OPPORTUNITY FOR PEOPLE TO ENHANCE THEIR VEGETABLES AND FRESH  
20 FRUITS. VOLUNTEERS DIRECT MARKET ACTIVITIES AND PROCEEDS ARE  
21 DONATED TO PROVIDENCE ST. JOSEPH'S HOSPITAL FOUNDATION FOR  
22 PATIENT CARE. THE MARKET PROVIDES A POSITIVE ENVIRONMENT WHERE  
23 PEOPLE OF EVERY AGE, RACE, COLOR AND CREED COME TOGETHER AS  
24 NEIGHBORS TO SUPPORT GOOD NUTRITION, QUALITY FOOD AND





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 SUSTAINABLE AGRICULTURAL ENTERPRISE WITHIN OUR COUNTY. SO  
2 CONGRATULATIONS ON 23 GREAT YEARS. HOW ARE YOU? [ APPLAUSE ]  
3

4 **ROBERT GORDON:** ON BEHALF OF THE BURBANK FARMERS MARKET, I'D  
5 LIKE TO THANK THE SUPERVISORS FOR THIS AWARD. MORT AND I ARE  
6 JUST A SMALL PORTION OF THE VOLUNTEERS THAT HELP OUT WITH  
7 THAT. THE PERSON THAT REALLY KEEPS THAT SHIP AFLOAT IS CAROL  
8 BUT SHE'S DISAPPEARED AGAIN. SHE'S THE MARKET MANAGER AND  
9 WE'RE VERY APPRECIATIVE. THANK YOU VERY MUCH.

10

11 **SUP. ANTONOVICH:** THANK YOU. DO YOU WANT TO SAY SOMETHING?

12

13 **SPEAKER:** ON BEHALF OF THE AG COMMISSIONER OF THE COUNTY OF LOS  
14 ANGELES, I'D LIKE TO INVITE YOU ALL TO ATTEND OUR CERTIFIED  
15 FARMERS MARKET ON THE MALL TODAY. THIS IS NATIONAL FARMERS  
16 MARKET WEEK AND WE'RE VERY PLEASED TO HAVE TWO PRESENTATIONS  
17 TO PARTICIPANTS IN THE FARMERS MARKET PROGRAM. IT IS-- IT'S A  
18 COMMUNITY REVITALIZATION PROGRAM AS WELL AS A NUTRITION  
19 PROGRAM AND ALSO ALLOWS PEOPLE TO HAVE FACE-TO-FACE DEALINGS  
20 WITH THE FARMERS WHO PRODUCE THEIR FOOD. SO WE REALLY THANK  
21 THE BOARD OF SUPERVISORS FOR BOTH THE PRESENTATIONS AND FOR  
22 THE FARMERS MARKET TODAY. THANK YOU. [ APPLAUSE ]

23

24 **SPEAKER:** ON BEHALF OF THE VOLUNTEERS OF THE BURBANK FARMERS  
25 MARKET, WE'D LIKE TO THANK THE SUPERVISORS FOR THIS NICE



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 AWARD. WE APPRECIATE IT AND ALL OUR FUNDS GO TO THE BENEFIT OF  
2 THE ST. JOSEPH'S HOSPITAL IN BURBANK FOR MEDICAL ATTENTION.  
3 THANK YOU VERY MUCH. [ APPLAUSE ]

4

5 **SUP. ANTONOVICH:** AND BATTING CLEAN-UP IS MAGGIE, WHO IS FOUR-  
6 MONTH-OLD CALICO KITTEN WHO IS LOOKING FOR A HOME AND THOSE  
7 WHO ARE WATCHING AT HOME COULD CALL (562) 728-4644 OR ANYBODY  
8 IN THE AUDIENCE WHO WOULD LIKE A LITTLE BEAUTIFUL CALICO  
9 KITTY. LITTLE MAGGIE, SHE'S LOOKING FOR A HOME.

10

11 **SUP. MOLINA, CHAIR:** IT'S MY OPPORTUNITY TO MAKE A VERY SPECIAL  
12 PRESENTATION TO A GROUP OF INTERNS THAT HAVE JOINED MY OFFICE  
13 THIS SUMMER. I WANT TO RECOGNIZE THESE 5 TERRIFIC YOUNG PEOPLE  
14 BECAUSE THEY'VE DONE AN OUTSTANDING JOB IN SERVING THE  
15 CONSTITUENTS OF THE FIRST DISTRICT. EVERY SUMMER, WE'RE  
16 BLESSED WITH SEVERAL EAGER AND MOTIVATED STUDENT INTERNS WHO  
17 COME IN AND PROVIDE THE MUCH-NEEDED ASSISTANCE WITHIN OUR  
18 OFFICE. THEY, IN TURN, I HOPE, BENEFIT FROM THE HANDS-ON  
19 EXPERIENCE IN SERVING OUR CONSTITUENTS AND THE OPPORTUNITY TO  
20 LEARN ABOUT THE MANY SERVICES THAT OUR COUNTY PROVIDES. I'M  
21 SURE THAT MY COLLEAGUES WILL AGREE THAT WE'RE VERY GRATEFUL  
22 FOR THE FINE WORK THAT MANY OF OUR STUDENT INTERNS PROVIDE US  
23 AND THEY'RE ON THEIR WAY TO SCHOOL, SO I WANTED TO MAKE SOME  
24 SPECIAL PRESENTATIONS TO EACH OF THEM BECAUSE-- GIVE THEM A  
25 LITTLE SCROLL. WE'VE BEEN FORTUNATE TO HAVE THEM BUT THEY HAVE



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 REALLY BEEN AN INVALUABLE SERVICE TO US AND TO OUR  
2 CONSTITUENTS. FIRST OF ALL, TO BEGIN WITH, LET ME MAKE A  
3 PRESENTATION TO JENNIFER CASTANEDA. JENNIFER HAS-- HAS BEEN A  
4 TREMENDOUS ASSET IN OUR EL MONTE FIELD OFFICE. SHE IS A SENIOR  
5 AT CAL POLY POMONA AND IS WORKING ON HER B.A. IN  
6 COMMUNICATIONS AND PUBLIC RELATIONS. JENNIFER HAS WORKED FOR  
7 SENATOR HILDA SOLIS, BANK OF AMERICA, AS WELL AS BACARDI AND  
8 IS CURRENTLY WORKING IN PROMOTIONS AT MILLER BREWING. WITH  
9 THIS EXTENSIVE BACKGROUND, I'M SURE THAT JENNIFER IS GOING TO  
10 ACCOMPLISH HER CAREER GOALS IN COMMUNICATIONS. SO, JENNIFER,  
11 THANK YOU SO MUCH FOR ALL THE WORK THAT YOU DO. EVERYONE TELLS  
12 ME YOU DID AN OUTSTANDING JOB. CONGRATULATIONS TO YOU. CAN WE  
13 TAKE A PICTURE? [ APPLAUSE ]

14

15 **SUP. MOLINA, CHAIR:** NEXT, I WANT TO MAKE A PRESENTATION TO  
16 BERENICE. JOIN US, BERENICE. BERENICE HAS JOINED US IN THE  
17 PAST. SHE'S BEEN INTERNING WITH US NOT ONLY THIS SUMMER BUT  
18 THROUGHOUT THE YEAR. SHE'S ONE OF THE OUR MOST ENERGETIC  
19 INTERNS. SHE IS A JUNIOR AT CAL STATE FULLERTON AND IS  
20 MAJORING IN COMMUNICATIONS AS WELL WITH AN EMPHASIS ON PUBLIC  
21 RELATIONS. SHE JUST FINISHED A MINOR IN CHICANO AND CHICANA  
22 STUDIES AND IS VENTURING INTO A BUSINESS MINOR AS WELL. VERY  
23 VERSATILE. BERENICE HAS NOTED THE IMPORTANCE OF NETWORKING IN  
24 A POLITICAL OFFICE AND SHE HAS DONE AN EXCELLENT JOB IN  
25 ESTABLISHING RELATIONSHIPS WITH STAFF AS WELL AS OTHER COUNTY



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 EMPLOYEES. BERENICE HOPES TO USE HER COUNTY EXPERIENCE TO ONE  
2 DAY BE AN EFFECTIVE COMMUNITY MEMBER, AND WE'RE VERY PROUD OF  
3 BERENICE AND WE WANT TO THANK YOU. CONGRATULATIONS. THANK YOU  
4 SO MUCH. [ APPLAUSE ]

5

6 **SUP. MOLINA, CHAIR:** AGAIN, CONGRATULATIONS, BERENICE. NEXT WE  
7 HAVE A PRESENTATION TO MICHAEL HERNANDEZ-STERN. MICHAEL, DO  
8 YOU WANT TO COME UP AND JOIN US. MICHAEL IS A SOPHOMORE AT  
9 BROWN UNIVERSITY. HE'S BEEN MAJORING IN HISTORY AND  
10 ENVIRONMENTAL STUDIES. HE HAS EXPRESSED A GREAT APPRECIATION  
11 FOR THE STAFF AND THE WORK THAT THEY DO EVERY SINGLE DAY IN  
12 ORDER TO MEET THE NEEDS OF CONSTITUENTS. MICHAEL HAS MANY  
13 SKILLS AND TALENTS BUT HE'S BEEN EXTREMELY HELPFUL TO US  
14 BECAUSE HE'S BEEN RETOOLING OUR FIRST DISTRICT WEBSITE, WHICH  
15 REALLY NEEDED IT. HIS DILIGENCE AND TENACITY HAS BEEN NOTED BY  
16 EVERYONE WHO HAS WORKED WITH HIM AND I'M SURE THAT HE IS GOING  
17 TO BE A VERY SUCCESSFUL YOUNG MAN. WE CONGRATULATE YOU AND WE  
18 THANK YOU, MICHAEL. THANK YOU. [ APPLAUSE ]

19

20 **SUP. MOLINA, CHAIR:** AND FINALLY, MIRYAM-- I MEAN-- OVER HERE  
21 ON THIS SIDE. MIRYAM HAS BEEN AN OUTSTANDING ASSET AS WELL,  
22 TOO, IN MY OFFICE IN EL MONTE. SHE CURRENTLY ATTENDS CAL STATE  
23 NORTHRIDGE AND SHE'S GOING TO BEGIN HER SECOND YEAR IN A  
24 POLITICAL SCIENCE MASTER'S PROGRAM. SHE ATTRIBUTES HER SUCCESS  
25 TO THE SUPPORT AND ENCOURAGEMENT THAT SHE HAS HAD FROM HER



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 FAMILY. SHE PLANS A CAREER IN DIRECTING AN ORGANIZATION OR A  
2 DEPARTMENT THAT EMPOWERS, EDUCATES AND PROVIDES RESOURCES TO  
3 THE LATINO COMMUNITY. WE HAVE NO DOUBT THAT YOU, MIRYAM, ARE  
4 GOING TO DO AN OUTSTANDING JOB. YOU'RE GOING TO BE A REAL  
5 FORCE TO BE RECKONED WITH. WE CONGRATULATE YOU AND WE THANK  
6 YOU SO MUCH FOR THE ASSISTANCE YOU PROVIDED US THROUGHOUT THE  
7 SUMMER. [ APPLAUSE ]

8

9 **SUP. MOLINA, CHAIR:** AND FINALLY, DIANA PALACIOS. DIANA, YOU  
10 WANT TO COME UP AND JOIN ME. DIANA IS ONE OF THE YOUNGEST  
11 INTERNS THAT WE HAVE. SHE STARTED-- SHE HAS JUST GRADUATED  
12 FROM HIGH SCHOOL, IS NOW PREPARING TO ATTEND POMONA COLLEGE AS  
13 AN ENGLISH LITERATURE AND WRITING MAJOR. WE'RE VERY PROUD OF  
14 DIANA. SHE RECEIVED A FULL SCHOLARSHIP FOR FOUR YEARS.  
15 ALTHOUGH SHE'S THE YOUNGEST OF OUR INTERNS, SHE'S PROVEN TO  
16 HAVE THE DEDICATION AND A RECOGNITION AND UNDERSTANDING OF HOW  
17 WE WORK TO SERVE OUR CONSTITUENTS. ALTHOUGH DIANA'S FUTURE  
18 PLANS HAVEN'T YET BEEN DECIDED JUST EXACTLY HOW SHE'S GOING TO  
19 PURSUE BUT SHE HAS, I THINK, APPRECIATED WITNESSING FIRSTHAND  
20 THE EFFORTS OF LOCAL GOVERNMENT AND HAS CREATED A REAL EYE TO,  
21 AN OPEN EYE TO THE KINDS OF THINGS THAT SHE COULD POSSIBLY DO.  
22 WE CONGRATULATE YOU, DIANA AND WE LOOK FORWARD TO SEEING YOU  
23 THROUGHOUT THE YEAR. CONGRATULATIONS. [ APPLAUSE ]

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. MOLINA, CHAIR:** THANK YOU VERY MUCH. WOULD YOU JOIN ME IN  
2   CONGRATULATING ALL OF THESE YOUNG PEOPLE WHO DID A TERRIFIC  
3   JOB. CONGRATULATIONS. [ APPLAUSE ]

4  
5   **SUP. MOLINA, CHAIR:** SUPERVISOR BURKE, YOUR PRESENTATIONS.

6  
7   **SUP. BURKE:** THANK YOU. I'D LIKE TO CALL UP PHILIP BROWNING,  
8   DIRECTOR OF THE DEPARTMENT OF CHILD SUPPORT SERVICES. AUGUST  
9   HAS BEEN DESIGNATED CHILD SUPPORT AWARENESS MONTH IN THE STATE  
10   OF CALIFORNIA. LOS ANGELES COUNTY SUPPORTS THE EMPOWERMENT AND  
11   SELF-SUFFICIENCY OF FAMILIES THROUGH ITS MEMBER UNIT, SUCH AS  
12   THE CHILD SUPPORT SERVICES DEPARTMENT. L.A. COUNTY'S SUPPORT  
13   SERVICES DEPARTMENT HAS BEEN OUTSTANDING AND IT'S THE LARGEST  
14   LOCALLY ADMINISTERED CHILD SUPPORT AGENCY IN THE UNITED  
15   STATES. IT MANAGES ABOUT HALF A MILLION CASES AND LOS ANGELES  
16   HAS BEEN NAMED THE MOST IMPROVED COUNTY IN TERMS OF CURRENT  
17   SUPPORT COLLECTIONS BY THE CALIFORNIA STATE DEPARTMENT OF  
18   CHILD SUPPORT SERVICES. L.A. COUNTY CHILD SUPPORT SERVICES  
19   COLLECTED MORE THAN \$500 MILLION IN CHILD SUPPORT DURING THE  
20   FISCAL YEAR 2003 AND 2004 AND THIS WAS AN ALL-TIME HIGH FOR  
21   THE DEPARTMENT. THE COUNTY'S CHILD SUPPORT SERVICES HAS ALSO  
22   BEEN RECOGNIZED BY THE L.A. QUALITY-- L.A. COUNTY QUALITY AND  
23   PRODUCTIVITY COMMISSION WITH A TOP 10 AWARD AND OTHER AWARDS  
24   FOR IMPROVING THE EFFECTIVE DELIVERY OF SERVICES TO COUNTY  
25   RESIDENTS. OUR CHILD SUPPORT SERVICES DEPARTMENT CONTINUES TO





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 GAIN RECOGNITION FOR ITS EFFICIENCY IN DELIVERING SERVICES TO  
2 THE PEOPLE OF LOS ANGELES. I RECOGNIZE THAT THIS HAS NOT BEEN  
3 VOTED ON THE BOARD YET TODAY BUT I'M CERTAIN THAT WE WILL VOTE  
4 ON IT AND THAT WE WILL TAKE A VERY FAVORABLE POSITION IN  
5 NAMING THE MONTH OF AUGUST AS CHILD SUPPORT AWARENESS MONTH IN  
6 THE COUNTY OF LOS ANGELES. [ APPLAUSE ]

7

8 **PHILIP L. BROWNING:** SUPERVISOR BURKE AND OTHER MEMBERS OF THE  
9 BOARD, I REALLY APPRECIATE THIS OPPORTUNITY TO COME HERE AND  
10 JUST SAY A FEW WORDS. WE HAVE A LOT OF PEOPLE BEHIND US  
11 BECAUSE WE HAVE BECOME MUCH MORE COLLABORATIVE IN THE LAST FEW  
12 YEARS. WE HAVE MARGARET LITTLE FROM THE SUPERIOR COURT, WE  
13 HAVE MARIAN TORTELLELLI FROM THE SUPERIOR COURT, WE HAVE  
14 REGGIE BRASS FROM OUR CHILD SUPPORT ADVISORY BOARD. WE REALLY  
15 HAVE WORKED HARD DURING THE LAST YEAR TO IMPROVE OUR  
16 COORDINATION AND COLLABORATION. WE HAVE A NUMBER OF STAFF  
17 BEHIND US HERE WHO HAVE REALLY WORKED HARD TO IMPROVE THE  
18 PROGRAM AND, JUST LAST WEEK, I ACCEPTED ON THEIR BEHALF A  
19 NATIONAL AWARD FOR OUR EMPLOYER FORUM HERE IN L.A. COUNTY,  
20 WHICH HAS HELPED US COLLECT THE 500 MILLION THAT WENT TO  
21 FAMILIES AND CHILDREN IN LOS ANGELES COUNTY. IN FACT, WHILE I  
22 WAS IN CINCINNATI LAST WEEK RECEIVING THAT AWARD, I GOT NOTICE  
23 ON AN EMAIL THAT WE HAD JUST COLLECTED 247,000, A ONE-TIME HIT  
24 ON THE RESALE OF PROPERTY. SO SOME OF US, I THINK, ARE  
25 DISTURBED AT HOW HIGH PROPERTY PRICES ARE GOING UP BUT SOME



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 PEOPLE IN CHILD SUPPORT REALLY APPRECIATE THAT AND SO I DO  
2 HOPE THAT WE WILL CONTINUE TO IMPROVE. WE HAVE A LONG WAY TO  
3 GO AND I'LL SEE IF ANY OF OUR MEMBERS WANT TO SAY ANYTHING  
4 BEHIND ME.

5

6 **SUP. MOLINA, CHAIR:** MR. BROWNING, IF I COULD SAY, I DON'T KNOW  
7 HOW MUCH-- CAN TELL YOU HOW MUCH WE APPRECIATE YOUR LEADERSHIP  
8 AND THE LEADERSHIP OF THE DEPARTMENT AND THE KIND OF  
9 COLLABORATIVE WORK THAT YOU'VE BEEN DOING. ONE OF THE THINGS  
10 THAT'S VERY TELLING FOR ALL OF US IS WE'RE NOT RECEIVING ALL  
11 OF THE COMPLAINING PHONE CALLS THAT WE USED TO GET. IT WAS A  
12 BIG PART OF THE WORK THAT WE DO. WE GET COMPLAINTS FROM TIME  
13 TO TIME BUT WE ALSO APPRECIATE HOW QUICKLY THEY ARE RESOLVED.  
14 SO WE THANK YOU FOR YOUR LEADERSHIP AND ALL THE PEOPLE THAT  
15 STAND BEHIND YOU. CONGRATULATIONS.

16

17 **PHILIP L. BROWNING:** THAT WAS A GREAT COMMENT, SUPERVISOR. I  
18 REALLY APPRECIATE IT. THE BOARD HAS BEEN SO SUPPORTIVE. I KNOW  
19 ALL OF THE SUPERVISORS, I RAN IN A RACE A COUPLE WEEKS AGO  
20 WITH A SUPERVISOR OVER HERE AND WAS AT A FISHING TOURNAMENT  
21 WITH SUPERVISOR KNABE AND I KNOW SUPERVISOR ANTONOVICH HAS  
22 JUST BEEN A GREAT SUPPORTER.

23

24 **SUP. ANTONOVICH:** I JUST WANT TO THANK YOU BECAUSE YOU CAN'T  
25 BELIEVE THE NUMBER OF SUCCESSES YOU'VE HAD BECAUSE OUR MAIL



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 FLOW IS DOWN SO LOW. I MEAN, IT'S THE EXCEPTION, NOT THE RULE,  
2 AND SO WE COMMEND YOU AND THE PEOPLE WITHIN YOUR DEPARTMENT.  
3 THANK YOU.

4

5 **SUP. BURKE:** AND WE ALSO APPRECIATE THE WAY THEY WORK WITH OUR  
6 STAFF. WHEN WE DO HAVE THESE PROBLEMS, THAT YOUR STAFF WORKS  
7 WITH OUR STAFF, WE HAVE A PERSON ASSIGNED TO THAT AND IT'S  
8 WORKED OUT VERY, VERY WELL.

9

10 **PHILIP L. BROWNING:** THANK YOU.

11

12 **SPEAKER:** AS A MEMBER THAT SITS ON THE ADVISORY BOARD, I JUST  
13 WANT TO SAY THAT THE PHILOSOPHY THAT MR. BROWNING BRINGS TO  
14 THE TABLE IS SO WONDERFUL AND ALL THE OTHER PUBLIC FORUMS THAT  
15 HE HAS WITH HIS EMPLOYEES TO CONTINUE TO EDUCATE THEM TO LEARN  
16 HOW TO WORK WITHIN THE SYSTEM AND ALSO EDUCATING US SO THAT WE  
17 CAN-- WE, AS ADVOCATES, TO LEARN HOW TO WORK WITHIN THE SYSTEM  
18 IS GREAT AND THAT'S PROBABLY ONE OF THE REASONS WHY HE'S  
19 BRINGING IN SO MUCH MONEY FOR SO MANY FAMILIES THAT REALLY  
20 DESERVE THIS MONEY. SO I JUST WANT TO SAY THANK YOU. AND THE  
21 NAME OF THE ORGANIZATION THAT I WORK WITH IS MY CHILD SAYS  
22 DADDY. [ APPLAUSE ]

23

24 **SUP. BURKE:** I HAVE JUST ONE ADDITIONAL RECOGNITION. I'D LIKE  
25 TO ASK SYLVIA DREW-IVY TO COME UP, DR. SYLVIA DREW-IVY, AND



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 SHE HAS BEEN SUCH A LEADER IN WORKING IN OUR COMMUNITY WITH  
2 T.H.E. AND-- IS SHE STILL HERE?

3

4 **SUP. MOLINA, CHAIR:** YES.

5

6 **SUP. BURKE:** SHE'S COMING UP. SHE'S BEEN THE EXECUTIVE DIRECTOR  
7 OF T.H.E., WHICH PROVIDES SERVICES TO MOTHERS AND PARTICULARLY  
8 MOTHERS WHO ARE HAVING DIFFICULTY WITH THEIR HEALTH AND WE  
9 WANT TO RECOGNIZE HER FOR 17 YEARS, 17 YEARS AS EXECUTIVE  
10 DIRECTOR OF T.H.E. CLINICS AND WE ALSO WANT TO JOIN YOUR  
11 FAMILY AND FRIENDS IN SALUTING YOU FOR YOUR OUTSTANDING  
12 SERVICE TO EVERYONE AND TO HELP EVERYONE CLINIC, INC. THIS HAS  
13 BECOME THE BEDROCK HEALTH FACILITY OF THE COMMUNITY BECAUSE  
14 YOU'VE POURED YOUR HEART AND SOUL INTO IT AND YOUR EFFORTS TO  
15 IMPROVE THE HEALTH STATUS, AWARENESS AND ACCESS OF MEDICALLY  
16 UNDERSERVED AND LOW INCOME PEOPLE OF LOS ANGELES COUNTY IS  
17 COMMENDABLE. AND YOU SERVE AS A ROLE MODEL FOR GENERATIONS TO  
18 COME AND WE WANT TO CONGRATULATE YOU ON ALL YOUR HARD WORK AND  
19 ALSO WE'RE SORRY THEY'RE MOVING YOU OUT OF YOUR FACILITY. SHE  
20 IS MOVING OUT FOR REDEVELOPMENT AND LOSING HER FACILITY THERE  
21 BUT YOU HAVE OTHER FACILITIES AND I KNOW THAT YOU WILL  
22 CONTINUE TO WORK, AND WORKING WITH US, OF COURSE, ON THE  
23 HEALTH ADVISORY, WHICH IS VERY, VERY IMPORTANT BECAUSE THAT  
24 HEALTH ADVISORY, IN TERMS OF KING, IS GOING TO MAKE A GREAT  
25 DIFFERENCE.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

**DR. SYLVIA DREW-IVY:** WELL, THIS IS A WONDERFUL SURPRISE,  
SUPERVISOR BURKE AND WE THANK YOU SO MUCH FOR THE SUPPORT THAT  
YOU'VE GIVEN T.H.E. OVER THE YEARS. IT IS A VERY, VERY  
IMPORTANT ANCHOR SERVING SOUTH L.A., SERVING THE CRENSHAW  
DISTRICT, 90 PEOPLE STRONG SERVING MEN, WOMEN AND CHILDREN AND  
WE CONTINUE TO GO FORWARD AND OUR NEW LOCATION WILL BE AT A  
FACILITY PROVIDED BY L.A. COUNTY AT THE RUTH TEMPLE HEALTH  
CENTER AND SO WE'LL BE THERE UNTIL THE CLINIC RAISES ENOUGH  
MONEY TO BUILD A BRAND NEW CLINIC IN THE CRENSHAW DISTRICT, SO  
WE INTEND TO MOVE FORWARD AND I THANK YOU VERY MUCH FOR THIS  
RECOGNITION ON BEHALF OF THE WORK OF ALL THE CLINIC.

13

**SUP. BURKE:** AND I DON'T KNOW HOW MANY PEOPLE RECOGNIZE THAT WE  
DO THE MEDICAL SCHOOL-- MEDICAL SCHOOL NAMED AFTER YOUR DAD IS  
THE ONE WE'RE GOING TO TALK ABOUT TODAY.

17

**DR. SYLVIA DREW-IVY:** THANK YOU.

19

**SUP. MOLINA, CHAIR:** DOES THAT COMPLETE YOUR PRESENTATION?  
LET'S BEGIN OUR REGULAR BUSINESS, STARTING OUT WITH SPECIALS  
BY SUPERVISOR YAROSLAVSKY.

23

**SUP. YAROSLAVSKY:** DO WE HAVE ANY-- ARE WE HOLDING-- MADAM  
CHAIR, I-- JUST LET ME GET MY ADJOURNING MOTIONS HERE. I'D



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 LIKE TO ASK THAT WE ADJOURN IN MEMORY OF REBECCA MIRET, WHO  
2 WAS A LONG-TIME RESIDENT OF OUR DISTRICT ON THE WEST SIDE, A  
3 COMMUNITY LEADER AND RETIRED MEMBER OF THE COUNTY FAMILY WHO  
4 WORKED IN THE DEPARTMENT OF PUBLIC SOCIAL SERVICES, WHO PASSED  
5 AWAY AT THE AGE OF 86. SHE IS SURVIVED BY HER SON, MY LONG-  
6 TIME FRIEND, BOB MIRET, WHO FORMERLY SERVED ON MY CITY COUNCIL  
7 STAFF, TWO DAUGHTERS, SHARON, WITH WHOM I WENT TO HIGH SCHOOL  
8 AND JUNIOR HIGH SCHOOL, AND PHYLLIS AND FIVE GRANDCHILDREN.  
9 AND, SECONDLY, I WAS INFORMED THIS MORNING, AND I DON'T HAVE  
10 ALL THE DETAILS, THAT IRWIN BAKER, FORMER REPORTER FOR "THE  
11 LOS ANGELES TIMES" WHO COVERED CITY HALL FOR MANY, MANY YEARS,  
12 PASSED AWAY AFTER A LONG ILLNESS AND I WILL GET THE  
13 INFORMATION TO THE BOARD SECRETARY. IRWIN BAKER WAS THE "L.A.  
14 TIMES" BUREAU CHIEF AT CITY HALL WHEN I FIRST BECAME A CITY  
15 COUNCILMAN AND HE WAS THERE FOR QUITE A LONG TIME AFTER I  
16 SERVED-- WHILE I SERVED THERE. AND HE WAS AN OLD STYLE,  
17 CURMUDGEON, TOUGH REPORTER WHO HAD A NOSE FOR WHAT WAS RIGHT  
18 AND FOR GETTING TO THE HEART OF A STORY. I ALSO FOUND, OVER  
19 THE YEARS, THAT HE WAS EXTREMELY FAIR AND, ON THAT GRUFF  
20 EXTERIOR, HE WAS A PUSSYCAT ON THE INSIDE AND HAD A GREAT  
21 SENSE OF HUMOR AND FOR A LONG TIME, HE WAS THE CONDUIT BETWEEN  
22 CITY HALL AND THE GENERAL PUBLIC WHO READ THE NEWSPAPERS TO  
23 FIND OUT WHAT WAS GOING ON. SO THAT'S A REAL LOSS AND I WAS  
24 VERY SADDENED TO HEAR THE NEWS, IRWIN BAKER OF FORMERLY OF  
25 "L.A. TIMES".





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. BURKE:** MAY I JOIN IN THE THE...

3

4 **SUP. YAROSLAVSKY:** CERTAINLY.

5

6 **SUP. BURKE:** MIRET?

7

8 **SUP. YAROSLAVSKY:** YES, YES. COULD WE TAKE UP THE DREW

9 UNIVERSITY ITEM? IS THAT A SPECIAL ITEM?

10

11 **SUP. MOLINA, CHAIR:** ALL RIGHT. IT'S A SET ITEM BUT IT'S TIME,

12 WE CAN DO SO NOW.

13

14 **SUP. YAROSLAVSKY:** ALL RIGHT. WHY DON'T WE TAKE THAT UP NOW.

15

16 **SUP. MOLINA, CHAIR:** VERY GOOD. IF WE COULD ASK THE DEPARTMENT

17 TO COME AND JOIN US, AS WELL AS THE FOLKS FROM DREW

18 UNIVERSITY.

19

20 **SUP. YAROSLAVSKY:** IT'S ITEM S-2. RIGHT?

21

22 **SUP. MOLINA, CHAIR:** S-2, RIGHT. OH, THAT WAS SET FOR 11:30.

23

24 **SUP. YAROSLAVSKY:** OH, OKAY THEN. NEVER MIND.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. MOLINA, CHAIR:** ARE THEY NOT HERE? EVERYBODY'S HERE.

2

3    **SUP. YAROSLAVSKY:** WE SHOULDN'T DO IT UNTIL 11:30 BUT WE DO  
4    HAVE AN 11:00 ITEM.

5

6    **SUP. MOLINA, CHAIR:** DO YOU WANT TO DO IT AT 11:30, THEY'RE ALL  
7    HERE.

8

9    **SUP. YAROSLAVSKY:** YEAH, I THINK WE LEGALLY SHOULD WAIT UNTIL  
10    11:30.

11

12    **SUP. MOLINA, CHAIR:** ALL RIGHT. LET'S DO SO. WE DO HAVE A SET  
13    ITEM AT 11:00, WHICH IS...

14

15    **SUP. YAROSLAVSKY:** LET ME TAKE UP ITEM NUMBER 10. WE WERE  
16    HOLDING IT FOR A MEMBER OF THE PUBLIC.

17

18    **SUP. MOLINA, CHAIR:** ALL RIGHT. ITEM NUMBER 10. IF WE COULD  
19    HAVE PATRICIA MULCAHEY. YOU HELD ITEM NUMBER 10 AS WELL AS  
20    NUMBER 18. IF YOU'D JOIN US, PLEASE AND ADDRESS BOTH OF THOSE  
21    ITEMS, PLEASE.

22

23    **SUP. YAROSLAVSKY:** GO AHEAD.

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **PATRICIA MULCAHEY:** HELLO. MY NAME IS PATRICIA MULCAHEY,  
2   SPEAKING IN PROXY FOR CHILDREN IN FOSTER CARE SYSTEM THAT HAS  
3   BEEN ABUSED OR KILLED. SEEKING A FEDERAL INVESTIGATION INTO  
4   WHY MORE FOSTER CHILDREN ARE BEING LISTED WITH THE REGIONAL  
5   CENTER CORRECTION IN REGARD TO TRANSCRIPT, JULY THE 12TH, YEAR  
6   2005. FOR SOCIAL WORKER MARGARET, SPELLED M-A-R-G-A-R-E-T,  
7   MCGLEEN, M-C-G-L-E-E-N FROM ASPIRA, A-S-P-I-R-A, FOSTER AGENCY  
8   INFORMED ME THAT THEY LISTED KAYLA MULCAHEY WITH THE REGIONAL  
9   CENTER FOR THE HIGHER FEDERAL RATE. ALSO, MY HUSBAND, JIM  
10   MULCAHEY, WAS FORCED INTO THE CHILD SUPPORT PAYMENTS TO THE  
11   DISTRICT ATTORNEY TO PAY FOR THE TORTURE AND ABUSE OF HIS  
12   CHILDREN IN THE FOSTER CARE SYSTEM. ALSO, FOR THE RECORD, I'M  
13   ONE OF THE PARENTS THAT OPPOSE THE K.D.A. PANEL LAWSUIT, CASE  
14   NUMBER "C" LIKE CHARLIE, "V" LIKE VICTOR /02/056662, FOR THAT  
15   LAWSUIT IS JUST FALSE AND EMPTY PROMISES AND DO NOT INCLUDE  
16   THE CONFLICT OF INTEREST OR THE VIOLATION OF VICTIMS AND  
17   FAMILIES' CIVIL RIGHTS. AND, AGAIN, THAT I'M OPPOSED TO THAT--  
18   TO THE SETTLEMENT FOR THE K.D.A. PANEL LAWSUIT, CASE NUMBER  
19   CV-02-056662. FOR, AGAIN, THAT LAWSUIT IS JUST MORE FALSE AND  
20   PROMISE-- AND EMPTY PROMISES. THAT LAWSUIT IS JUST MORE FALSE  
21   AND EMPTY PROMISES. DOES NOT INCLUDE THE CONFLICTS OF  
22   INTERESTS OR THE VIOLATION OF VICTIMS AND FAMILIES' CIVIL  
23   RIGHTS. THAT INCLUDES MY PRESENTATION FOR THE HEARING TODAY.  
24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. MOLINA, CHAIR:** THANK YOU, MISS MULCAHEY. ALL RIGHT. THAT  
2   ITEM-- THAT ITEM IS BEFORE US.

3

4   **SUP. YAROSLAVSKY:** I'LL MOVE IT.

5

6   **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR...

7

8   **SUP. KNABE:** SECONDED.

9

10   **SUP. MOLINA, CHAIR:** ...YAROSLAVSKY, SECONDED BY SUPERVISOR  
11   KNABE. IF THERE'S NO OBJECTION, SO ORDERED.

12

13   **SUP. YAROSLAVSKY:** AND WE ALSO HAVE ITEM NUMBER 16, A MEMBER OF  
14   THE PUBLIC HAS ASKED TO BE HEARD ON THAT.

15

16   **SUP. MOLINA, CHAIR:** ALL RIGHT. ITEM NUMBER 16. MR. BAXTER,  
17   PLEASE.

18

19   **PETER BAXTER:** MADAM CHAIR, MEMBERS OF YOUR HONORABLE BOARD,  
20   MR. JANSSEN, LADIES AND GENTLEMEN, MY NAME IS PETER BAXTER AND  
21   I LIVE IN LOS ANGELES. IT IS RESPECTFULLY SUBMITTED THAT THIS  
22   AGENDA ITEM IS TO ADOPT A RESOLUTION WHICH WOULD EXEMPT THE  
23   LOS ANGELES COUNTY FIRE CHIEF FROM MANDATORY RETIREMENT AS  
24   REQUIRED BY CURRENT LAW AT AGE 60 AND DEFER RETIREMENT FOR THE  
25   FIRE CHIEF UNTIL APRIL 1, 2009, AS PERMITTED UNDER URGENCY



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 LEGISLATION SIGNED BY THE GOVERNOR ON JULY 27, 2005. THIS IS  
2 AN EXTRAORDINARY REQUEST, WHICH SURELY CALLS FOR AN  
3 EXPLANATION WHICH WILL MAKE UNDERSTANDABLE THE NEED, IF NEED  
4 THERE BE, TO TAKE THIS EXTRAORDINARY STEP OF HAVING SUCH  
5 SPECIAL LEGISLATION ADOPTED AND SIGNED BY THE GOVERNOR. IS  
6 THERE SUPPORT FROM THIS REQUEST FROM ANY MEMBER OF THE SENIOR  
7 MANAGEMENT OF THE FIRE DEPARTMENT? ORDINARILY, THOSE WHO ARE  
8 NEXT IN LINE TO SUCCEED THE FIRE CHIEF WOULD BE LOOKING  
9 FORWARD TO THE ANTICIPATED CHANGE IN LEADERSHIP AS EXPECTED  
10 UNDER THE GENERAL RETIREMENT LAW. WHAT IS SO UNIQUE ABOUT THE  
11 SITUATION FACING THE MANAGEMENT OF THE FIRE DEPARTMENT? THIS  
12 IS SUCH A SPECIAL DEAL THAT IT BRINGS TO MIND THE NAMING OF  
13 THE COURTHOUSE IN THE ANTELOPE VALLEY, THE MICHAEL D.  
14 ANTONOVICH COURTHOUSE. IF THERE IS NO SUPPORT FOR THIS  
15 RESOLUTION FROM THE MEMBERS OF THE FIRE DEPARTMENT BEING  
16 DEPRIVED OF SUCCESSIVE PROMOTIONS WERE THE GENERAL LAW TO BE  
17 FOLLOWED, IT IS DIFFICULT TO BELIEVE IT IS NOT OBSCURING SOME  
18 PURPOSE WHICH IS BEING KEPT FROM PUBLIC NOTICE. AND LAST WEEK,  
19 MR. LEVINE WAS BEFORE THE BOARD. YOU WERE DISCUSSING THE COST  
20 OF SETTING UP A TEST, THE DEPARTMENT OF COMMERCE, UNITED  
21 STATES DEPARTMENT OF COMMERCE HAS AN INSTITUTION CALLED  
22 NATIONAL INSTITUTION OF STANDARDS AND TECHNOLOGY AND THEY,  
23 AMONG OTHER THINGS, DISCUSS, THEY DEBATE, STUDY ELECTRICITY  
24 AND ALSO THEY PUBLISH ON THAT. IT WOULD BE RIDICULOUS FOR THE  
25 UNITED KINGDOM, FOR EXAMPLE, TO HAVE EVERY LITTLE COUNTY AND



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 EVERY LITTLE CITY WRITE THE SAME THING AS WE DO IN THE UNITED  
2 STATES, DEPARTMENT OF COMMERCE. IT WOULDN'T MAKE ANY SENSE AT  
3 ALL AND IT WOULDN'T MAKE ANY SENSE HERE. ANY LITTLE COUNTY  
4 TOWN IN TEXAS, FOR EXAMPLE, HAS ACCESS TO THE SERVICES OF THE  
5 UNITED STATES DEPARTMENT OF COMMERCE, JUST AS WE HAVE HERE.  
6 IT'S RIDICULOUS FOR YOU TO TALK ABOUT THINKING OF MAKING UP A  
7 SPECIAL SOMETHING WHICH IS ALREADY TAKEN CARE OF BY THE  
8 DEPARTMENT OF COMMERCE AND IS AVAILABLE FOR ANNUAL...

9

10 **SUP. MOLINA, CHAIR:** DO YOU WANT TO SUMMARIZE, MR. BAXTER?

11

12 **PETER BAXTER:** YES, MA'AM. INCLUDING MYSELF. I COULD DO IT  
13 MYSELF. THANK YOU.

14

15 **SUP. MOLINA, CHAIR:** THANK YOU SO MUCH. THAT ITEM IS ITEM  
16 NUMBER 16.

17

18 **SUP. YAROSLAVSKY:** MOVE IT.

19

20 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR YAROSLAVSKY, SECONDED  
21 BY SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO ORDERED.  
22 COULD WE ALSO TAKE UP NUMBER 18, MR. YAROSLAVSKY?

23

24 **>SUP. KNABE:** I THOUGHT YOU TOOK THAT UP WITH 11? SHE SPOKE  
25 ABOUT...





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA, CHAIR:** WELL, ONLY FOR THE SPEAKER...

3

4 **SUP. KNABE:** SHE SPOKE ABOUT-- OH, OKAY. I MOVE ITEM 18-- OH,  
5 YOU DO.

6

7 **SUP. MOLINA, CHAIR:** ...THAT CAME UP. WE DO HAVE AN ADDITIONAL  
8 SPEAKER AND THAT'S MICHAEL BAUER. IF MR. BAUER WOULD JOIN US.  
9 MR. BAUER?

10

11 **MICHAEL BAUER:** GOOD MORNING, SUPERVISORS. FOR THE RECORD, MY  
12 NAME IS MICHAEL RAYMOND BAUER, PARALEGAL STUDENT AT RIVERSIDE  
13 COMMUNITY COLLEGE. I JUST STARTED OVER THERE. I HAVE BEEN  
14 REQUESTING THIS DEPARTMENT AND THIS COUNTY TO BE INVESTIGATING  
15 THE CORRUPTION THAT GOES ON IN CHILDREN'S COURT AND ALSO WITH  
16 CHILDREN'S SERVICES. I CAN GIVE AN EXAMPLE OF WHAT HAPPENED  
17 WITH MY SON'S CASE, WHERE THEY CLAIMED ME TO BE MENTALLY  
18 DISABLED BUT THEY CAME BACK AND SAID THEY COULD NOT PROVE IT.  
19 ACCORDING TO SECTION 333 OF THE JUVENILE COURT PRACTICE AND  
20 PROCEDURES, IT SAYS, "IF THE PETITION CANNOT BE VERIFIED, THAT  
21 IT IS-- SHALL BE RETURNED-- THE CHILD SHALL BE RETURNED TO THE  
22 PARENTS WITHOUT PREJUDICE." NOT ONLY THAT, SECTION 16509.2 OF  
23 THE WELFARE AND INSTITUTION CODE STATES THAT PHYSICAL OR  
24 MENTAL INCAPACITY OF A PARENT OR CHILD IN ITSELF SHOULD NOT  
25 RESULT IN THE NEED OR PRESUMPTION FOR CHILD WELFARE SERVICES.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    THEY SNATCHED MY LITTLE BOY AT BIRTH SAYING THAT WE WERE  
2    CRAZY. I ALSO SEE, ON MY KID'S CASE, THAT THEY SAID THAT I WAS  
3    AT THE HOSPITAL AT THE TIME OF THE BIRTH HARASSING HER SISTER  
4    AND HER BROTHER AND THAT I THREATENED TO KILL HOSPITAL STAFF  
5    AND I HAD A RESTRAINING ORDER ON ME. WELL, GUESS WHAT? I WAS  
6    NOT THERE. I WAS LIVING IN A CHRISTIAN MEN'S HOME AT THE TIME.  
7    I CALLED SAN GABRIEL POLICE DEPARTMENT, THE JURISDICTION WHERE  
8    THAT HOSPITAL IS AT. THEY SAID THERE'S NEVER BEEN A  
9    RESTRAINING ORDER ON ME. NOT ONLY THAT, I SEE THAT THE SOCIAL  
10    WORKER INVESTIGATOR THAT TOOK THE CHILD FORCEFULLY TOOK HIM.  
11    THE REASON I CAN SAY THIS IS BECAUSE THEY SNATCHED THE CHILD  
12    AFTER HIS BIRTH, THE DAY AFTER, FORCED MY EX-GIRLFRIEND TO  
13    SIGN THE PETITION BY SAYING THIS, "IF YOU DO NOT SIGN THE  
14    PETITION TO SIGN THE CHILD OVER, WE WILL HAVE YOUR MOTHER OR  
15    SISTER SIGN HIM OVER." AT THIS TIME, SHE WAS ON 500 MILLIGRAMS  
16    OF TYLENOL AND A HUNDRED MILLIGRAMS OF CODEINE. CODEINE HAS A  
17    MIXTURE OF MORPHINE IN IT, WHICH MAKES THE PERSON INTOXICATED.  
18    UNDER CONSENT LAWS, IT DOES STATE THAT, "CONSENT CANNOT BE  
19    EFFECTIVE UNLESS THE PERSON HAS CAPACITY." NOW, I'VE WARNED  
20    YOU, GLORIA AND I'VE ALSO WARNED YOU, DON KNABE, IF YOU DO NOT  
21    GIVE ME A REPORT ABOUT THE CORRUPTION THAT GOES ON IN THIS  
22    CHILDREN'S COURT AND, YES, GLORIA MOLINA, THAT CHILDREN'S  
23    COURT IS YOUR JURISDICTION, TO LET YOU KNOW, I'VE ALREADY  
24    TALKED TO SACRAMENTO, I'VE ALREADY TALKED TO WASHINGTON, D.C.  
25    THEY'RE TELLING ME TO PUSH A LAWSUIT. NOT ONLY THAT, ACCORDING



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 TO A GOVERNMENT CODE, AND I'VE ALREADY CHECKED WITH THE COUNTY  
2 RECORDS OFFICE, THE HALL OF RECORDS, ACCORDING TO GOVERNMENT  
3 CODE, YOU GUYS ARE SUPPOSED TO BE ON FILE WITH THE COUNTY  
4 REGISTRAR-RECORDER'S OFFICE. THE LAST TIME THE BOARD OF  
5 SUPERVISORS WAS ON THE FILE WAS BACK WHEN TOM BRADLEY WAS  
6 MAYOR. IF YOU REFUSE TO GIVE ME THIS INVESTIGATION WHEN I COME  
7 BACK IN ABOUT A MONTH, I WILL BE SURE THIS BOARD IS IN SERIOUS  
8 TROUBLE, I WILL PUSH A LAWSUIT. I AM ALSO ALREADY WORKING ON  
9 IT. IT SHOULD BE FILED BY NEXT WEEK.

10

11 **SUP. MOLINA, CHAIR:** THANK YOU, MR. BAUER. WITH THAT, MOVED BY  
12 SUPERVISOR KNABE, SECONDED BY SUPERVISOR ANTONOVICH. IF  
13 THERE'S NO OBJECTION, SO ORDERED ON THAT ITEM. ALL RIGHT.  
14 SUPERVISOR YAROSLAVSKY?

15

16 **SUP. YAROSLAVSKY:** I THINK YOU HAVE AN 11:00 ITEM?

17

18 **SUP. MOLINA, CHAIR:** THAT'S CORRECT. WE HAVE A SPECIAL SET  
19 ITEM.

20

21 **SUP. YAROSLAVSKY:** I MOVE THAT WE TAKE THAT UP NOW.

22

23 **SUP. MOLINA, CHAIR:** ALL RIGHT. AND THIS IS MS. BURKE'S TASK  
24 FORCE. WHO IS GOING TO BE REPORTING ON IT?

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **RAYMOND G. FORTNER, JR.:** MADAM CHAIR AND MEMBERS OF THE BOARD,  
2   I'LL ASK ASSISTANT COUNTY COUNSEL ROGER GRANBO, WHO IS  
3   CHAIRING THE TASK FORCE IN THE OFFICE TO ANSWER ANY QUESTIONS  
4   THE BOARD MAY HAVE. WE DID SUBMIT A REPORT EARLIER BASED ON  
5   OUR FIRST MEETING.

6

7   **ROGER GRANBO:** GOOD MORNING, SUPERVISORS. AT REQUESTED BY  
8   SUPERVISOR BURKE IN HER MOTION, THE TASK FORCE WAS CONVENED ON  
9   AUGUST 2ND. MEMBERS OF EACH OF THE COUNTY DEPARTMENTS THAT  
10   SUPERVISOR BURKE REQUESTED WERE PRESENT AT THE MEETING. THE  
11   TASK FORCE DETERMINED THAT OUR FIRST ORDER OF BUSINESS WAS TO  
12   IDENTIFY THE NATURE AND SCOPE OF THE PROBLEMS IN OUR COUNTY  
13   PARKS AND TO NARROW IT DOWN TO THE ACTUAL PARKS WHERE THERE  
14   ARE PROBLEMS. WELL, AS YOU KNOW, THERE'S OVER A HUNDRED COUNTY  
15   PARKS AND WE WANT TO MAKE SURE THAT WE ARE EFFICIENTLY  
16   ALLOCATING OUR RESOURCES TO ADDRESS PARTICULAR PROBLEMS. IN  
17   THAT REGARD, THE OFFICE OF PUBLIC SAFETY IS CONDUCTING A  
18   CRIMINAL REPORT STUDY OF THE COUNTY PARKS TO DETERMINE WHERE  
19   THERE IS ACTUAL GANG ACTIVITY. IN ADDITION, IN CONJUNCTION  
20   WITH THE FIRESTONE-- FLORENCE-FIRESTONE COMMUNITY ENHANCEMENT  
21   TEAM, SURVEYS HAVE BEEN SENT OUT TO THAT COMMUNITY ASKING FOR  
22   THE CITIZENS' OPINIONS ON PUBLIC SAFETY IN THE PARKS ON THE  
23   STREETS. AS SOON AS WE GET THE DATA FROM THE CRIMINAL  
24   STATISTICS AND FROM THE CITIZENS' COMMENTS, WE ARE GOING TO  
25   RECONVENE AND COME UP WITH SOME CONCRETE RECOMMENDATIONS FOR



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 THE BOARD IN AN EFFORT TO TAKE BACK THE PARKS FROM THE GANGS.  
2 AS YOU RECOGNIZED IN YOUR MOTION, SUPERVISOR BURKE, THE  
3 PROBLEM MAY NOT BE ACTUAL CRIMINAL CONDUCT BUT MAY JUST BE THE  
4 ACTUAL PRESENCE OF GANGS IN THE PARK THAT MAKE CITIZENS FEEL  
5 UNCOMFORTABLE. WHAT OUR GOAL IS GOING TO BE IS TO COME UP WITH  
6 SOME STRATEGIES THAT MAKE GANGS WHO CONGREGATE IN THE PARKS  
7 FEEL UNCOMFORTABLE, KEEP THEM OFF BALANCE, LET THEM KNOW  
8 PEOPLE ARE WATCHING, PEOPLE ARE MONITORING. WHEN WE GET THE  
9 DATA THAT I'VE DESCRIBED, WE WILL COME BACK TO THE BOARD IN  
10 APPROXIMATELY 45 DAYS AND MAKE SOME CONCRETE RECOMMENDATIONS  
11 TO YOU.

12

13 **SUP. BURKE:** WELL, FOR ONE THING, HAS THE SHERIFF PROVIDED YOU  
14 WITH INFORMATION OR THE OFFICE OF PUBLIC SAFETY, ON ALL OF  
15 THOSE PARKS WHERE THERE'S ACTUALLY BEEN A HOMICIDE OR A  
16 SHOOTING?

17

18 **ROGER GRANBO:** WE ARE AWARE OF THE SHOOTING THAT WAS IN SALAZAR  
19 PARK A COUPLE OF WEEKS AGO AND THE OFFICE OF PUBLIC SAFETY, IN  
20 CONJUNCTION WITH THE SHERIFF'S DEPARTMENT, HAS TAKEN SOME  
21 PRETTY AGGRESSIVE-- PRETTY AGGRESSIVE TACTICS WITH RESPECT TO  
22 THAT PARTICULAR PARK, AS THEY DO IN OTHER AREAS WHERE THERE  
23 HAS BEEN AN ACTUAL SHOOTING.

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. BURKE:** WELL, I THINK IT WOULD BE VERY HELPFUL AND I'D  
2   LIKE TO ASK THE OFFICE OF PUBLIC SAFETY TO PROVIDE A LIST OF  
3   ALL OF THOSE PARKS THAT, IN THE LAST YEAR, THERE HAS BEEN  
4   EITHER A SHOOTING OR A HOMICIDE, EVEN IF IT'S BEEN A DRIVE-BY  
5   OUTSIDE. FOR INSTANCE, WE KNOW AT MAGIC JOHNSON, WE KNOW THERE  
6   WAS ONE; WE KNOW THAT TED WATKINS, THERE WAS ONE; AND I  
7   SUSPECT IN SOME OTHER DISTRICTS THERE HAVE BEEN. SO I DO THINK  
8   IT WOULD BE VERY HELPFUL IF WE START WITH THAT, FOR ONE THING.  
9   I THINK THAT, OF COURSE, OUR ULTIMATE GOAL IS TO MAKE IT SUCH  
10   THAT PEOPLE FEEL COMFORTABLE COMING TO THE PARK AND NOT AFRAID  
11   OF GANG MEMBERS WHO WILL HAVE A PRESENCE THERE THAT'S REALLY  
12   FOREBODING BUT WE ALSO WANT TO BE SURE THAT THERE IS A SAFETY  
13   MEASURE AND ALSO THEY PROBABLY CAN GIVE US SOME IDEA OF THOSE  
14   PARKS THAT THEY BELIEVE ARE CENTERS FOR DRUG ACTIVITY. AND IF  
15   WE JUST HAVE THAT INFORMATION, IT SEEMS AS THOUGH IT WOULD BE  
16   POSSIBLE TO MOVE FORWARD. I CERTAINLY WISH WE COULD MEET A  
17   LITTLE MORE FREQUENTLY, IF YOU CAN MAKE IT A LITTLE SOONER, IT  
18   WOULD BE VERY HELPFUL BUT, TO ME, LET'S SAY THAT CERTAINLY BY  
19   NEXT YEAR WE WANT TO BE SURE THAT THESE PARKS ARE SAFER BUT I  
20   WOULD LIKE TO HAVE SEEN THEM ACTUALLY SAFER THIS YEAR.

21  
22   **ROGER GRANBO:** WELL, SUPERVISOR, WE PLAN TO REPORT BACK IN  
23   APPROXIMATELY 45 DAYS WITH SOME RECOMMENDATIONS, SOME OF WHICH  
24   SHOULD HAVE BEEN IMPLEMENTED...





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1     **SUP. BURKE:** BY THAT TIME?

2

3     **ROGER GRANBO:** HOPEFULLY, YES. WE ARE-- THE TASK FORCE IS  
4     TAKING IT SERIOUSLY AND, AS YOU POINTED OUT, WE ARE ASKING  
5     O.P.S. TO COME BACK TO THE TASK FORCE WITH CRIMINAL STATISTICS  
6     TO TELL US WHERE THE SHOOTINGS HAVE OCCURRED, WHERE THE DRUG  
7     DEALING OCCURRED AND THINGS OF THAT NATURE SO WE KNOW WHAT TO  
8     ADDRESS.

9

10    **SUP. BURKE:** AND WE ALSO NEED TO KNOW EXACTLY WHAT IT WOULD  
11    TAKE TO HAVE A SUFFICIENT PRESENCE THERE THAT WE WOULD DETER  
12    GANG ACTIVITY. NOW, I UNDERSTAND YOU CAN'T PREVENT GANGS FROM  
13    USING THE PARK LIKE EVERYONE ELSE BUT YOU CAN PREVENT  
14    ACTIVITIES THAT ARE GANG-RELATED AND INTIMIDATION. AND I  
15    REALLY THINK IT'S IMPORTANT FOR US TO KNOW WHAT IT WOULD TAKE.  
16    IF IT'S MONEY, HOW MANY PEOPLE ASSIGNED TO A PARK, SOME KIND  
17    OF MECHANISM WHERE OF THERE'S A ROTATION OR SOMETHING THAT  
18    WOULD BE COMING UP. AND, OF COURSE, OBVIOUSLY, I KNOW THAT WE  
19    ASKED BEFORE FOR THE DISTRICT ATTORNEY IN TERMS OF AN  
20    INJUNCTION. I SEE THEY'RE BEGINNING TO TALK ABOUT THAT MORE IN  
21    TERMS OF COMPTON NOW THAT THEY'RE UP TO 50 HOMICIDES THIS YEAR  
22    BUT WE ALSO NEED TO LOOK AT THAT IN SOME OF THOSE OTHER AREAS  
23    WHERE THE NUMBERS ARE VERY, VERY HIGH AND THE PARKS THAT ARE  
24    IN THOSE AREAS.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. KNABE:** MADAM CHAIR, IF I COULD JUST COMMENT. I MEAN, I  
2   GUESS MY FRUSTRATION IN THIS PROCESS IS THIS INFORMATION THAT  
3   YOU'RE SEEKING SHOULD BE AVAILABLE ALREADY. I MEAN, SHERIFF'S  
4   DEPARTMENT ISSUES, WE GET THESE CONFIDENTIAL REPORTS ON  
5   ACTIVITIES OF GANGS AND SHOOTINGS AND THINGS LIKE THAT THAT,  
6   FOR 45 DAYS TO COMPILE THIS INFORMATION, IS JUST...

7

8   **ROGER GRANBO:** SUPERVISOR, IT'S NOT SO MUCH THE CRIMINAL  
9   ACTIVITY THAT WE'RE WAITING FOR. AS YOU SAID, THAT'S FAIRLY  
10   READILY AVAILABLE. IT'S THE SURVEYS THAT HAVE BEEN SENT OUT TO  
11   THE NEIGHBORHOOD IN THE FLORENCE-FIRESTONE AREA THAT...

12

13   **SUP. KNABE:** BUT THAT'S A SURVEY, I MEAN, THAT CAN TAKE TIME. I  
14   MEAN, FROM THE CRIMINAL SIDE, I MEAN, THAT'S WHAT WE'RE TRYING  
15   TO STOP. OUR PARKS ARE FOR FAMILY ACTIVITIES, NOT FOR CRIMINAL  
16   ACTIVITY, NOT, YOU KNOW AND I-- I DISAGREE THAT WE CAN'T  
17   PROHIBIT. I MEAN, I THINK WE MAKE EVERY ATTEMPT TO PROHIBIT  
18   THAT KIND OF ACTIVITY BECAUSE THAT'S WHAT OUR PARKS ARE USED  
19   FOR, IS FOR FAMILY ACTIVITIES. AND TO SAY YOU NEED, YOU KNOW,  
20   45 DAYS HERE, I MEAN, WHAT'S THE DIFFERENCE BETWEEN THIS  
21   SUMMER AND LAST SUMMER? NOTHING.

22

23   **SUP. BURKE:** IT'S A LITTLE WORSE.

24

25   **SUP. KNABE:** WELL, BUT, I MEAN, IT WAS BAD LAST SUMMER, TOO.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. BURKE:** IT WAS BAD LAST SUMMER AS WELL.

3

4 **SUP. MOLINA, CHAIR:** YOU KNOW, I HAVE SAT HERE FOR 14 YEARS,  
5 AND I HAVE SEEN A LOT OF PATHETIC REPORTS BUT THIS HAS GOT TO  
6 BE THE MOST PATHETIC REPORT I'VE EVER HEARD OF. YOU MET AND  
7 YOU CONCLUDED THAT YOU'RE GOING TO GATHER DATA. THAT'S PRETTY  
8 PATHETIC. LAST WEEK, ONE OF OUR COUNTY EMPLOYEES WAS SHOT AT  
9 SALAZAR PARK. I MEAN, IT'S AN ONGOING THING. I HAVE NEVER  
10 HEARD-- I MEAN, YOU GUYS NEED AN OUTLINE HOW TO GET FROM POINT  
11 "A" TO POINT "B." YOU'RE GOING TO COME BACK IN SEPTEMBER AND  
12 TELL US WHAT? GRAFFITI IS AN INDICATOR OF GANG PRESENCE? GANG  
13 MEMBERS ATTIRED IN CERTAIN ATTIRE? I MEAN, THIS IS REALLY  
14 PATHETIC, GUYS.

15

16 **ROGER GRANBO:** SUPERVISOR, I DIDN'T MEAN TO INDICATE THAT  
17 NOTHING IS BEING DONE AT THIS POINT...

18

19 **SUP. MOLINA, CHAIR:** YOUR REPORT SAYS NOTHING HAS BEEN DONE.

20

21 **ROGER GRANBO:** WELL, AS FAR AS THE SHOOTING THAT YOU WERE  
22 INDICATING IN SALAZAR PARK...

23

24 **SUP. MOLINA, CHAIR:** NO, THE SHOOTING, I KNOW HOW WE HANDLED  
25 IT. WE STEPPED UP, WE CALLED FOR A COLLABORATIVE EFFORT, WE'RE



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 GETTING TO THE BOTTOM OF IT, WE'VE IDENTIFIED EVERY SINGLE  
2 GANG MEMBER ON BOTH SIDES, WE'RE GOING AFTER EVERY SINGLE ONE  
3 OF THOSE CRUMBS ONE BY ONE. I'M NOT TALKING ABOUT THAT. I'M  
4 TALKING ABOUT THIS PATHETIC TWO-PAGE REPORT THAT TELLS US THAT  
5 YOU'VE GOTTEN TOGETHER, YOU MET ONE TIME AND YOU'RE GOING TO  
6 GATHER DATA. IT'S REALLY AWFUL. WE HAVE A SERIOUS PROBLEM.  
7 WE'RE PUTTING MORE RESOURCES INTO OUR PARKS AND YOU GUYS ARE  
8 TREATING THAT AS SOME LITTLE BUREAUCRATIC PROCESS THAT YOU'RE  
9 GOING TO LINE UP, HAVE A COUPLE OF MEETINGS ON. I MEAN, WE ALL  
10 KNOW WHAT GANG INDICATORS ARE. YOU KNOW IF THERE ARE GRAFFITI  
11 OF ONE KIND AT A PARK AND THEN IT'S CROSSED OUT BY ANOTHER  
12 GANG, YOU'RE ON THE PROCESS OF A GANG WAR AND YOU NEED TO  
13 COLLABORATE WITH THE SHERIFF'S DEPARTMENT, YOU NEED TO  
14 COLLABORATE WITH THE PARK PERSONNEL, YOU NEED TO CREATE A  
15 COMPREHENSIVE TASK FORCE THAT'S NOT COUNTYWIDE THAT'S SPECIFIC  
16 TO THAT PARK. YOU KNOW, YOU GUYS, IT'S LIKE, YOU KNOW, IT'S  
17 NOT LIKE WE HAVEN'T EXISTED HERE BEFORE. THIS IS A COUNTY WITH  
18 UNBELIEVABLE RESOURCES AND, UNFORTUNATELY, THEY ARE NOT  
19 COORDINATED. YOU DON'T NEED-- I DON'T KNOW. THIS REPORT IS  
20 PRETTY PATHETIC. I'M VERY, VERY DISAPPOINTED IN THE ENTIRE  
21 TASK FORCE. BESIDES YOURSELF, WHO SAT THERE AND MET WITH EACH  
22 OTHER?

23

24 **ROGER GRANBO:** EACH MEMBER...

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. MOLINA, CHAIR:** WHO WERE THEY?

2

3    **ROGER GRANBO:** THEY WERE BUREAU CHIEF MIKE SCHWARTZ FROM THE  
4    BUREAU OF PUBLIC SAFETY.

5

6    **SUP. MOLINA, CHAIR:** AND WHAT DOES HE KNOW ABOUT GANGS?

7

8    **ROGER GRANBO:** HE KNOWS QUITE A BIT ABOUT THEM.

9

10   **SUP. MOLINA, CHAIR:** IF HE KNOWS QUITE A BIT, WHY DOES HE NEED  
11   TO GATHER DATA?

12

13   **ROGER GRANBO:** BECAUSE WE WANTED TO MAKE SURE THAT, BEFORE WE  
14   COMMITTED RESOURCES, WE KNEW EXACTLY...

15

16   **SUP. MOLINA, CHAIR:** WHAT RESOURCES? YOU DON'T HAVE ANY  
17   RESOURCES. YOU KNOW WHAT-- WHAT IS IT? THE DATA YOU'RE GOING  
18   TO COLLECT? AND, EVEN IF YOU NEEDED TO COLLECT IT, YOU COULD  
19   HAVE IT TOMORROW MORNING.

20

21   **ROGER GRANBO:** WE WOULD LIKE THE CITIZENS' INPUT, SUPERVISOR...

22

23   **SUP. MOLINA, CHAIR:** SO NOW YOU'RE GOING TO ASK THE CITIZENS  
24   OUT IN THE FLORENCE-FIRESTONE AREA, "WHAT DO YOU THINK ABOUT  
25   GANG WARFARE? WHAT DO YOU THINK ABOUT THE INTIMIDATION OF



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 GANGS?" WHAT DO YOU THINK THEY'RE GOING TO SAY? WHAT KIND OF  
2 INPUT? WHAT DO YOU THINK THEY COULD POSSIBLY SAY THAT WOULD BE  
3 VALUABLE TO YOU?

4

5 **ROGER GRANBO:** WELL, CITIZENS THAT FREQUENT DIFFERENT PARKS MAY  
6 HAVE DIFFERENT THINGS TO SAY AND THAT'S WHAT WE WANT TO FIND  
7 OUT.

8

9 **SUP. MOLINA, CHAIR:** OH, REALLY? LIKE WHAT? LIKE "I'D LIKE A  
10 SAFE PARK"? "I'D LIKE A CLEAN PARK"? "I'D LIKE A PARK WITH  
11 SOME RESOURCES"? I'D LIKE MY CHILDREN TO BE ABLE TO WALK  
12 THROUGH SAFELY"? "I'D LIKE APPROPRIATE LIGHTING, I'D LIKE TO  
13 SEE LESS GRAFFITI, I'D LIKE TO SEE THE PRESENCE OF PARK  
14 PERSONNEL, I'D LIKE TO SEE THE PRESENCE OF POLICE PERSONNEL"?  
15 I THINK I'VE OUTLINED JUST ABOUT EVERYTHING ELSE. I COULD ADD  
16 10 MORE THINGS BUT IT'S NOT A HUGE DIFFICULT SCIENCE HERE. MR.  
17 ANTONOVICH.

18

19 **SUP. ANTONOVICH:** YOU KNOW, A FEW YEARS AGO, WE HAD A SIMILAR  
20 PROBLEM AT PAMELA PARK AND WE WERE ABLE TO PUT THE RESOURCES  
21 TOGETHER AND, AS A RESULT, TODAY, PAMELA PARK IS A FAMILY  
22 PARK. THERE'S NO MORE DRUG DEALING, NO MORE GANG WARFARE, NO  
23 MORE VIOLENCE. YOU HAVE MODELS ALREADY IN OPERATION WITH THE  
24 DEPARTMENT, DEPARTMENT OF PARKS AND RECREATION, THE SHERIFF'S  
25 DEPARTMENT, OFFICE OF PUBLIC SAFETY. TO SAY THAT WE HAVE TO



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 EXPLORE WHAT TO DO AND HAVE COMMUNITY MEETINGS IS NONSENSE.  
2 THE COMMUNITY OUTRAGE EVERY TIME THERE'S AN ACT OF VIOLENCE OR  
3 A DRUG DEAL GOING DOWN PREVENTING FAMILY PARTICIPATION AT A  
4 PARK CRIES OUT FOR ACTION, AND NOT BUCK-PASSING. YOU KNOW, I  
5 MEAN, HAVE THE PARKS DIRECTORS BEEN INTEGRALLY INVOLVED IN THE  
6 INPUT TO YOUR COMMITTEE SO YOU KNOW WHAT HAS TO BE DONE? WHAT  
7 THE NEEDS ARE WITHIN THAT COMMUNITY? THAT PEOPLE THAT ARE ON  
8 THE LINE WITH THE YOUNG PEOPLE IN THE COMMUNITY AT THESE  
9 VARIOUS PARKS?

10

11 **ROGER GRANBO:** THE CHIEF DEPUTY OF THE PARKS DEPARTMENT IS PART  
12 OF THE TASK FORCE.

13

14 **SUP. ANTONOVICH:** I KNOW BUT HAVE YOU TALKED TO THE PEOPLE IN  
15 THE PARK? AT THE PARK?

16

17 **ROGER GRANBO:** I HAVE NOT PERSONALLY. I AM ASSUMING...

18

19 **SUP. ANTONOVICH:** BUT, IN THE LAST TWO MONTHS, WHAT HAVE WE  
20 BEEN DOING?

21

22 **ROGER GRANBO:** WE JUST GOT THIS ASSIGNMENT TWO WEEKS AGO,  
23 SUPERVISOR, SO TWO MONTHS AGO, I'M-- I'M NOT SURE WHAT THEY  
24 WERE DOING.

25





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. MOLINA, CHAIR:** HEAVEN ONLY KNOWS, WE ONLY PAY THEM TO  
2   PATROL OUR PARKS, WHAT THEY'VE BEEN DOING. THEY MUST KNOW WHAT  
3   THEY'VE BEEN DOING.

4

5   **ROGER GRANBO:** THE OFFICE OF PUBLIC SAFETY OR THE PARKS  
6   DEPARTMENT, SUPERVISOR?

7

8   **SUP. MOLINA, CHAIR:** BOTH OF THEM.

9

10   **SUP. ANTONOVICH:** COULD WE ASK O.P.S. ABOUT THEIR SURVEY OF  
11   PARK STAFF?

12

13   **SUP. KNABE:** CHIEF'S HERE.

14

15   **SUP. ANTONOVICH:** CHIEF YORK?

16

17   **SUP. KNABE:** CHIEF YORK IS HERE.

18

19   **SUP. ANTONOVICH:** PERHAPS THE SURVEY OF THE PARKS AND  
20   RECREATIONAL STAFF?

21

22   **SUP. MOLINA, CHAIR:** WHY DON'T WE ASK THE PARK PEOPLE TO JOIN  
23   US AS WELL.

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. ANTONOVICH:** RUSS? IT'S MY UNDERSTANDING, YOU'VE HAD THE  
2   REPORT FOR TWO MONTHS BUT YOU DID NOT CONSULT WITH THE PARKS  
3   AND REC?

4

5   **MARGARET YORK:** MARGARET YORK, I'M CHIEF OF THE OFFICE OF  
6   PUBLIC SAFETY. WHICH REPORT ARE YOU REFERRING TO, SUPERVISOR  
7   ANTONOVICH?

8

9   **SUP. ANTONOVICH:** THE ISSUE BEFORE US TODAY RELATIVE TO  
10   DEVELOPING A COHERENT POLICY TO PREVENT GANGS FROM TAKING OVER  
11   THE PARKS.

12

13   **MARGARET YORK:** WELL, WE HAVE AN ONGOING PROCESS AND  
14   COMMUNICATIONS WITH MEMBERS OF THE SHERIFF'S DEPARTMENT AND  
15   ALSO MEMBERS OF PARKS AND RECREATION. THIS PARTICULAR  
16   ASSIGNMENT WAS JUST GIVEN TO US TWO WEEKS AGO AND WE'VE BEEN  
17   WORKING WITH THE TASK FORCE SINCE THAT TIME. BUT THIS REPORT  
18   ITSELF HAS JUST BEEN IN THE MAKING FOR THE LAST COUPLE OF  
19   WEEKS AND THERE HAS BEEN A-- ONE MEETING, THAT I'M AWARE OF.  
20   WHAT I WOULD LIKE TO SAY, THOUGH, IS THERE HAS BEEN AN ONGOING  
21   PROCESS OF COMMUNICATIONS WITH MEMBERS OF THE SHERIFF'S  
22   DEPARTMENT, WITH MEMBERS OF PARKS AND RECREATION, RUSS GUINEY  
23   AND I HAVE MET VERY EARLY IN BOTH OF OUR TENURES IN THESE  
24   POSITIONS TO WORK ON DEVELOPING BETTER COMMUNICATIONS AT THE  
25   TOPS OF OUR ORGANIZATIONS AND SO WE DO HAVE AN ONGOING



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    PROCESS. AFTER THE SALAZAR PARK SHOOTING A WEEK OR SO AGO, WE,  
2    I THINK, HAVE DEVELOPED A BETTER COMMUNICATIONS PROCESS. WE  
3    HAVE OFFICERS IN PARKS ON OVERTIME, SIGNIFICANT AMOUNTS OF  
4    OVERTIME SINCE THAT PARTICULAR SHOOTING, WHICH IS THE MOST  
5    RECENT...

6

7    **SUP. MOLINA, CHAIR:** BUT, MARGARET, THEY HAVE TO DO SOMETHING  
8    OTHER THAN SIT AROUND.

9

10    **MARGARET YORK:** WELL, THEY'RE SUPPOSED TO BE DOING SOMETHING  
11    OTHER THAN SITTING AROUND.

12

13    **SUP. MOLINA, CHAIR:** WHAT ELSE ARE THEY? WHAT ARE THEY SUPPOSED  
14    TO BE DOING?

15

16    **MARGARET YORK:** WELL, THEY'RE SUPPOSED TO BE VERY PROACTIVE  
17    IN...

18

19    **SUP. MOLINA, CHAIR:** LIKE DOING WHAT?

20

21    **MARGARET YORK:** INTERACTING WITH PEOPLE IN THE PARK.

22

23    **SUP. MOLINA, CHAIR:** THEY DON'T EVEN REPORT GRAFFITI.

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 **MARGARET YORK:** WELL, THEY SHOULD BE AND THAT'S SOMETHING THAT  
2 THEY SHOULD BE DOING THAT...

3

4 **SUP. MOLINA, CHAIR:** THEY DON'T DO IT.

5

6 **MARGARET YORK:** ...REPORTING GRAFFITI BUT ACTUALLY...

7

8 **SUP. MOLINA, CHAIR:** THEY DON'T DO IT.

9

10 **MARGARET YORK:** ...WORKING WITH-- ONE OF THE MEETINGS THAT WE  
11 HAD A WEEK AGO, WE WERE TALKING ABOUT THE GRAFFITI  
12 RATIFICATION-- ERATIFICATION [SIC] AND ONE OF THE ISSUES WITH  
13 THAT, OF COURSE, IS COLLECTING EVIDENCE, PHOTOGRAPHING THE  
14 GRAFFITI BEFORE IT'S REMOVED. AS YOU ALL KNOW, THAT TELLS A  
15 STORY...

16

17 **SUP. MOLINA, CHAIR:** YOUR FOLKS WALK RIGHT BY IT WITHOUT  
18 REPORTING IT.

19

20 **MARGARET YORK:** WELL, THEY SHOULDN'T BE DOING THAT AND THAT'S  
21 SOMETHING THAT WE NEED TO WORK ON, IF THAT IS ACTUALLY WHAT'S  
22 GOING ON.

23

24 **SUP. ANTONOVICH:** THIS SURVEY THAT YOU HAD DONE PRIOR TO THE  
25 MOTION, WHY WEREN'T THE DIRECTORS OF THE INDIVIDUAL PARKS



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 CONSULTED, SEEING THAT THAT WAS THE INFORMATION THAT YOU WERE  
2 TRYING TO GATHER ON HOW TO FORMULATE...

3

4 **MARGARET YORK:** THE SURVEY I BELIEVE THAT YOU'RE REFERRING TO,  
5 SUPERVISOR ANTONOVICH, IS THE SURVEY THAT WAS PART OF THE  
6 FLORENCE-FIRESTONE COMMUNITY ENHANCEMENT TEAM AND BUREAU CHIEF  
7 SCHWARTZ HAS BEEN WORKING WITH F.F.C.E.T. SINCE THE VERY  
8 BEGINNING OF THAT. THE PLAN THAT COUNTY COUNSEL IS SPEAKING OF  
9 WAS TO EXPAND THAT SURVEY SO THAT IT IS ACTUALLY GIVEN TO MORE  
10 RESIDENTS BEYOND THE FLORENCE-FIRESTONE AREA.

11

12 **SUP. ANTONOVICH:** I MEAN ABOUT THE-- TALKING TO THE DIRECTORS  
13 WITHIN THE PARK WHO ARE REALLY THE FRONTLINE SOLDIERS.

14

15 **MARGARET YORK:** AND I'M GOING TO LET CAPTAIN ROBOCCA SPEAK  
16 ABOUT THAT. THERE IS-- AND PERHAPS RUSS GUINEY AS WELL. THERE  
17 IS ONGOING DIALOGUE BETWEEN THE MANAGERS ON THE POLICE  
18 DEPARTMENT AND ALSO IN THE PARKS AND RECREATION, AS WELL AS  
19 SIGNIFICANT INTERACTION ON A DAILY BASIS OF THE OFFICERS IN  
20 THE FIELD.

21

22 **SUP. ANTONOVICH:** RUSS, COULD YOU TALK ABOUT THE ENGAGEMENT OF  
23 YOUR DEPARTMENT WITH THE O.P.S. ON THIS ISSUE?

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **RUSS GUINEY:** WELL, WE-- RUSS GUINEY, DIRECTOR OF DEPARTMENT OF  
2   PARKS AND RECREATION. WE TRY TO PAIR OUR PARK SUPERVISORS WITH  
3   THE O.P.S. OFFICERS THAT PATROL THE PARK AND CREATED A  
4   DIALOGUE THERE. WE HAD AN INCIDENT JUST YESTERDAY WHERE WE  
5   WERE INFORMED THAT THERE COULD BE A RETALIATION SHOOTING AT  
6   ONE OF OUR PARKS. WE IMMEDIATELY CONTACTED O.P.S. AND I'LL LET  
7   THEM ADDRESS THAT SIDE AND WHAT INFORMATION AND WHAT THEY DID  
8   WITH IT. BUT THEN WE ALSO PROCEEDED, ON OUR PARK SIDE, TO  
9   INFORM ALL OF OUR STAFF TO IMMEDIATELY PROVIDE FOR THEIR  
10   SAFETY AND THEN TO HAVE THE STAFF DEAL WITH EACH OF THE  
11   PROGRAMS THAT WERE OCCURRING IN THAT PARK THROUGHOUT THE DAY  
12   SO THAT THE PEOPLE PARTICIPATING IN THE PROGRAM WOULD BE  
13   SUFFICIENTLY PROTECTED. SO WE'RE TAKING A PROACTIVE IMMEDIATE  
14   RESPONSE. I WAS PERSONALLY IN CONTACT WITH THE ASSISTANT  
15   DIRECTOR FOR THAT AGENCY TO MAKE SURE THAT THESE STEPS WERE  
16   TAKEN CARE OF ON OUR SIDE TO PROTECT OUR STAFF AND TO PROTECT  
17   OUR PATRONS. AND THEY ARE THEN TO SHARE THAT INFORMATION WITH  
18   THE OFFICE OF PUBLIC SAFETY SO THAT THAT PARK WOULD BE SECURE.  
19   THAT'S ONE EXAMPLE OF HOW WE TOOK THIS INFORMATION  
20   IMMEDIATELY, REACTED AND I DON'T KNOW IF O.P.S...

21

22   **SUP. ANTONOVICH:** WERE YOU ABOUT THE O.P.S. SURVEY THAT WAS  
23   BEING DONE?

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 **RUSS GUINEY:** I'M NOT PARTICULARLY AWARE OF AN OVERALL SURVEY  
2 BUT CHIEF YORK AND I HAVE HAD DIALOGUE ON DEVELOPING MORE  
3 INFORMATION FOR THEM ON EACH OF OUR PARKS.

4

5 **SUP. ANTONOVICH:** ON THE SURVEY...

6

7 **MARGARET YORK:** THE SURVEY...

8

9 **SUP. BURKE:** THE SHERIFF'S SURVEY IS A DIFFERENT THING. ISN'T  
10 THAT THE SHERIFF'S SURVEY YOU'RE TALKING ABOUT?

11

12 **MARGARET YORK:** IT'S THE FLORENCE-FIRESTONE COMMUNITY  
13 ENHANCEMENT TEAM SURVEY AND I DON'T BELIEVE PARKS AND  
14 RECREATION HAVE BEEN A PART OF THAT ENHANCEMENT...

15

16 **RUSS GUINEY:** WE'RE A PART OF THE ENHANCEMENT PROJECT. THE  
17 SURVEY WAS NOT OUR COMPONENT BUT WE HAVE PARTICIPATED ON THE  
18 FLORENCE-FIRESTONE TEAM AND I AM AWARE OF A COMMUNITY SURVEY  
19 AT FLORENCE-FIRESTONE, SUPERVISOR. I WASN'T CLEAR THAT THAT'S  
20 SPECIFICALLY WHAT YOU WERE REFERRING TO. SO WE ARE AWARE OF  
21 THAT SURVEY. WE ARE PARTICIPATING IN THE FLORENCE-FIRESTONE  
22 ENHANCEMENT TEAM.

23

24 **SUP. BURKE:** MADAM CHAIR?

25





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. MOLINA, CHAIR:** BUT IT'S NOT ABOUT ONE COMMUNITY; IT'S  
2   ABOUT PROBLEMS THROUGHOUT OUR PARKS, GUYS. DATA. YOU KNOW WE  
3   CAN GET THAT TOMORROW. I MEAN, LOOK AT HOW PATHETIC THIS-- YOU  
4   GUYS-- YOU KNOW, YOU DEPARTMENTS THAT ARE SUPPOSED TO BE  
5   LEADERS IN THE AREA OF PUBLIC SAFETY AND PARK RESOURCES,  
6   YOU'RE TALKING TO FIVE SUPERVISORS THAT HAVE JUST, IN THE  
7   BUDGET, GAVE MAJOR DOLLARS TO OUR PARKS AND IN OTHER AREAS AS  
8   WELL IN O.P.S. AS WELL, AND, I MEAN, WE WANT YOU TO CREATE A  
9   STRATEGY FOR SAFETY FOR OUR PATRONS. AND YET YOU GIVE ME A  
10   REPORT THAT YOU'RE GOING TO GET A REPORT THAT WILL GET US A  
11   REPORT, EVENTUALLY WE'RE GOING TO HAVE A REPORT.

12

13   **MARGARET YORK:** SUPERVISOR MOLINA, EVERY WEEK WE GIVE TO EACH  
14   OF THE OFFICES AND ALSO TO YOUR STAFF MEMBERS A WEEKLY REPORT  
15   OF ALL OF THE INCIDENTS OF CRIME...

16

17   **SUP. MOLINA, CHAIR:** WHICH IS WHY YOU DON'T NEED DATA  
18   COLLECTION BECAUSE WE HAVE IT IN OUR OFFICE FOR OUR PARKS AND  
19   IT COULD BE DONE BY TOMORROW AT NOON. YOU COULD MEET, YOU  
20   COULD FIGURE OUT THESE ARE THE 15 THINGS THAT PEOPLE WANT FROM  
21   US. HOW DO WE GET FROM THERE TO THERE? HOW DO WE ELIMINATE  
22   GANG GRAFFITI? HOW DO WE ELIMINATE GANG PRESENCE? HOW DO YOU  
23   DO THESE THINGS? THAT'S WHAT WE WANT TO KNOW BECAUSE THE PARK  
24   SHOULD BE A SAFE PLACE FOR KIDS TO PLAY, FOR PARENTS TO HAVE  
25   PICNICS, FOR CHILDREN TO BE THERE AND THEY CAN'T BE THERE IF



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    SOMEBODY IS SHOOTING THROUGH A PARK AND A GUY WHO IS PAINTING  
2    A BUILDING IN ORDER TO ENHANCE THE PARK GETS SHOT AT. WHAT  
3    KIND OF SAFETY IS THAT? YOU GUYS, THESE ARE VERY REAL  
4    SITUATIONS. WHY ARE YOU LOOKING AT ME BLANKLY?

5

6    **RUSS GUINEY:** SUPERVISOR, IF I MIGHT COMMENT FROM THE PARK  
7    SIDE, WE GREATLY APPRECIATE THE ENHANCEMENT OF OUR BUDGET FROM  
8    THE BOARD. WE ARE MOVING RIGHT NOW TO DO THE PROJECTS, LIKE AT  
9    SALAZAR PARK FOR PAINTING THE BUILDINGS. WE'RE MOVING MORE  
10    MAINTENANCE STAFF INTO THE PARKS...

11

12    **SUP. MOLINA, CHAIR:** THANK YOU BUT THEY'RE BEING SHOT AT.

13

14    **RUSS GUINEY:** YES, SUPERVISOR. THAT'S THE PART WE NEED, THE  
15    PARTNERSHIP FROM LAW ENFORCEMENT ON-- ON OUR SIDE, WE ALSO ARE  
16    CREATING NEW PROGRAMS BECAUSE WE HAVE ENHANCED RECREATION  
17    STAFF AND WE WANT TO CREATE A POSITIVE SIDE FOR KIDS TO BE  
18    INVOLVED IN, WHICH IS A LONG-RANGE STRATEGY ON THE GANG ISSUE  
19    BUT YOU ARE EXACTLY RIGHT, WE NEED TO HAVE OUR STAFF AND OUR  
20    PATRONS NEED TO FEEL SAFE EVERY DAY.

21

22    **SUP. MOLINA, CHAIR:** BUT DON'T YOU THINK THAT ALL OF YOU NEED  
23    TO GET TOGETHER IN ONE LITTLE ROOM, MAYBE EVEN AFTER THIS  
24    MEETING, COME UP WITH A LITTLE AGENDA OF EVERYBODY GO OUT AND  
25    GATHER ALL OF THIS DATA SO WE DON'T HAVE TO WAIT UNTIL



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 SEPTEMBER AND MAYBE IN A COUPLE WEEKS YOU COULD COME BACK WITH  
2 SOME VERY SPECIFIC THINGS OF WHAT ARE GOING TO BE DONE. NOW, I  
3 ALREADY KNOW WHAT NEEDS TO BE DONE FOR THE MOST PART. WE'VE  
4 BEEN WORKING ON THIS BUT IT'S GOING TO FORCE SOME  
5 COLLABORATION. WE ALWAYS HAVE TO KNOCK YOU GUYS AROUND TO GET  
6 TOGETHER AND MEET AND LOOK AT THE RESOURCES THAT YOU  
7 COLLECTIVELY ALL HAVE AND THE DUTIES THAT YOU HAVE. THERE'S NO  
8 REASON THAT AN O.P.S. OFFICER SHOULD WALK THROUGH A PARK  
9 WITHOUT REPORTING GRAFFITI. THERE IS NO REASON THAT AN  
10 EMPLOYEE SHOULD NOT REPORT HIS OWN GRAFFITI AND FIND A  
11 MAINTENANCE CREW TO TAKE CARE OF IT. IT IS HAPPENING EVERY  
12 SINGLE DAY. I CAN TAKE YOU THROUGH MOST OF MY PARKS AND WE  
13 WILL FIND GRAFFITI TODAY THAT NOBODY HAS YET NOTICED AND  
14 GRAFFITI IS-- WE ALL KNOW IS A PRECURSOR TO ANY KIND OF GANG  
15 VIOLENCE OR GANG ACTIVITY. WHY ARE YOU TAKING US THROUGH THIS  
16 KIND OF PATHETIC "WE'RE ALL GOING TO GET TOGETHER AND DO IT"?  
17 I MEAN, YOU KNOW WE ARE DESPERATE FOR SOME ANSWERS LET ALONE  
18 LEADERSHIP.

19

20 **MARGARET YORK:** YOU KNOW, AND SUPERVISOR MOLINA, I WOULD NOT  
21 WANT TO AND I KNOW YOU'RE NOT LEFT WITH THE IMPRESSION THAT  
22 THERE IS NOTHING HAPPENING AT THE PARK...

23

24 **SUP. MOLINA, CHAIR:** THERE IS NOTHING HAPPENING AT THE PARK. WE  
25 ARE ON PUBLIC TELEVISION. YOU HAVE TOLD ME NOTHING THAT IS



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 GOING ON, NOT ONE THING. YOU'RE GATHERING DATA, YOU'RE IN THE  
2 PROCESS OF DOING SOMETHING AND YOU'RE GOING TO COME BACK IN  
3 SEPTEMBER WITH POTENTIALLY A PLAN BUT YOU MAY COME BACK WITH  
4 SAYING, "WE NOW NEED TO DO THE FOLLOWING 62 MORE THINGS BEFORE  
5 WE CAN COME BACK TO YOU."

6

7 **MARGARET YORK:** SINCE THE SHOOTING IN THE SALAZAR PARK, WE HAVE  
8 BEEN, BEYOND THE NORMAL RESOURCES THAT WE HAVE FOR THAT PARK,  
9 WE HAVE BEEN COMMITTING 15 HOURS OF OVERTIME PER DAY FOR  
10 SALAZAR AND IN CITY...

11

12 **SUP. MOLINA, CHAIR:** SO WHAT DOES YOUR OFFICER DO DURING THOSE  
13 15 HOURS OF OVERTIME AT SALAZAR? CAN YOU TELL ME ONE THING  
14 THAT THEY DO BESIDES WALK AROUND WITH A GUN ON?

15

16 **MARGARET YORK:** I'LL LET CAPTAIN ROBOCCA ADDRESS THAT.

17

18 **CAPTAIN MICHAEL ROBOCCA:** CAPTAIN MICHAEL ROBOCCA. WHAT THEY DO  
19 IS THEY CONTACT AS MANY PEOPLE AS THEY CAN AND THEY'RE  
20 REQUIRED TO PATROL THE SURROUNDING AREAS BECAUSE IT'S NOT JUST  
21 GOING TO BE WITHIN THE BOUNDARIES OF THE PARK.

22

23 **SUP. MOLINA, CHAIR:** DO THEY KNOW ANY OF THESE GANG MEMBERS?

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **CAPTAIN MICHAEL ROBOCCA:** YES, MA'AM, THEY'RE ACTIVELY INVOLVED  
2   WITH A LOT OF THE GANG.

3

4   **SUP. MOLINA, CHAIR:** AND WHAT ARE THEY DOING WITH THEM?

5

6   **CAPTAIN MICHAEL ROBOCCA:** WHEN WE HAVE CRIMINAL ACTIVITY, WE  
7   TAKE THEM TO JAIL.

8

9   **SUP. MOLINA, CHAIR:** OH, YOU THINK THEY'RE GOING TO DO IT IN IN  
10   FRONT OF YOU?

11

12   **CAPTAIN MICHAEL ROBOCCA:** AND, AGAIN, WHAT WE'RE TRYING TO DO,  
13   AS MUCH AS POSSIBLE, IS F.I. THEM AND PUT THEM INTO THE CAL  
14   GANG SYSTEM, WHICH ALL OF OUR PEOPLE ARE CERTIFIED TO DO.

15

16   **SUP. MOLINA, CHAIR:** HAVE YOU CONTACTED THE PROBATION OFFICERS  
17   FOR THESE LITTLE PUNKS YET? I HAVE THE NAME OF THE PROBATION  
18   OFFICER FOR EVERY ONE OF THE GANG MEMBERS.

19

20   **CAPTAIN MICHAEL ROBOCCA:** I BELIEVE OUR OFFICERS ARE  
21   INVOLVED...

22

23   **SUP. MOLINA, CHAIR:** BE A GREAT COLLABORATION WITH THE  
24   PROBATION DEPARTMENT.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. BURKE:** THEY'RE SUPPOSED TO BE PART OF THIS.

2

3    **SUP. MOLINA, CHAIR:** I KNOW, BUT YOU THINK THEY'D WORK  
4    TOGETHER, YVONNE.

5

6    **SUP. BURKE:** ABSOLUTELY. MAY I JUST-- I REASON I INTRODUCED  
7    THIS MOTION WAS THAT HELEN KELLER PARK, THE COACH WAS HAVING  
8    TO DEAL WITH THE GANG MEMBERS, THE COACH THERE IN THE PARK,  
9    RATHER THAN HAVING ASSISTANCE FROM PROBATION, OFFICE OF PUBLIC  
10   SAFETY AND, YOU KNOW, I DON'T KNOW WHETHER OR NOT THE PEOPLE  
11   WHO WERE THE OTHER STAFF PEOPLE THERE-- HELEN KELLER PARK,  
12   MAYBE-- AND MR. GUINEY, YOU MAY WANT TO RESPOND TO THIS BUT  
13   THIS IS THE REASON WE INTRODUCED IT. HE-- THEY WERE UNABLE TO  
14   EVEN HAVE ACTIVITIES BECAUSE THE GANG MEMBERS PREVENTED THEM  
15   FROM HAVING ANY OF THEIR ACTIVITIES WITH THE STUDENTS AND WITH  
16   THE KIDS AND THE PARENTS WERE AFRAID FOR THE CHILDREN TO COME  
17   IN. AND I'D BE VERY INTERESTED IN WHETHER OR NOT ALL OF THAT  
18   INFORMATION HAS BEEN SHARED WITH THE TASK FORCE. YOU KNOW WHAT  
19   I THINK HAS TO HAPPEN AND HOW THIS SHOULD BE APPROACHED, YOU  
20   HAVE A LIST OF ALL OF THE SHOOTINGS OR CRIMINAL ACTIVITY IN  
21   ANY OF THE PARKS. THAT SHOULD HAVE BEEN AT THE FIRST MEETING.  
22   ALL, FOR THE LAST YEAR, ALL OF THE ACTIVITY, ALL OF THE DRUG  
23   ACTIVITY THAT IS GOING ON, THE PEOPLE WHO ARE THE STAFF PEOPLE  
24   IN EACH ONE OF THE PARKS, THEY KNOW IT, THE OFFICE OF PUBLIC  
25   SAFETY SHOULD HAVE SOME IDEA BUT ALL OF THAT INFORMATION AND



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 IT SEEMS TO ME IT'S A TWO-TIER ISSUE. FIRST OF ALL, IT'S THE  
2 PARKS WHERE WE'RE HAVING SHOOTINGS, GAMBLING, DRUGS AND  
3 INTIMIDATION RIGHT AT THE TOP. THEN YOU HAVE THE SECOND TIER  
4 WHERE YOU DON'T NECESSARILY HAVE ANY SHOOTINGS THAT HAVE TAKEN  
5 PLACE BUT WHAT YOU HAVE IS GANG MEMBERS WHO ARE AROUND AND WHO  
6 ARE INTIMIDATING. BUT I THINK THAT-- AND THAT'S ONE OF THE  
7 THINGS THAT WE HAVE TO ADDRESS AND PARK-- THE PARK STAFF KNOW  
8 ABOUT THIS AS WELL, BUT THE PUBLIC-- OFFICE OF PUBLIC SAFETY  
9 SHOULD KNOW. BUT THE CRUCIAL, IMMEDIATE THING IS WE HAVE TO  
10 STOP SOME OF THIS SHOOTING, GAMBLING, DRUGS AND ALL OF THOSE  
11 THINGS THAT ARE GOING ON AND WE HAVE TO BRING EVERYBODY IN TO  
12 WORK ON IT. NOW, OF COURSE, WHAT HAPPENS IS JUST LIKE WHAT  
13 HAPPENED AT SALAZAR, WHEN WE HAVE THE SHOOTING, LIKE WE HAD  
14 ONE OVER AT TED WATKINS WHERE THE PARENTS-- WAS A PARENT SHOT  
15 OR WAS IT THE CHILD THAT WAS SHOT THERE? THIS WAS NEAR THE  
16 SWIMMING POOL.

17

18 **RUSS GUINEY:** I DON'T THINK THAT WAS AT TED WATKINS.

19

20 **SUP. BURKE:** IT WASN'T AT TED WATKINS, THAT WAS AT A DIFFERENT  
21 PARK?

22

23 **RUSS GUINEY:** CORRECT.

24





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. BURKE:** BUT WHEN SOMETHING LIKE THAT HAPPENS, WE KNOW  
2   EVERYONE SWARMS IN BUT WE HAVE TO HAVE IT CONSISTENTLY GOING  
3   ON BECAUSE WE KNOW WE DON'T WANT ANY MORE OF THIS TO HAPPEN  
4   AND WE DON'T NEED ANY MORE OF IT TO HAPPEN THIS YEAR. SO I  
5   REALLY THINK THAT YOU NEED TO GET TOGETHER. I AGREE WITH  
6   SUPERVISOR MOLINA. IT'S SO BAD THAT WE'VE GOT TO DO SOMETHING  
7   AND WE SHOULD MOVE ON IT RIGHT AWAY.

8

9   **SPEAKER:** WELL, SUPERVISOR BURKE, IF I MAY, CONCERNING THE  
10  HELEN KELLER PARK AND THE FOOTBALL PRACTICES AND STUFF, WE'VE  
11  MET WITH THEM LAST YEAR AND THIS YEAR AND WE'VE SENT PATROLS  
12  OUT AS OFTEN AS WE CAN. SOME OF THE STUFF THAT'S DESCRIBED  
13  ISN'T ALWAYS THERE WHEN THE OFFICERS ARE AROUND. THEY'RE  
14  TRYING TO STAY IN THE PARK DURING THE HOURS THAT THEY'RE  
15  ACTUALLY PRACTICING.

16

17  **SUP. ANTONOVICH:** MAYBE THE OFFICERS HAVE TO BE THERE LONGER.

18

19  **SUP. BURKE:** RIGHT. OR IF YOU NEED MORE OFFICERS ASSIGNED, YOU  
20  NEED TO COME UP WITH THAT OR, YOU KNOW, AND WE'VE HAD, IN SOME  
21  INSTANCES WHERE WE HAD TO HAVE OFFICERS SITTING ALL DAY.

22

23  **SPEAKER:** AND WE HAVE.

24

25  **SUP. BURKE:** IN SOME OF THEM.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

**SPEAKER:** AND ALSO WHAT WE'VE DONE IS, LAST YEAR, WE MET WITH JOHN WICKER, FRANK GONZALEZ AND BOYT HERAN AND SET UP DIALOGUE. AND WE'VE ACTUALLY WENT OUT AND SPOKE TO ALL OF THE SUPERVISORS IN PARKS AND RECREATION AND GAVE THEM TRAINING IN WHAT TO DO IF YOU COME ACROSS A CRIME, WHO TO REPORT IT TO, OURSELVES, THE SHERIFF'S DEPARTMENT, WHOEVER THE CASE MAY BE, AND ALSO TO INCLUDE GANG IDENTIFICATION AND STUFF. THAT'S WHAT WAS ASKED FOR. SINCE THE SALAZAR SHOOTING, THEY'VE ALSO ASKED FOR-- THAT WE DO THE SAME TYPE OF TRAINING, ONCE WE DEVELOP IT, FOR THE MAINTENANCE WORKERS AND OTHER THAN THE PARKS AND RECREATION STAFF.

13

**MARGARET YORK:** I THINK WE SHOULD ALSO TALK ABOUT CAL GANGS AND WHAT OUR OFFICERS-- OUR OFFICERS HAVE BEEN TRAINED TO RECOGNIZE INFORMATION THAT PERTAINS PARTICULARLY TO GANG MEMBERS AND GANG INVOLVEMENT. AS YOU KNOW, THERE'S A DATABASE THAT THE INFORMATION IS CONTAINED IN THAT NOT ONLY PROVIDES GANG INTELLIGENCE TO US BUT THE INFORMATION THAT WE INPUT ALSO PROVIDES INFORMATION TO OTHERS. AND SO IF WE HAVE INFORMATION THAT COULD BE TERMED AS GANG INTELLIGENCE IN THE PARKS, THEN WE ALSO ARE AUTHORIZED TO PUT THAT INFORMATION IN THE DATABASE THAT'S SHARED WITH THE SHERIFF'S DEPARTMENT, IT'S SHARED WITH L.A.P.D., IT'S SHARED WITH PROBATION, IT'S SHARED WITH OTHER AGENCIES.



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1

2 **SUP. BURKE:** SUPERVISOR MOLINA, I DON'T THINK THAT THAT'S THE  
3 FIRST STAFF PERSON THAT'S BEEN SHOT IN ONE OF OUR PARKS.

4

5 **SUP. MOLINA, CHAIR:** I KNOW.

6

7 **SUP. BURKE:** WE'VE CERTAINLY HAD A PERSON WHO'S A PARAPLEGIC...

8

9 **SUP. MOLINA, CHAIR:** IT'S JUST THE FIRST ONE I'VE [INAUDIBLE]  
10 ABOUT.

11

12 **SUP. BURKE:** ...FROM JESSIE OWENS AND THAT WAS PROBABLY ONE OF  
13 THE TRAGEDIES-- A 23-YEAR-OLD LEAVING WORK. SO THAT IS A  
14 UNFORTUNATE, HORRIBLE INCIDENT THAT HAPPENED AT SALAZAR AND  
15 YOU WOULD THINK THAT, SINCE WE'VE HAD THESE EXPERIENCES  
16 BEFORE, THAT THAT COULDN'T HAPPEN AND WE DO HAVE TO PROTECT  
17 OUR STAFF.

18

19 **SUP. MOLINA, CHAIR:** BUT DO YOU THINK THAT THEY WOULD HAVE ONE  
20 POLICY IN PLACE THAT THEY WOULD GO INTO SOME KIND OF A ROBOTIC  
21 MOTION TO KNOW EXACTLY WHAT TO DO.

22

23 **SUP. BURKE:** RIGHT.

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. MOLINA, CHAIR:** WE'VE HAD TO POINT THE WAY, WE HAD TO PUSH  
2    THEM TOGETHER, WE HAD TO ORGANIZE THEM BECAUSE-- IT'S REALLY  
3    VERY PATHETIC OF FOLKS. IT REALLY IS. I REALLY SUGGEST THAT,  
4    BEFORE TODAY, YOU MAYBE SIT DOWN AND GET TOGETHER AND THINK  
5    ABOUT ORGANIZING A MEETING FOR TOMORROW MORNING, LOOKING AT  
6    MORE URGENTLY. I DON'T KNOW IF WE CAN EXPRESS OURSELVES OR  
7    EXPRESS ANY FURTHER FRUSTRATION ABOUT THE LACK OF LEADERSHIP  
8    OF THIS TASK FORCE.

9

10   **ROGER GRANBO:** UNDERSTOOD, SUPERVISOR, AND I WILL MAKE SURE  
11   THAT THAT HAPPENS.

12

13   **SUP. MOLINA, CHAIR:** THANK YOU, SIR. ANYTHING ELSE?

14

15   **SUP. BURKE:** THAT'S ALL.

16

17   **SUP. MOLINA, CHAIR:** WE DO HAVE ONE PERSON THAT WISHES TO  
18   ADDRESS US. ETHEL L. JOHNSON. MISS JOHNSON, IF YOU'D JOIN US.

19

20   **ETHEL L. JOHNSON:** GOOD MORNING, SUPERVISORS.

21

22   **SUP. MOLINA, CHAIR:** GOOD MORNING.

23

24   **ETHEL L. JOHNSON:** HOW ARE YOU TODAY?

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. MOLINA, CHAIR:** JUST FINE.

2

3    **ETHEL L. JOHNSON:** THAT'S GOOD. I JUST LEFT SACRAMENTO AND I'M  
4    GOING TO ASK A FAVOR. WE DO HAVE PRISONS. THIS IS A COUNTY  
5    FACILITY. THIS IS COUNTY DEPARTMENT. I'M IN MARTIN LUTHER  
6    KING'S DISTRICT, IN THE SECOND DISTRICT AND THE C.E.O. IS  
7    TRYING THEIR BEST TO DO THE BEST THEY CAN TO GET PEOPLE IN.  
8    THEY NEED HELP. I WENT TO VACAVILLE. I HAVE A SON IN PRISON  
9    AND THEY DIDN'T HAVE ANY HELP. NO VISITORS, THE SHERIFF WAS  
10   UNWARE THAT I WAS COMING OR ANYTHING AND THAT'S ABOUT 300  
11   MILES, 400 MILES. AND I SAID, THEY SAID, "AREN'T YOU ON THE  
12   COUNTY BOARD?" I SAID, "I'M JUST A ALTERNATE." SAYS, "YEAH,  
13   WELL, WE NEED SOME HELP DOWN HERE." THIS IS A PRISON, A  
14   FACULTY, A MEDICAL FACULTY. I'M ASHAMED TO WALK THE STREETS.  
15   I'VE WORKED FOR U.S. MEDICAL CENTER. BEAUTIFUL HOSPITAL.  
16   COUNTY. I WORKED-- I DID MY INTERNSHIP AT MARTIN LUTHER KING  
17   AT HARBOR AND IT REALLY MAKES ME FEEL REALLY EMBARRASSED  
18   BECAUSE YOU GUYS ARE THE COUNTY BOARD OF SUPERVISORS. I HAVE  
19   NOTHING AGAINST EITHER ONE OF YOU. MR. KARZARSKI, YOU ARE ONE  
20   PERSON THAT THEY REALLY BELIEVE IN AS FAR AS BEING DIRECTED  
21   CONGRESSIONAL DOWN IN SACRAMENTO, AS FAR AS THE CORRECTIONAL  
22   OFFICERS AND CORRECTIONAL, THE BOARD, THE BOARD OF PAROLE.  
23   IT'S A TEAM. IT COULD BE A TEAM. THOSE GUYS ARE IN THERE FOR  
24   LIFERS. SOME OF THEM GOT THE DEATH PENALTY. BUT IF WE ALL WORK  
25   TOGETHER, I ALWAYS ASK YOU THAT, YOU KNOW? NOBODY COMES IN,



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 WALK IN, SAY, "WELL, HEY, I'M GOING TO SEE HOW THESE GUYS ARE  
2 DOING." THESE ARE TWO DEATHS IN THE INMATES AND I WORK FOR  
3 SYBIL. S.B.I. GANG DETAIL. GANGS PUT DOWN WHATEVER THEY WANT  
4 AS FAR AS GRAFFITI ALL OVER. IT USED TO BE WE DIDN'T HAVE ANY  
5 AT ALL BUT DO YOU KNOW THEY PAY FOR IT? BUT IF YOU PUT THE  
6 GANGS TO WORK, WE GOT JOBS RIGHT NOW, ASSISTANT SHERIFFS IS  
7 NEEDED. I GOT THE JOB LIST. WE NEED CREW. SHERIFFS. IN THE  
8 FACILITY. IN THE CORRECTIONAL FACILITIES RIGHT NOW. I GOT THE  
9 PROGRAM. NOW, FRIENDS OUTSIDE, IT TELLS YOU NOBODY SAYS  
10 ANYTHING ABOUT FRIENDS OUTSIDE. THERE'S ONE IN LONG BEACH IN  
11 KNABE'S AREA, ONE IN PASADENA WHERE I LIVED AT AND ONE IN THE  
12 WATTS AREA. IF THEY GET A CHANCE TO-- TO TRY TO WORK WITH  
13 FRIENDS OUTSIDE, THAT MEANS COUNSELING THE INMATES, THAT MEANS  
14 COUNSELING GANG MEMBERS, THAT MEANS VOLUNTEER WORK SO THEY CAN  
15 DO BETTER...

16

17 **SUP. MOLINA, CHAIR:** PLEASE SUMMARIZE, MISS JOHNSON.

18

19 **ETHEL L. JOHNSON:** CAN I?

20

21 **SUP. MOLINA, CHAIR:** PLEASE SUMMARIZE.

22

23 **ETHEL L. JOHNSON:** OKAY. WHAT I'M SAYING, CAN'T WE GET A  
24 PROGRAM AS FAR AS EX-CONS, EX-FELONS THAT'S ABOUT TO BE



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 RELEASED FROM PRISON? IT'S A LAW AGAINST KEEPING PRISONERS IN  
2 PRISON THAT HAS A MEDICAL.

3

4 **SUP. MOLINA, CHAIR:** THANK YOU SO MUCH, MISS JOHNSON. ALL  
5 RIGHT.

6

7 **ETHEL L. JOHNSON:** I APPRECIATE IT. I JUST CAME FROM  
8 SACRAMENTO. I GOT A LETTER...

9

10 **SUP. MOLINA, CHAIR:** THANK YOU.

11

12 **ETHEL L. JOHNSON:** AND I'LL BRING IT TO YOU.

13

14 **SUP. MOLINA, CHAIR:** THANK YOU.

15

16 **ETHEL L. JOHNSON:** I GOT A LETTER FROM THE GOVERNOR.

17

18 **SUP. MOLINA, CHAIR:** THANK YOU, MISS JOHNSON. THAT CONCLUDES  
19 THAT ITEM. THAT'S A RECEIVE AND FILE ITEM. HOPEFULLY THEY'RE  
20 GOING TO GO OVER AND GET SOME WORK TOGETHER FOR US ON THAT  
21 ONE. ALL RIGHT. NEXT ITEM IS, WE HAVE A SET ITEM AT 11:30,  
22 WHICH IS DREW MEDICAL CENTER. IF THEY COULD JOIN US. WE HAVE  
23 DR. GARTHWAITE TO PRESENT A REPORT.

24





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 **DR. THOMAS GARTHWAITE:** SUPERVISORS, WE ARE HERE TO REPORT ON  
2 THE PROGRESS OF DREW UNIVERSITY AND MEETING VARIOUS  
3 REQUIREMENTS. THE ORIGINAL MEMO THAT LOOKED AT FIVE SPECIFIC  
4 CRITERIA AS SORT OF THE MINIMUM BAR WHICH THE DEPARTMENT AND  
5 THE COUNTY WOULD CONTINUE AND RENEW THE DREW AFFILIATION  
6 AGREEMENT WAS SET TO COME IN LATE AUGUST BUT, BECAUSE OF THE  
7 PLAN-- THE PLANNED DISCUSSION NEXT WEEK WITH REGARDS TO THE  
8 FUTURE OF KING DREW MEDICAL CENTER AND ITS ACADEMIC FOOTPRINT  
9 AS WELL AS ITS CLINICAL FOOTPRINT, WE THOUGHT IT WAS IMPORTANT  
10 TO UPDATE THE BOARD ON THE PROGRESS IN MEETING THOSE FIVE  
11 CRITERIA IN ADVANCE OF THAT MEETING. WITH ME IS DR. BRUCE  
12 CHERNOF, WHO IS THE SENIOR MEDICAL DIRECTOR FOR CLINICAL  
13 AFFILIATIONS AND IT'S HIS JOB TO MONITOR THE ONGOING  
14 AFFILIATIONS WITH OUR MEDICAL SCHOOLS AND HE'LL JUST SUMMARIZE  
15 THE PROGRESS IN MEETING THESE FIVE CRITERIA AND THEN WE AND  
16 OFFICIALS FROM DREW UNIVERSITY I KNOW ARE HERE AND LOOKING  
17 FORWARD TO YOUR QUESTIONS. THANK YOU.

18  
19 **DR. BRUCE CHERNOF:** SUPERVISORS, I'D LIKE TO TAKE THIS  
20 OPPORTUNITY TO WALK YOU THROUGH THE FIVE BULLETS AND DREW'S  
21 EFFORTS TO MEET THOSE FIVE REQUIREMENTS. THE FIRST BULLET  
22 FOCUSED ON THE APPOINTMENT OF A PERMANENT PRESIDENT AND/OR  
23 DEAN OF THE COLLEGE OF MEDICINE AND THE DEPARTMENT IS REALLY  
24 PLEASED AND HEARTENED BY THE NEW LEADERSHIP THAT DREW HAS  
25 IMPLEMENTED IN THIS AREA. DR. TOM YOSHIKAWA, WHO WAS APPOINTED



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 TO THE POSITION OF PROVOST AND CHIEF OPERATING OFFICER, WHICH  
2 IS THE DAY-TO-DAY OPERATIONAL ROLE IN THE UNIVERSITY AND WE'VE  
3 SEEN REALLY SIGNIFICANT CHANGES SINCE THIS APPOINTMENT AS OF  
4 JULY 1ST. DR. YOSHIKAWA THEN APPOINTED DR. EDELSTEIN AS THE  
5 ACTING DEAN FOR THE COLLEGE OF MEDICINE. WE'RE HAPPY TO  
6 ANNOUNCE THAT THEY PUT IN PLACE A VIGOROUS SEARCH PROCESS.  
7 THERE ARE TWO CANDIDATES AT THIS POINT FOR THE DEAN'S  
8 POSITION, THEY'RE BOTH EXTERNAL CANDIDATES TO THE SCHOOL AND,  
9 BASED ON GUIDANCE WE'VE RECEIVED FROM THE SCHOOL TODAY, WE  
10 EXPECT AN APPOINTMENT BEFORE THE END OF THE MONTH. THE SECOND  
11 BULLET FOCUSED ON THE COMPLETION OF A COMPREHENSIVE EVALUATION  
12 OF THE ORGANIZATIONAL STRUCTURE AND ADMINISTRATIVE LEADERSHIP  
13 OF THE UNIVERSITY, PARTICULARLY AS IT PERTAINS TO THE MEDICAL  
14 SCHOOL AND IMPLEMENTATION OF NECESSARY CHANGES IN ACADEMIC  
15 LEADERSHIP. COUPLE OF KEY THINGS HAVE HAPPENED IN THIS AREA.  
16 THE FIRST IS WE ARE REALLY PLEASED AND HEARTENED BY THE  
17 APPOINTMENT OF DR. NANCY HANNAH AS THE DESIGNATED  
18 INSTITUTIONAL OFFICER. THE D.I.O.'S ROLE IS THE OVERSIGHT OF  
19 THE TRAINING PROGRAMS RELATIVE TO A.C.G.M.E. ACCREDITATION.  
20 SHE HAS DONE A MARVELOUS JOB SINCE SHE HAS STEPPED INTO THIS  
21 ROLE, TAKING ON A LEADERSHIP ROLE, ADDRESSING OPEN ISSUES  
22 RELATIVE TO TRAINING PROGRAMS. THE BOARD OF TRUSTEES HAS ALSO  
23 TAKEN SOME VERY SIGNIFICANT ACTIONS THAT THE DEPARTMENT FEELS  
24 ARE OF KEY SIGNIFICANCE. THERE ARE THREE NEW BOARD MEMBERS,  
25 ALL OF WHOM HAVE VERY SIGNIFICANT DEPTH IN MEDICAL EDUCATION,



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 MEDICAL TRAINING PROGRAMS FROM THEIR VARIOUS VANTAGE POINTS.  
2 THESE INDIVIDUALS ARE OUTLINED IN MORE DETAIL IN THE MEMO BUT  
3 THEY ARE DR. SCHROEDER, DR. BOLGER AND TOM PRISELAC, WHO  
4 CURRENTLY SERVES AS THE C.E.O. AT CEDARS-SINAI HEALTH SYSTEM.  
5 THERE HAVE BEEN TWO OTHER VERY IMPORTANT APPOINTMENTS AS WELL  
6 WHO BRING KIND OF A DIVERSITY TO BOARD EXPERIENCE. THE THIRD  
7 IMPORTANT BULLET WAS THE FOCUS ON IMPLEMENTATION OF A  
8 COMPREHENSIVE PLAN TO MEET ALL PREVIOUSLY IDENTIFIED  
9 A.C.G.M.E. REQUIREMENTS. THE UNIVERSITY HAS TAKEN THREE  
10 IMPORTANT STEPS, FROM OUR PERSPECTIVE, TO ADDRESS THIS ISSUE.  
11 THE FIRST AND PROBABLY THE MOST IMPORTANT WAS TO RAPIDLY  
12 APPOINT A TEAM OF INDIVIDUALS RESPONSIBLE FOR TAKING CONTROL  
13 AND ADDRESSING THE A.C.G.M.E. ISSUES AND WE'VE OUTLINED THOSE  
14 CHANGES ALREADY. THE SECOND IMPORTANT PIECE OF THE PUZZLE WAS  
15 A THOROUGH ANNUAL REPORT. THIS IS AN AREA WHERE THE DEPARTMENT  
16 HAD HAD CONCERNS PREVIOUSLY. WE ARE PLEASED TO SAY THAT WE  
17 HAVE RECEIVED THE ANNUAL REPORT IN ADVANCE OF THE AUGUST 15TH  
18 DUE DATE. IT HAS JUST COME IN. WE HAD ACTUALLY SEEN SOME  
19 WORKING DRAFTS OF IT, SO WE HAVE A SENSE FOR ITS CONTENT BUT  
20 IT IS UNDER REVIEW CURRENTLY. WE VIEW THIS REPORT, AT THIS  
21 POINT, HOWEVER, AS BEING VERY COMPREHENSIVE IN THE  
22 COLLABORATION THAT WAS BROUGHT FORWARD AND ITS DEVELOPMENT, I  
23 THINK, IS A MARK OF OUR PROGRESS. A COUPLE OF OTHER KEY THINGS  
24 THAT THE UNIVERSITY HAS DONE IN THIS AREA ARE LAYING OUT A  
25 COMPREHENSIVE PLAN AND WORK ASSIGNMENTS RELATIVE TO PREPARING



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 FOR A.C.G.M.E. WE'VE SEEN WORKING DRAFTS OF THAT AND ARE ALSO  
2 HEARTENED BY THE PROGRESS IN THIS AREA. WE EXPECT A FINAL  
3 REPORT BEFORE THE END OF THE MONTH AND HOPEFULLY WE'LL EVEN  
4 SEE THAT EARLY. THE FOURTH BULLET FOCUSED ON THE APPOINTMENT  
5 OF CHAIRS AND WE'VE SEEN SIGNIFICANT APPOINTMENTS. THE SCHOOL  
6 HAS MADE OFFERS TO FOUR CHAIRS. THE COUNTY HAS PLAYED A ROLE  
7 IN THE INTERVIEWING OF THOSE CANDIDATES AND KNOWS OF THOSE  
8 CANDIDATES. THEY ARE NOW GOING THROUGH THE HUMAN RESOURCES  
9 PROCESS ON THE COUNTY SIDE FOR FULL APPOINTMENT. THERE ARE  
10 ACTIVE SEARCHES FOR THE OTHER CHAIRS, AS NOTED IN THE  
11 DOCUMENT. THE FINAL ELEMENT IS COMPLIANCE WITH ALL REPORTING  
12 REQUIREMENTS IN THE CONTRACT, BOTH FOR CONTENT COMPLETENESS  
13 AND TIMELINESS. THIS IS AN AREA WHERE WE'VE SEEN DRAMATIC AND  
14 SIGNIFICANT IMPROVEMENT. FOR THE FOURTH QUARTER OF 2004, WE  
15 HAD MULTIPLE AREAS WHERE REPORTS WERE MISSING AND/OR  
16 INCOMPLETE. IN THE FIRST QUARTER OF 2005, WE SAW SOME  
17 IMPROVEMENT. SIGNIFICANT IMPROVEMENT BUT STILL WITH SOME AREAS  
18 OUTSTANDING. WE ARE PLEASED TO SAY THAT, FOR THE SECOND  
19 QUARTER OF 2005, ALL REQUIRED REPORTS HAVE BEEN TIMELY AND  
20 COMPLETE, ALL COMMUNICATIONS HAVE BEEN TIMELY AND ALL THE  
21 REPORTS WERE RECEIVED IN ADVANCE OF THEIR DUE DATE. FINALLY,  
22 THE SCHOOL HAS DONE TWO THINGS VERY IMPORTANT THINGS I'D LIKE  
23 TO BRING TO YOUR BOARD'S ATTENTION. THE FIRST IS A REAL EFFORT  
24 TO STEP UP IN THE DIRECT SUPERVISION OF FACULTY AND RESIDENTS.  
25 TO THAT END, DR. YOSHIKAWA HAS CONVERTED FACULTY TO ONE-YEAR



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 CONTRACTS, STARTING WITH HIMSELF, AS A WAY OF COMMITTING TO  
2 ACTIVE PARTICIPATION AND CHANGE IN THE SCHOOL. THE SECOND  
3 MAJOR INITIATIVE, WHICH WE THINK IS VERY IMPORTANT, IS DIRECT  
4 MEASURABLE IMPROVEMENT IN RESIDENT SUPERVISION. THE DEPARTMENT  
5 HAS COMPLETED AN INDEPENDENT SAMPLING AUDIT USING THE SAME  
6 AUDIT THAT WE USE GENERALLY ACROSS ALL THE FACILITIES FOR  
7 RESIDENT SUPERVISION AS DOCUMENTED IN THE CHARTS AND HAVE SEEN  
8 A VERY SIGNIFICANT IMPROVEMENT SINCE THE CHANGE IN LEADERSHIP.  
9 I'LL TURN IT OVER TO DR. GARTHWAITE AT THIS POINT.

10

11 **DR. THOMAS GARTHWAITE:** SO, IN SUMMARY, WE SEE SIGNIFICANT AND  
12 DRAMATIC AND ENCOURAGING IMPROVEMENT IN THE RELATIONSHIP WITH  
13 DREW UNIVERSITY AND WE WILL COME BACK IN EARLY SEPTEMBER,  
14 AFTER WE GET THE FINAL DOCUMENTS AND HAVE HAD A CHANCE TO  
15 REVIEW THEM, WITH ANY FINAL RECOMMENDATIONS. BUT WE THOUGHT  
16 THAT IT WAS IMPORTANT TO UPDATE THE BOARD ON THE-- ON THE  
17 PROGRESS BEING MADE. THANK YOU.

18

19 **SUP. MOLINA, CHAIR:** ALL RIGHT. DR. GARTHWAITE AND DR. CHERNOF,  
20 MAYBE YOU CAN JOIN HERE. I THINK IT MAY BE WORTHWHILE TO ALSO  
21 ADD INTO THE DISCUSSION THREE OF THE OTHER PEOPLE THAT ARE  
22 INVOLVED WITH DREW AND HAVE THEM TESTIFY BEFORE WE ASK  
23 QUESTIONS AND THAT WOULD BE MR. BART WILLIAMS, DR. THOMAS  
24 YOSHIKAWA AND DR. PATRICK DOWLING. IF THEY WOULD JOIN US.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 **DR. BART WILLIAMS:** GOOD MORNING, SUPERVISORS. DR. YOSHIKAWA IS  
2 PREPARED TO GIVE A MORE DETAILED REPORT THAN THE ONE THAT WAS  
3 GIVEN BY DR. CHERNOF OR TO ANSWER ANY QUESTIONS THAT YOU HAVE.  
4 THE ONLY OTHER ITEM THAT WE WANTED TO RAISE WITH THE  
5 SUPERVISORS IS TO HAVE DR. DOWLING TALK ABOUT THE MORE BROAD  
6 QUESTION OF WHY HAVE THE AFFILIATION, WHY IS IT IMPORTANT TO  
7 MAINTAIN A TEACHING FACILITY AT DREW? BUT WE'RE HERE TO ANSWER  
8 ANY QUESTIONS THAT YOU MAY HAVE AND DR. YOSHIKAWA CAN JUMP  
9 INTO IT OR WE CAN ANSWER QUESTIONS AS YOU WISH.

10

11 **SUP. MOLINA, CHAIR:** WHY DON'T WE HAVE DR. YOSHIKAWA PRESENT  
12 HIS REPORT.

13

14 **DR. YOSHIKAWA:** THANK YOU, MADAM SUPERVISOR. THE-- I JUST  
15 WANTED TO ADD THE STATUS OF OUR DEAN SEARCH, AS DR. CHERNOF  
16 MENTIONED, WE ACTUALLY HAVE OFFERED THE POSITION TO A  
17 CANDIDATE AS OF YESTERDAY, SO WE'RE HOPING THAT WE WILL GET A  
18 RESPONSE AND WE WILL PROCEED WITH THE ACTUAL NEGOTIATIONS. SO  
19 WE ANTICIPATE THE COMPLETION OF THAT HOPEFULLY BY THE END OF  
20 THE MONTH. THE OTHER ISSUE TO BRING UP IS THE PROGRESS IN  
21 TERMS OF ADDRESSING THE A.C.G.M.E. ISSUES. WE HAVE INVITED A  
22 NUMBER OF CONSULTANTS, SOME OF WHICH HAVE BEEN RECOMMENDED BY  
23 THE DEPARTMENT OF HEALTH SERVICES, AND WE'VE ALSO HAD  
24 CONSULTANTS FROM THE UNIVERSITY OF CALIFORNIA SYSTEM AS WELL  
25 AS OUTSIDE CONSULTANTS TO ADDRESS MANY OF THE DEFICIENCIES IN





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 THE PAST FOR OUR A.C.G.M.E. ACCREDITATION, SO WE'RE VERY  
2 OPTIMISTIC ABOUT MOVING THAT TIME FRAME. I SHOULD ALSO ADD  
3 THAT THE VISIT THAT WAS PROJECTED TO BE IN DECEMBER OF 2005,  
4 IT'S PROBABLY GOING TO BE MOVED TO THE MIDDLE OF JANUARY,  
5 WHICH WE FOUND OUT RECENTLY. WE SHOULD GET A OFFICIAL  
6 CONFIRMATION ON THAT. AND THEN, FINALLY, WE DO WANT TO PROCEED  
7 WITH HASTE ON THE ONE-YEAR CONTRACT, AS MENTIONED EARLIER. IN  
8 FACT, OUR FIRST CANDIDATE WILL BE THE DEAN IN TERMS OF THE  
9 LEADERSHIP AND EVERY OTHER DEAN AND CHAIR WILL BE REQUIRED TO  
10 BE INVOLVED WITH A ONE-YEAR CONTRACT AND THEN, SUBSEQUENTLY,  
11 WE WILL HAVE ALL FACULTY INVOLVED WITH THE ONE-YEAR CONTRACT  
12 BASED ON THEIR PERFORMANCE. THE CONTRACTS WILL BE DEPENDENT ON  
13 PERFORMANCE EVALUATION, WHICH WE FEEL IS ESSENTIAL IN ORDER TO  
14 GET FULL ACCOUNTABILITY OF EACH OF THE FACULTY MEMBER. THAT  
15 ENDS MY REPORT. I'M GLAD TO ANSWER ANY QUESTIONS.

16

17 **SUP. MOLINA, CHAIR:** THANK YOU. DR. DOWLING?

18

19 **DR. PATRICK DOWLING:** GOOD MORNING, MADAM CHAIR AND MEMBERS OF  
20 THE BOARD. THANK YOU FOR GIVING ME THIS OPPORTUNITY TO SPEAK.  
21 I'M DR. PATRICK DOWLING. I'VE BEEN A VOLUNTEER ON THE BOARD AT  
22 DREW UNIVERSITY FOR THE LAST TWO YEARS AND, DURING THAT  
23 PERIOD, I'VE SEEN A COMPLETE 180-DEGREE CHANGE ON THE BOARD  
24 AND, OF RECENT, I'VE SEEN MAJOR CHANGES IN THE UNIVERSITY  
25 LEADERSHIP IN THE HOSPITAL, AS LISTED EARLIER TODAY. I WANTED





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 TO BRIEFLY STATE THE REASONS FOR HAVING A TEACHING HOSPITAL.  
2 FIRST, IT IMPROVES THE OVERALL QUALITY OF CARE; SECOND, IT  
3 POPULATES THE IMMEDIATE VICINITY WITH PHYSICIANS; THIRD, IT  
4 ATTRACTS FEDERAL AND STATE RESOURCES; AND, FINALLY, IT  
5 DEVELOPS RESEARCH THAT IMPACTS CARE AND POLICY. NOW, TO  
6 UNDERSTAND DREW UNIVERSITY, THERE ARE FOUR MAJOR COMPONENTS.  
7 THE FIRST IS A MAGNET HIGH SCHOOL. A COUPLE OF MONTHS AGO, THE  
8 "L.A. TIMES" REPORTED THAT DREW MAGNET HIGH SCHOOL SENDS MORE  
9 GRADUATES ON TO THE UNIVERSITY OF CALIFORNIA THAN ANY PUBLIC  
10 HIGH SCHOOL IN LOS ANGELES. IN A NEIGHBORHOOD THAT SENDS TOO  
11 MANY OF ITS YOUTH ON TO PRISON, THIS IS AN IMPORTANT BEACON OF  
12 HOPE STARTED BY DREW FACULTY. THE SECOND IS THE SCHOOL OF  
13 SCIENCE AND HEALTH. WE HAVE OVER 200 STUDENTS ENROLLED IN 20-  
14 PLUS PROGRAMS. THIS SCHOOL TRAINS LOCAL YOUTH FOR GOOD JOBS  
15 AND LOCAL HEALTHCARE INDUSTRY IN FIELDS SUCH AS RADIOLOGY,  
16 PSYCHOLOGY, AND SUBSTANCE ABUSE COUNSELORS. THEY'RE GOOD-  
17 PAYING JOBS AND IT BUILDS THE NEIGHBORHOOD. THE THIRD IS THE  
18 SCHOOL OF MEDICINE. I'M REFERRING TO THE DREW/U.C.L.A. PROGRAM  
19 IN MEDICINE. THIS IS 24 MEDICAL STUDENTS A YEAR. WE KNOW, FROM  
20 PREVIOUS STUDIES, THEY GO ON TO UNDERSERVED COMMUNITIES AT A  
21 MUCH HIGHER RATE THAN ANY OTHER STUDENTS IN THE U.C. SYSTEM.  
22 THE FOURTH IS THE RESIDENCY TRAINING PROGRAMS AND GRADUATE  
23 MEDICAL EDUCATION. THESE ARE LOCATED AT THE HOSPITAL. WE HAVE  
24 OVER 250 INTERN RESIDENTS AND FELLOWS IN TRAINING. THIS IS THE  
25 FINAL STEP BECOMING-- TO BECOMING A COMPETENT PHYSICIAN FOR



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 THE COMMUNITY AND, AS MENTIONED, THEY TEND TO PRACTICE IN  
2 NEIGHBORHOODS WHERE THEY TRAIN. THIS IS IMPORTANT BECAUSE  
3 WE'VE SUBMITTED DOCUMENTS PREVIOUSLY THAT SHOWS THAT SOUTH  
4 CENTRAL L.A. IS CARPETED WITH COMMUNITIES THAT ARE FEDERALLY  
5 DESIGNATED AS HEALTH PROFESSIONAL SHORTAGE AREAS FOR PRIMARY  
6 CARE, MEANING IT LACKS PHYSICIANS. YOU MAY NOT KNOW THAT BOTH  
7 CALIFORNIA AND THE NATION ARE FACING A PHYSICIAN SHORTAGE.  
8 CURRENTLY, THERE ARE APPROXIMATELY A HUNDRED THOUSAND  
9 RESIDENTS IN TRAINING IN THE COUNTRY, OF WHICH ABOUT 8,900 ARE  
10 TRAINING IN THE STATE OF CALIFORNIA OR JUST 8.9%. AS SUCH, WE  
11 ARE NOT KEEPING PACE WITH THE POPULATION HERE AND IT'S GOING  
12 TO BE A SHORTAGE, WHICH IS GOING TO HURT ALL OF US IN THE  
13 FUTURE. I'M NOT HERE TO DEFEND ALL THAT HAS GONE WRONG AT KING  
14 DREW MEDICAL CENTER OVER THE YEARS BUT I THINK CLOSING IT AS A  
15 TEACHING HOSPITAL IS NOT THE SOLUTION. OUR GOAL IS TO RIGHT  
16 SIZE THE PROGRAMS, TO DEVELOP JOINT PROGRAMS WITH NEARBY  
17 TEACHING HOSPITALS, SUCH AS HARBOR OR OTHER INSTITUTIONS SUCH  
18 AS ST. FRANCIS IN CALIFORNIA, AND TO FINALLY CLARIFY AND FIX  
19 THE LEADERSHIP AND OVERSIGHT OF THE HOSPITAL, WHICH I THINK IS  
20 BEING DONE. FOUR YEARS AGO THIS WEEK, WATTS AND SOUTH CENTRAL  
21 GAINED INTERNATIONAL NOTORIETY AS A COMMUNITY OF PAIN. TODAY,  
22 WE HAVE THE OPPORTUNITY TO FIX KING DREW MEDICAL CENTER ONCE  
23 AND FOR ALL AND LET IT BECOME INTERNATIONALLY KNOWN AS A  
24 INNOVATIVE SOURCE OF URBAN HEALTHCARE AND POLICY. I HOPE WE  
25 WILL FOLLOW THIS COURSE. THANK YOU.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA, CHAIR:** MR. ANTONOVICH.

3

4 **SUP. ANTONOVICH:** DR. GARTHWAITE, DREW UNIVERSITY HAS DEVELOPED  
5 A BLUEPRINT FOR THE FUTURE OF THEIR CURRENT OPERATIONS.  
6 HOWEVER, YOUR DEPARTMENT HAS NOT REVIEWED IT AS OF YET?

7

8 **DR. THOMAS GARTHWAITE:** IF YOU REFER TO THE OUTLINE WITH  
9 REGARDS TO SPECIFIC RESIDENCIES, WE HAVE TAKEN A BRIEF LOOK AT  
10 THAT BUT HAVE SCHEDULED A MEETING WITH DR. YOSHIKAWA AND MR.  
11 WILLIAMS LATER THIS WEEK TO GO THROUGH THE DETAILS. SO I THINK  
12 IT'S A LITTLE PREMATURE TO TALK MUCH ABOUT IT BUT WHAT WE  
13 ANTICIPATE IS TO GO BACK AND FORTH AND HEAR THEIR REASONS AND  
14 OUR REASONING AND GO BACK AND FORTH AND DECIDE WHAT OUR  
15 ULTIMATE RECOMMENDATIONS MIGHT BE TO THE BOARD.

16

17 **SUP. ANTONOVICH:** WE ALL KNOW THAT THE UNIVERSITY HAS LOST  
18 THEIR ACCREDITATION IN RADIOLOGY, SURGERY, NEONATOLOGY AND  
19 THREE OTHER OR FOUR OTHER DEPARTMENTS, ANESTHESIOLOGY, FAMILY  
20 MEDICINE, ORTHOPEDIC SURGERY, ON PROBATION. SO THE A.C.G.M.E.  
21 INSPECTOR WHO WENT OUT, CITED, THERE WERE SEVERAL GRADUATES  
22 WHO PERFORMED POORLY ON THEIR CERTIFICATION EXAMS AND IT WAS  
23 UNACCEPTABLE, AND THAT'S FROM YOUR ACCREDITING FIRM. WHAT  
24 STANDARDS, DR. GARTHWAITE, HAVE YOU ESTABLISHED TO MEASURE



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 WHETHER DREW UNIVERSITY IS HIRING QUALITY FACULTY AND  
2 ATTRACTING QUALITY RESIDENTS?

3

4 **DR. THOMAS GARTHWAITE:** WELL, WE WORK TOGETHER WITH THE  
5 UNIVERSITY TO RECRUIT FACULTY AND, SINCE I THINK DR. YOSHIKAWA  
6 HAS COME ON BOARD, HE AND I HAVE BOTH TAKEN A PERSONAL  
7 INTEREST IN INTERVIEWING CHAIR CANDIDATES AND REVIEWING THEIR  
8 CREDENTIALS. AND HE MIGHT WANT TO ADD IN TERMS OF HIS SENSE OF  
9 CREDENTIALS. TOM?

10

11 **DR. THOMAS YOSHIKAWA:** CERTAINLY. WITH OUR SEARCH COMMITTEE  
12 ACTIVELY INVOLVED, WE'VE BEEN ACTIVELY LOOKING AT EACH OF THE  
13 CANDIDATES VERY CAREFULLY. CURRENTLY WE-- OF THE FOUR CHAIR  
14 THAT WE'RE PREPARED TO BRING ON BOARD, TWO ARE EXTERNAL  
15 CANDIDATES AND SO WE'RE HOPING THAT THAT TYPE OF RECRUITMENT  
16 WILL CONTINUE TO OCCUR AND WE'LL END UP CHANGING AND MOVING TO  
17 WHERE FACULTY YOU EXPECT. IN ADDITION, OUR DEAN CANDIDATE, AS  
18 WE MENTIONED, IS AN EXTERNAL CANDIDATE WHO PREVIOUSLY HAS  
19 EXPERIENCE AS A DEAN AND THAT WILL GREATLY IMPROVE OUR CHANCES  
20 OF BRINGING IN QUALITY FACULTY.

21

22 **SUP. ANTONOVICH:** DR. GARTHWAITE, IF YOU HAVEN'T REVIEWED THE  
23 PLAN, HOW DO YOU KNOW IT'S GOING TO BE-- LET'S SAY, CONTAIN  
24 ALL THE NECESSARY STEPS NECESSARY FOR THAT MEDICAL SCHOOL? THE  
25 BLUEPRINT.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

**SPEAKER:** THAT'S WHY WE'LL BE COMING BACK TO THE BOARD IN  
SEPTEMBER. I MEAN, WE ARE VERY HEARTENED THAT THE REQUIRED  
REPORTS, AT THIS POINT, ARE ARRIVING IN ADVANCE OF THEIR DUE  
DATE. AN INITIAL EVALUATION SHOWS THEM TO BE MORE THAN  
COMPLETE AND COMPREHENSIVE BUT THE DETAIL IS EXTREMELY  
IMPORTANT AND WE OWE IT TO YOUR BOARD TO GIVE IT A THOROUGH  
REVIEW IN LIGHT OF ALL THE OTHER DATA THEY'VE MADE AVAILABLE  
AND WE OWE IT TO THE SCHOOL TO DO THE SAME THING. SO WE WILL  
BE BACK IN FRONT OF YOUR BOARD TOWARDS THE END OF THE MONTH.

11

**SUP. ANTONOVICH:** WE'VE REQUESTED INFORMATION SINCE MARCH 22ND,  
HAVE NEVER RECEIVED A DIRECT RESPONSE BUT WHAT STEPS ARE BEING  
TAKEN BY THE DEPARTMENT TO ENSURE THAT THE MEDICAL SCHOOL'S  
FUTURE VIABILITY IS ABLE TO BE SUSTAINED?

16

**DR. THOMAS GARTHWAITE:** I THINK THERE'S SEVERAL THINGS THAT ARE  
IMPORTANT. ONE IS THAT, IN MAY, WE CAME BACK AND SUGGESTED  
THAT WE SEE A CLEAR PLAN OF HOW THEY'RE GOING TO PASS  
A.C.G.M.E. WE'VE SEEN DRAMATIC IMPROVEMENTS AND A CLEAR  
OUTLINE OF THE PLAN. WE'RE STILL WAITING FOR, I THINK, THE  
FINAL PLAN BUT EVERYTHING THAT WE'VE SEEN TO DATE SUGGESTS  
THAT THEY HAVE A CLEAR OBJECTIVE, TIME FRAME PLAN, DEADLINES,  
ACCOUNTABLE INDIVIDUALS, AND SO FORTH, WHICH IS, WE THINK,  
MAKES LOGICAL SENSE AND IS HEADED IN THE RIGHT DIRECTION.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. ANTONOVICH:** ARE THE CHANGES MADE AT DREW ENOUGH,  
3 SUBSTANTIALLY ENOUGH FOR THE A.C.G.M.E. TO PASS THE UNIVERSITY  
4 ON THEIR NEXT VISIT?

5

6 **DR. THOMAS GARTHWAITE:** IT'S CERTAINLY NEVER GOOD TO SECOND-  
7 GUESS OR PREDICT AN ACCREDITING BODY BUT OUR OUTSIDE  
8 CONSULTANT THAT WE HIRED WHO HAS EXTENSIVE EXPERIENCE IN THIS  
9 REGARD, HAVING MET AND CONSULTED WITH THE NEW LEADERSHIP, IS  
10 VERY ENCOURAGED AND I THINK WE SHARE THAT.

11

12 **SUP. ANTONOVICH:** WE ALL KNOW THAT, IF THEY FAIL THE NEXT EXAM,  
13 ALL OF THE GRADUATE MEDICAL EDUCATION PROGRAMS WILL BE  
14 TERMINATED. SO WHAT IS THE DEPARTMENT'S PLAN TO IDENTIFY THE  
15 CORE HEALTHCARE SERVICES THAT WILL CONTINUE AT KING DREW IN  
16 CONTRACTING OUT PHYSICIAN SERVICES?

17

18 **DR. THOMAS GARTHWAITE:** IN A FEW AREAS WHERE WE THINK THAT IT  
19 IS SOMETHING WE CAN DO RELATIVELY QUICKLY, WE ARE PROPOSING,  
20 IN NEXT WEEK'S AGENDA, THAT WE WOULD MOVE TOWARDS CONTRACTING  
21 OUT SOME OF THOSE PHYSICIAN SERVICES. THAT WOULD HELP SOLIDIFY  
22 ANY CONTINGENCIES WE WOULD HAVE. WE WOULD OBVIOUSLY HAVE TO  
23 MOVE BEYOND THAT AND-- IF WE LOST ALL RESIDENCY PROGRAMS.  
24 THAT-- SHOULD THERE BE A UNFAVORABLE DECISION, I BELIEVE THERE  
25 IS AN APPEAL PROCESS AND A TIME FRAME THAT WOULD ALSO ALLOW US



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 TO WORK TO BRING ON EITHER FACULTY PHYSICIANS, WHO ARE THERE  
2 ALREADY WHO WOULD LIKE TO STAY ON IN A CAPACITY WHERE THEY  
3 DELIVER THE CARE AS OPPOSED TO THE SUPERVISING RESIDENTS  
4 DELIVERING THAT CARE, AS WELL AS LOOKING AT OTHER OUTSIDE  
5 ALTERNATIVES TO BRING OTHER PHYSICIANS ON BOARD.

6

7 **SUP. ANTONOVICH:** AND THE TIME LINE FOR YOUR CONTRACTING OUT  
8 THOSE SERVICES, IF THAT WAS THE RESULT OF THEIR FAILURE TO...

9

10 **DR. THOMAS GARTHWAITE:** WELL, WE-- OBVIOUSLY, IF THIS WERE TO  
11 OCCUR, SAY, IN JANUARY, AND WE ALL HOPE IT WON'T, THEN WE  
12 WOULD HAVE, I THINK, HAVE SEVERAL MONTHS OF APPEALS. DURING  
13 THAT TIME FRAME, WE OBVIOUSLY WOULD BE SOLIDIFYING THOSE PLANS  
14 AND THEN MOVING TOWARDS BRINGING ON PHYSICIANS OR SIGNED  
15 CONTRACTS WITH PHYSICIANS TO DELIVER THE CARE.

16

17 **SUP. ANTONOVICH:** BUT HAVING A DUAL TRACK ACTION PROGRAM NOW  
18 WILL ENSURE YOU DON'T HAVE DOWNTIME, WHICH WOULD IMPAIR THE  
19 HEALTHCARE DELIVERY FOR THOSE IN NEED.

20

21 **DR. THOMAS GARTHWAITE:** YEAH, AND I THINK THAT'S CORRECT AND WE  
22 WILL BE MORE THAN HAPPY TO LAY OUT THE VARIOUS TIME FRAMES AND  
23 MAKE THOSE CONTINGENCIES MORE SOLID.

24





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. ANTONOVICH:** IF DREW UNIVERSITY IS CAPABLE OF PERFORMING  
2   AT THE LEVEL EXPECTED OF A CONTRACTOR IN THE AREA PROVIDING  
3   QUALITY PATIENT CARE, ARE THEY ABLE TO DO THAT NOW?

4

5   **DR. THOMAS GARTHWAITE:** YEAH. WE BELIEVE THAT OF-- FOR THE  
6   LAST, I DON'T KNOW, MANY MONTHS, AS WE'VE LOOKED AT VARIOUS  
7   CASES OF CONCERN TO US, WE HAVE NOT SEEN PHYSICIAN LAPSES AS  
8   BEING MAJOR COMPONENTS OF THE CASES WE'VE IDENTIFIED. THAT'S  
9   OVER THE LAST "X" NUMBER OF MONTHS, PROBABLY FIVE OR SIX. SO  
10   WE CLEARLY SEE SIGNIFICANT EVIDENCE, AND THIS WAS BORNE OUT BY  
11   OUR AUDIT BUT WAS ALSO SEEN WHEN DR. CHERNOF AND I MADE ROUNDS  
12   AT KING DREW, THE-- NOT ONLY JUST THE EVIDENCE OF CHARTING BUT  
13   THE EVIDENCE OF SUBSTANTIVE CHARTING IN THE SENSE THAT FACULTY  
14   PHYSICIANS WERE CLEARLY INVOLVED IN THE DECISION MAKING IN THE  
15   CARE OF EACH PATIENT. NOW, I ASSUME THAT THAT'S HAPPENING IN  
16   ALL OF OUR FACILITIES BUT THE DOCUMENTATION OF THAT HAS  
17   DRAMATICALLY IMPROVED AND THAT'S AN IMPORTANT PIECE BECAUSE  
18   MANY PEOPLE SAY, IF YOU DON'T DOCUMENT IT, IT DIDN'T HAPPEN IN  
19   HEALTHCARE. THAT ALLOWS OTHER PHYSICIANS WHO COME TO SEE THE  
20   THINKING THAT GOES ON IN THE CARE OF THE PATIENT. SO I THINK  
21   WE HAVE OBJECTIVE EVIDENCE, BOTH TO PHYSICIANS RANDOMLY  
22   PULLING 100 CHARTS OR SO AND THEN SENDING OUT SOME NURSES WITH  
23   CRITERIA TO REVIEW CHARTS, I THINK WE SEE SIGNIFICANT  
24   IMPROVEMENT, QUALITY DECISION MAKING THAT'S GOING ON AT THE  
25   PRESENT TIME.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. ANTONOVICH:** WHAT STANDARD ARE YOU USING TO ENSURE THAT  
3 THE UNIVERSITY AND THE COUNTY'S RELATIONSHIP AND THOSE  
4 STANDARDS ARE BEING SUSTAINED?

5

6 **DR. THOMAS GARTHWAITE:** WE'LL CONTINUE TO DO THE MONITORS.  
7 WE'VE PUT THE SUPERVISION MONITORS IN PLACE. WE HAVE AN  
8 ENORMOUS NUMBER OF QUALITY IMPROVEMENT MECHANISMS IN ALL OF  
9 OUR HOSPITALS. THIS WEEK, WE TRAINED I THINK 30 OR 40 OF OUR  
10 STAFF ON PATIENT SAFETY. WE BROUGHT IN OUTSIDE TRAINERS AND  
11 MOVED THAT FORWARD ACROSS THE DEPARTMENT. THAT INCLUDED PEOPLE  
12 FROM KING DREW MEDICAL CENTER. AND WE'RE WORKING AS HARD AS WE  
13 CAN TO HIRE THE BEST PEOPLE. THE RECRUITS THAT WE HAVE-- THAT  
14 DR. YOSHIKAWA TALKED ABOUT IN THE CHAIR POSITIONS, I'VE MET, I  
15 THINK, ALL OF THEM AND THESE ARE NOT JUST INDIVIDUALS TO FILL  
16 A SLOT. THESE ARE INDIVIDUALS THAT WE BELIEVE ARE PART OF A  
17 BETTER FUTURE FOR KING DREW.

18

19 **SUP. ANTONOVICH:** YOUR AUGUST 5TH MEMO INDICATED THAT YOU  
20 RECOMMENDED RESTRUCTURING THEIR TRAINING PROGRAMS TO BE  
21 SIMILAR TO THE OLIVE VIEW/U.C.L.A. MEDICAL SCHOOL PROGRAM. SO  
22 IF YOU RESTRUCTURE THE TRAINING PROGRAM SIMILAR TO OLIVE VIEW  
23 MEDICAL CENTER, WHAT DOES THAT ENTAIL?

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 **DR. THOMAS GARTHWAITE:** CHAIRMAN, MEMBERS, I'M TRYING TO  
2 REMEMBER THAT WE SAID THAT, WHERE WE SAID THAT. DO YOU  
3 REMEMBER? AUGUST 5TH?

4

5 **SUP. ANTONOVICH:** AUGUST 5TH MEMO. IT SAYS, ON PAGE 12, "AS  
6 OUTLINED, D.H.S., MAY 6TH, 2005 REPORT TO YOUR BOARD,  
7 RECOMMENDATIONS RELATING TO TRAINING PROGRAMS AT KING DREW  
8 MEDICAL CENTER INCLUDED THE FOLLOWING OPTIONS: ESTABLISHING A  
9 MODEL SIMILAR TO THAT AT OLIVE VIEW MEDICAL CENTER IN WHICH  
10 KING DREW MEDICAL CENTER ACTS AS A ROTATION SITE FOR U.C.L.A.  
11 RESIDENTS, OPERATING A NONTEACHING FACILITY, DIRECT RE-  
12 SPONSORSHIP AND OPERATION OF A TRAINING PROGRAM BY DEPARTMENT  
13 OF HEALTH SERVICES WITHOUT AN ACADEMIC PARTNER OR DEPARTMENT  
14 OF HEALTH SERVICES SPONSORSHIP AND OPERATION OF A TRAINING  
15 PROGRAM WITH ANOTHER ACADEMIC PARTNER SUCH AS U.C.L.A., THE  
16 UNIVERSITY OF SOUTHERN CALIFORNIA OR OTHER APPROPRIATE  
17 ENTITY."

18

19 **DR. THOMAS GARTHWAITE:** I'M SORRY, YEAH. THERE WERE SEVERAL  
20 REPORTS AND I WAS CONFUSING ANOTHER PIECE. I THINK THAT  
21 RESIDENCY PROGRAMS, YOU CAN HAVE THE RESIDENCY PROGRAM BE  
22 BASED IN A PARTICULAR FACILITY AND THAT'S THE COMMON MODEL AT  
23 KING DREW TODAY, IT'S THE COMMON-- THE BASIC MODEL AT L.A.  
24 COUNTY U.S.C. AND AT HARBOR FOR MOST OF THE PROGRAMS WE RUN  
25 THERE. AND-- BUT AT OLIVE VIEW, WE HAVE A MIXTURE. WE HAVE A



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 PROGRAM THAT'S BASED IN OLIVE VIEW AND THEN WE HAVE SEVERAL  
2 OPPORTUNITIES FOR RESIDENTS THAT ARE IN THE U.C.L.A. PROGRAMS  
3 TO ROTATE AND DO A PORTION OF THEIR TRAINING THERE. WE ARE  
4 LOOKING AT, AND I THINK THE TASK FORCE REPORT WOULD  
5 CONTEMPLATE, THAT THE APPROPRIATE MODEL AT KING DREW MEDICAL  
6 CENTER MAY BE A MIXTURE, SOME BASED AT KING DREW WHERE THERE'S  
7 STRENGTH IN THE PROGRAMS, WHERE THERE'S ADEQUATE CLINICAL  
8 MATERIAL AND VOLUME AND THEN, IN OTHER CASES, WHERE THERE'S--  
9 THERE ARE OTHER CHALLENGES TO ATTRACT, ESPECIALLY FACULTY AND  
10 VOLUME THAT THEY MIGHT BE SHARED PROGRAMS WITH OTHER  
11 UNIVERSITIES.

12

13 **SUP. ANTONOVICH:** NEXT WEEK'S BOARD MEETING IS GOING TO DISCUSS  
14 YOUR RECOMMENDATIONS FOR THE FUTURE OF THE MEDICAL CENTER. SO  
15 HOW DOES THAT RECOMMENDATION TO CLOSE PEDIATRIC, OBSTETRIC  
16 SERVICES, ADDRESS AND CORRECT THE PROBLEMS IDENTIFIED BY  
17 J.C.A.H.O., THE CREDITING AGENCY, AND C.M.S. IN THE AREAS OF  
18 NURSING, PHARMACY, QUALITY, AND PHYSICIANS?

19

20 **DR. THOMAS GARTHWAITE:** WELL, AS WE-- I'M SURE WE'LL DO IT IN  
21 MUCH MORE DETAIL NEXT WEEK, WHAT WE'VE LAID OUT IS A POTENTIAL  
22 CLINICAL SET OF PROGRAMS OR FOOTPRINT FOR THE HOSPITAL AND  
23 THEN WHAT WE NEED TO DO IS THEN ADAPT THE EDUCATIONAL  
24 FOOTPRINT TO THAT AND, WHERE OTHER CLINICAL EXPERIENCES ARE



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 NEEDED, LOOK TO OTHER HOSPITALS AND OTHER MEDICAL CENTERS FOR  
2 THOSE EXPERIENCES, FOR THOSE TRAINING PROGRAMS.

3

4 **SUP. ANTONOVICH:** ARE YOU AWARE THERE'S NO APPEAL PROCESS BY  
5 THE A.C.G.M.E.? SO, IF DREW UNIVERSITY FAILS, THAT'S IT,  
6 THAT'S THEIR LAST TRY? AND WHY-- AND THAT'S-- THAT IS WHY YOU  
7 NEED TO HAVE A DUAL TRACK EFFORT, SO WE DON'T LOSE TIME.

8

9 **DR. THOMAS GARTHWAITE:** I THOUGHT THERE WAS AN APPEAL...

10

11 **SPEAKER:** AS FAR AS I UNDERSTAND, THERE IS AN APPEAL PROCESS  
12 AFTER THE INITIAL...

13

14 **SUP. ANTONOVICH:** BECAUSE YOU FAILED TWICE ALREADY, RIGHT?

15

16 **SPEAKER:** BUT WHEN YOU-- IF YOU HAVE A...

17

18 **DR. THOMAS GARTHWAITE:** THAT APPEALS WAS DENIED.

19

20 **SPEAKER:** ...UNSATISFACTORY ON A THIRD TIME, YOU STILL HAVE A  
21 CHANCE TO APPEAL THAT.

22

23 **SUP. ANTONOVICH:** IT'S NOT LIKE BASEBALL, THREE STRIKES AND  
24 YOU'RE OUT?

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 **SPEAKER:** WELL, IF YOUR APPEAL DOESN'T WORK, YOU'RE OUT.

2

3 **DR. THOMAS GARTHWAITE:** SO WHAT HE'S SAYING IS YOU CAN'T STAY  
4 IN THAT STATUS IF THE APPEAL IS DENIED BUT YOU WOULD HAVE A  
5 CHANCE TO-- I THINK TO PRESENT ADDITIONAL EVIDENCE TO SAY THAT  
6 THE EVIDENCE THAT THEY GOT WHEN THEY VISITED WAS EITHER  
7 INADEQUATE OR INACCURATE OR THEY DIDN'T GET ALL THE  
8 INFORMATION, WHICH IS TRADITIONALLY WHAT THEY HAVE DONE. IF  
9 THEY DO, AT THE END OF THIS PARTICULAR PROCESS, SAY THAT  
10 THAT'S DENIED, THEN THERE ISN'T-- LIKE, YOU CAN'T STAY IN THE  
11 UNSATISFACTORY FOR ANOTHER "X" NUMBER OF MONTHS AND REAPPLY.  
12 THAT'S IT.

13

14 **SUP. ANTONOVICH:** IT LOOKS LIKE THAT'S IT ANYWAY. BUT WHEN WE  
15 TALK ABOUT THE MAGNET SCHOOL, IF A RELATIONSHIP WITH U.C.L.A.  
16 OR U.S.C. MEDICAL SCHOOLS WOULD COME ABOUT WITH A  
17 DETERMINATION OF DREW MEDICAL SCHOOL, THAT MAGNET SCHOOL WOULD  
18 BE ABLE TO STILL OPERATE EXCEPT YOU'D HAVE PEOPLE FROM U.S.C.,  
19 U.C.L.A. INVOLVED IN THAT OPERATION AND YOU HAVE THAT TYPE OF  
20 SUPPORT SO THAT HIGH SCHOOL'S NOT GOING TO SUFFER. BUT I HAVE  
21 A MOTION, I'LL JUST READ IT, PUT IT IN, I KNOW OTHER PEOPLE  
22 HAVE OTHER COMMENTS TO MAKE. BUT THE DEPARTMENT OF HEALTH  
23 SERVICES RECOMMENDATIONS ON THE FUTURE OF KING DREW MEDICAL  
24 CENTER LACK A BACKUP PLAN IN THE EVENT THE HOSPITAL AND DREW  
25 UNIVERSITY'S MEDICAL SCHOOL LOSES ADDITIONAL ACCREDITATIONS.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 SOME OF THE DEPARTMENT'S RECOMMENDED CHANGES ARE TO TERMINATE  
2 THE PRENATAL, INTENSIVE CARE AND OBSTETRIC SERVICES. THE  
3 RECOMMENDATIONS TO TERMINATE AND/OR DOWNGRADE THE PEDIATRIC  
4 INTENSIVE CARE UNIT AND DOWNGRADE THE NEONATAL INTENSIVE CARE  
5 UNIT WAS MADE BY NAVIGANT CONSULTANTS IN ITS ORIGINAL REPORT  
6 IN FEBRUARY OF THIS YEAR. THE RECOMMENDATIONS TO CONSOLIDATE  
7 AND/OR CLOSE OBSTETRIC SERVICES WERE MADE BY THE DEPARTMENT OF  
8 HEALTH IN DECEMBER OF '04. HOWEVER, SINCE THEN, NO ACTIONS  
9 WERE TAKEN TO IMPLEMENT EITHER OF THESE RECOMMENDATIONS. THE  
10 FACT REMAINS THAT KING DREW LOST ITS JOINT COMMISSION  
11 ACCREDITATION HEALTHCARE ORGANIZATIONS ACCREDITATION AND IS NO  
12 LONGER ABLE TO TREAT PATIENTS FROM PRIVATE HEALTHCARE PLANS.  
13 THERE'S NO GUARANTEE THAT J.C.A.H.O. WILL REINSTATE KING DREW.  
14 THE CENTER FOR MEDICARE AND MEDICAID SERVICES CONTINUES TO  
15 IDENTIFY SERIOUS PROBLEMS IN NURSING, PHARMACY AND PHYSICIANS  
16 FOR NOT FOLLOWING APPROPRIATE MEDICAL PROTOCOLS. THE STATE  
17 LICENSING INSPECTORS REPORTED THAT THERE ARE MAJOR PHARMACY  
18 ERRORS AND DRUGS BEING ADMINISTERED LATE AND THAT CRITICAL  
19 PATIENT CARE REVIEWS DO NOT OCCUR QUICKLY. FOR TWO CYCLES, THE  
20 MEDICAL SCHOOL HAS FAILED TO PASS THE ACCREDITATION COUNCIL  
21 FOR GRADUATE MEDICAL EDUCATION, WHICH IS A.C.G.M.E.,  
22 INSTITUTIONAL REVIEWS AND, IF THEY FAIL IN DECEMBER, ALL OF  
23 THE GRADUATE PROGRAMS WILL BE TERMINATED. HOWEVER, THE  
24 DEPARTMENT HAS NO PLAN ON CONTRACTING PHYSICIAN SERVICES. ON  
25 JULY 19TH, NAVIGANT'S PROJECT MANAGER REPORTED TO THE BOARD





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 THAT THEY ARE, QUOTE, NOT FAR ENOUGH OR FAST ENOUGH IN MAKING  
2 PROGRESS IN NURSING, PHARMACY AND THE GOVERNANCE OF MEDICAL  
3 STAFF QUALITY PROBLEMS. WITH NO GUARANTEE OF THE  
4 ACCREDITATIONS THAT THEY WILL NOT BE TERMINATED OR REINSTATED,  
5 THE DEPARTMENT OUGHT TO PREPARE A DUAL TRACK CONTINGENCY PLAN  
6 WITH FIRM TIME LINES TO ENACT REFORMS AND RESTRUCTURE THE  
7 HOSPITAL IN THE EVENT THE ACCREDITATIONS ARE TERMINATED, WHICH  
8 INCLUDES HOLDING BEILENSEN HEARINGS AS SOON AS POSSIBLE. AND I  
9 WOULD MOVE THAT THE BOARD DIRECT THE DIRECTOR OF HEALTH TO  
10 PREPARE A DUAL TRACK CONTINGENCY PLAN WITH FIRM TIMELINES TO  
11 ENACT REFORMS AND RESTRUCTURE THE MEDICAL CENTER IN THE EVENT  
12 THE HOSPITAL AND THE UNIVERSITY'S ACCREDITATIONS ARE  
13 TERMINATED. THIS PLAN SHOULD INCLUDE IDENTIFIED CORE  
14 HEALTHCARE SERVICES THAT WOULD CONTINUE AT KING DREW AND  
15 CONTRACTING OF PHYSICIAN SERVICES, INCLUDING TIMELINES FOR  
16 HOLDING BEILENSEN HEARINGS.

17

18 **SUP. YAROSLAVSKY:** CAN I JUST ASK A TECHNICAL QUESTION? ARE  
19 THERE BEILENSEN HEARINGS REQUIRED ON THE DREW UNIVERSITY PIECE  
20 OF THIS? LEGALLY?

21

22 **SUP. MOLINA, CHAIR:** IT'S HARD TO TELL. ARE YOU ASKING FOR KING  
23 DREW MEDICAL CENTER OR JUST DREW UNIVERSITY? BECAUSE YOU-- IF  
24 IT'S...

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. ANTONOVICH:** ONE OR OTHER.

2

3    **SUP. MOLINA, CHAIR:** THE MEMO SAYS KING DREW.

4

5    **SUP. KNABE:** BOTH.

6

7    **C.A.O. JANSSEN:** I WONDER IF THIS IS A NEXT WEEK MOTION.

8

9    **SUP. MOLINA, CHAIR:** AGAIN-- SO DO YOU MEAN DREW UNIVERSITY?

10

11    **SUP. ANTONOVICH:** I'M SAYING WE NEED THE MEDICAL CENTER-- YES.

12    ON THE UNIVERSITY, IF THEY LOSE THEIR ACCREDITATION, THEN IF

13    BEILENSEN HEARINGS ARE REQUIRED OF THAT, WE NEED TO BEGIN THE

14    PROCESS. IF IT IS NOT REQUIRED FOR THAT, THEN WE'LL DEAL WITH

15    THAT. BUT THE MOTION IS BASICALLY DEALING WITH HAVING A DUAL

16    TRACK PROGRAM BY THE DEPARTMENT SO THAT, WHEN A DECISION IS

17    MADE, IF THERE IS NO ACCREDITATION, WE MOVE FORWARD, WE DON'T

18    GO BACK AND HAVE ANOTHER STUDY, ANOTHER...

19

20    **SUP. MOLINA, CHAIR:** BUT JUST AS A CLARIFICATION...

21

22    **SUP. YAROSLAVSKY:** THE DUAL TRACK ON WHAT? I THOUGHT THAT...

23

24    **SUP. ANTONOVICH:** A DUAL TRACK THAT THEY PASS THEIR

25    ACCREDITATION...



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. YAROSLAVSKY:** ON DREW UNIVERSITY?

3

4 **SUP. ANTONOVICH:** ON THE MEDICAL CENTER.

5

6 **SUP. YAROSLAVSKY:** WELL, THEN IT IS APPROPRIATE FOR NEXT WEEK.

7

8 **SUP. KNABE:** THIS IS A NEXT WEEK MOTION THEN.

9

10 **SUP. YAROSLAVSKY:** YEAH. I THOUGHT YOU WERE TALKING ABOUT DREW  
11 UNIVERSITY, BECAUSE I THOUGHT WHAT WE HAD BEFORE US TODAY WAS  
12 A REPORT ON THE UNIVERSITY AND THE STATUS AND I...

13

14 **SUP. ANTONOVICH:** BUT IT'S-- I WOULD SAY THAT THEY'RE RELATED.  
15 IF IT'S NEXT WEEK, FINE. I'M JUST SAYING...

16

17 **SUP. YAROSLAVSKY:** BUT THEY ARE RELATED, WHICH IS WHY I WONDER  
18 WHY THE WHOLE DAMN THING ISN'T ON NEXT WEEK BUT ANYWAY...

19

20 **SUP. ANTONOVICH:** THEY'RE RELATED BECAUSE THE UNIVERSITY IS...

21

22 **SUP. YAROSLAVSKY:** NO, I AGREE THAT THEY'RE RELATED, I AGREE  
23 THAT THEY'RE RELATED AND I ALSO AGREE, IF YOU WERE LIMITING  
24 THIS, AT LEAST FOR TODAY'S DISCUSSION, TO THE ISSUE OF THE  
25 UNIVERSITY, WHICH WOULD EASILY BE CORRECTED WITH JUST A COUPLE



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 OF EDITS, I THINK IT WOULD BE A GOOD IDEA BECAUSE WE'D BE  
2 TALKING ABOUT THE UNIVERSITY PIECE OF THIS AND YOU DON'T NEED  
3 TO TALK ABOUT BEILENSONS AND ALL THAT. THAT'S WHAT MY  
4 CONFUSION WAS ORIGINALLY. I NOW UNDERSTAND WHY YOU HAD THE  
5 BEILENSONS, BECAUSE YOU'RE TALKING ABOUT BOTH THE HOSPITAL AND  
6 THE SCHOOL. BUT IF YOU JUST TALK ABOUT THE SCHOOL BEING ON A  
7 DUAL TRACK IN CASE THE SCHOOL DOESN'T MAKE IT...

8

9 **SUP. MOLINA, CHAIR:** DID YOU PUT A TIME FRAME ON THIS WHEN YOU  
10 WANT IT BACK?

11

12 **SUP. YAROSLAVSKY:** WHY DON'T YOU JUST STRIKE OUT A COUPLE OF  
13 WORDS AND...

14

15 **SUP. ANTONOVICH:** WE'RE ASKING THE DEPARTMENT TO HAVE A STRICT  
16 TIME FRAME.

17

18 **SUP. MOLINA, CHAIR:** WHAT WOULD IT BE? NEXT WEEK? TWO WEEKS? 30  
19 DAYS? WE DON'T GIVE THEM A TIME FRAME...

20

21 **SUP. ANTONOVICH:** HOW LONG WOULD IT TAKE, DR. GARTHWAITE?

22

23 **SUP. KNABE:** WELL, WE NEED TO CLARIFY. I MEAN, AS IT RELATES TO  
24 THE UNIVERSITY.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. ANTONOVICH:** WE'RE TALKING ABOUT THE UNIVERSITY RIGHT NOW.

2

3    **SUP. KNABE:** THE MOTION.

4

5    **SUP. MOLINA, CHAIR:** I THINK IT'S SIMPLE. IS THAT HE WOULD  
6    LIKE-- WE NEED TWO TRACKS. ONE IS HOW WILL KING OPERATION  
7    OPERATE WITHOUT THE UNIVERSITY SHOULD THEY NOT GET THEIR  
8    ACCREDITATION? HOW WILL THEY OPERATE WITH IT? IF IT'S LIMITED,  
9    IF IT HAS-- I THINK THAT'S WHAT WE WANT TO KNOW. RIGHT?

10

11    **SUP. ANTONOVICH:** YES.

12

13    **SUP. MOLINA, CHAIR:** WHEN?

14

15    **DR. THOMAS GARTHWAITE:** I THINK, IN PART, WE CAN'T REALLY  
16    ADDRESS THAT UNTIL WE GET PAST THE 16TH. WE NEED TO KNOW THE  
17    CLINICAL SERVICES AND DIRECTION. ONCE WE HAVE THAT, THEN WE  
18    CAN LOOK AT...

19

20    **SUP. MOLINA, CHAIR:** I THINK WHAT THE SUPERVISOR IS ASKING,  
21    THOUGH, THEY HAVE ACCREDITATION PROBLEMS.

22

23    **DR. THOMAS GARTHWAITE:** UNDERSTOOD.

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. MOLINA, CHAIR:** SO THAT THEY WANT A CONTINGENCY PLAN. WHAT  
2   WOULD HAPPEN IF THEY ALL OF A SUDDEN DISAPPEARED BECAUSE  
3   THEY'RE INELIGIBLE TO CONTINUE TO TRAIN DOCS?

4

5   **DR. THOMAS GARTHWAITE:** NO, I, I DO UNDERSTAND THAT. I THINK  
6   THAT THE PLAN THAT WE WOULD PUT FORWARD WILL BE SOMEWHAT  
7   DIFFERENT DEPENDING ON THE CLINICAL SERVICES WE PUT FORWARD SO  
8   I WOULD SAY...

9

10   **SUP. MOLINA, CHAIR:** I UNDERSTAND. DR. GARTHWAITE...

11

12   **SUP. YAROSLAVSKY:** LET HIM FINISH. I'D LIKE TO HEAR THE ANSWER  
13   TO THAT QUESTION.

14

15   **SUP. MOLINA, CHAIR:** WELL, I WOULD, TOO, LIKE TO HEAR THE  
16   ANSWER BUT I WANT TO MAKE SURE THAT HE'S ANSWERING THE  
17   QUESTION I'M ASKING.

18

19   **DR. THOMAS GARTHWAITE:** YOU'RE ASKING IF WE LOSE ACCREDITATION  
20   AND WE NO LONGER HAVE RESIDENTS, TO TRY TO GIVE YOU THE BEST  
21   IDEA OF WHAT OUR PLAN WOULD BE TO HOW WE WOULD STAFF THE  
22   PHYSICIAN COMPONENT OF THE HOSPITAL. AND I'LL SAY THAT, ONCE  
23   WE KNOW THE CLINICAL FOOTPRINT AND THE DIRECTION THAT WE'RE  
24   GOING, WE'RE GOING TO RUN A HOSPITAL AND IT'S GOING TO BE THIS  
25   CLINICAL FOOTPRINT AND I CAN LAY OUT THE WITH OR WITHOUT



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 RESIDENT PORTION OF THAT AND PROBABLY WOULD TAKE US AT LEAST A  
2 MONTH, MAYBE SIX WEEKS.

3

4 **SUP. MOLINA, CHAIR:** ALL RIGHT. WELL, THAT'S THE ANSWER TO THE  
5 QUESTION.

6

7 **SUP. ANTONOVICH:** THE MOTION TO REVISE IT WOULD PERTAIN TO THE  
8 MEDICAL SCHOOL AND CONTINUE THE PORTION TO THE MEDICAL CENTER  
9 FOR NEXT WEEK.

10

11 **SUP. MOLINA, CHAIR:** ALL RIGHT. THAT MOTION IS BEFORE US.

12

13 **SUP. YAROSLAVSKY:** I'LL SECOND IT.

14

15 **SUP. ANTONOVICH:** AS AMENDED.

16

17 **SUP. MOLINA, CHAIR:** I KNOW BUT IS THERE ANY ADDITIONAL  
18 QUESTIONS? I HAVE QUESTIONS. DR. DOWLING, YOU MENTIONED THAT  
19 THE REASON THAT WE NEED A MEDICAL SCHOOL IS TO IMPROVE THE  
20 QUALITY OF CARE AND CERTAINLY TO HAVE DOCTORS PARTICULARLY IN  
21 AN URBAN SETTING. HOW DOES THE UNIVERSITY JUSTIFY TO ITSELF  
22 ALL OF THE DIFFICULTIES THAT KING HOSPITAL HAS HAD TO DEAL  
23 WITH? IT'S SUPPOSED TO BE TRAINING HIGH QUALITY, PREPARED,  
24 RESPONSIBLE DOCTORS AND RESIDENTS AND YET, WHEN WE LOOK AT THE  
25 FAILINGS OF KING DREW, IT HAS TO POINT TO THE INADEQUACY OF





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 THIS UNIVERSITY TO EVEN GET THE BASICS INTO SOME OF THESE  
2 STUDENTS AND SOME OF THESE DOCTORS.

3

4 **DR. PATRICK DOWLING:** OKAY. CAN I FIRST COMMENT ON THE OTHER  
5 MOTION, I THINK TO CLARIFY JUST A LITTLE. FIRST, DREW  
6 UNIVERSITY IS FULLY ACCREDITED BY THE WESTERN ASSOCIATION OF  
7 UNIVERSITY AND COLLEGES. THE MEDICAL SCHOOL PROGRAM WITH  
8 U.C.L.A. IS FULLY ACCREDITED UNDER U.C.L.A. BY THE L.C.M.E.  
9 AND IT JUST GOT EIGHT YEARS' ACCREDITATION. WHAT WE'RE TALKING  
10 ABOUT IS THE INSTITUTIONAL ACCREDITATION OF KING DREW MEDICAL  
11 CENTER AS A TEACHING HOSPITAL FOR RESIDENTS AND THAT IS UP FOR  
12 REVIEW IN DECEMBER AND NOW IN JANUARY. IN THE PAST, WE HAVE  
13 BEEN GIVEN UNFAVORABLE REVIEWS AND WE WERE UP FOR THE LAST  
14 JUDGMENT THIS WINTER. I LEARNED YESTERDAY, AFTER SPEAKING WITH  
15 A.C.G.M.E., THAT THEY HAVE CHANGED THEIR PROCESS NOW. IT USED  
16 TO BE FAVORABLE OR UNFAVORABLE BUT, BASED ON A RULE CHANGE  
17 THAT BEGAN TWO YEARS AGO, THEY HAVE NOW IMPLEMENTED A SYSTEM  
18 WHERE YOU CAN GO ON PROBATION OR THERE'S SOME OTHER OPTIONS  
19 OTHER THAN FAVORABLE OR UNFAVORABLE. SO I THINK WE HAVE...

20

21 **SUP. ANTONOVICH:** HOW LONG IS THIS PROBATION FOR? IS IT  
22 PERMANENT PROBATION?

23

24 **DR. PATRICK DOWLING:** IT'S UP TO-- NO. IT'S UP-- IT WOULD  
25 PROBABLY BE SIX TO 12 MONTHS. IT'S A WHOLE NEW RULE, JUST LIKE



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 THEY TREAT RESIDENCY NOW. AND I ASKED THEM, "IS THIS A RULE  
2 CHANGE THAT WAS PUT INTO EFFECT JUST FOR US?" AND IT SEEMED  
3 IRONIC AND SHE SAID, "NO, THIS PROCESS BEGAN TWO YEARS AGO."  
4 THAT THEY FELT THE UNFAVORABLE, FAVORABLE RULING WAS  
5 INSUFFICIENT TO GRADE HOSPITALS THAT WE'RE TRYING TO APPROVE.  
6 SO I THINK WE HAVE A BREATH OF FRESH AIR THERE. AS FAR AS YOUR  
7 QUESTION, SUPERVISOR, I CANNOT JUSTIFY WHAT HAS GONE ON IN THE  
8 PAST OTHER THAN I-- SPEAKING FROM THE UNIVERSITY SIDE, WE DID  
9 NOT HAVE OVERALL CONTROL ON WHAT WENT ON IN THE HOSPITAL DAY  
10 TO DAY BUT WE CERTAINLY HAVE...

11

12 **SUP. MOLINA, CHAIR:** DO YOU HAVE CONTROL TODAY?

13

14 **DR. PATRICK DOWLING:** WE CERTAINLY HAD RESPONSIBILITIES. WE  
15 STILL DO NOT HAVE FULL CONTROL BUT WE HAVE A MUCH STRONGER  
16 WORKING RELATIONSHIP.

17

18 **SUP. MOLINA, CHAIR:** SO THAT DOCTOR THAT TOOK HIS KID INTO THE  
19 EMERGENCY ROOM, WAS HE TRAINED BY YOU ALL?

20

21 **DR. PATRICK DOWLING:** THE DOCTOR WHO TOOK HIS CHILD INTO THE  
22 EMERGENCY ROOM?

23

24 **SUP. ANTONOVICH:** DURING AN OPERATION.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 **DR. PATRICK DOWLING:** OPERATING ROOM. I THINK HE WAS ONE OF OUR  
2 FACULTY, YES.

3

4 **SUP. MOLINA, CHAIR:** YES, SIR, THAT'S WHAT I MEAN.

5

6 **DR. PATRICK DOWLING:** YEAH. I CAN'T EXPLAIN HIS ACTIONS.

7

8 **SUP. MOLINA, CHAIR:** IT ONLY HAPPENED A COUPLE OF WEEKS AGO.

9

10 **DR. PATRICK DOWLING:** AND I CAN'T EXPLAIN HIS ACTIONS.

11

12 **SUP. MOLINA, CHAIR:** HOW CAN YOU NOT EXPLAIN SOMETHING LIKE  
13 THIS? THIS IS-- I MEAN, WE ARE WALKING TOWARD THE EDGE OF THE  
14 CLIFF HERE, READY TO FALL OFF AND YOU HAVE SOME DING DONG  
15 DOC...

16

17 **DR. PATRICK DOWLING:** IT'S BEEN A CHRONIC PROBLEM THERE AND  
18 IT'S NOT GOING TO BE RESOLVED OVERNIGHT.

19

20 **SUP. MOLINA, CHAIR:** I UNDERSTAND. WE'RE HEARING A LOT OF WORDS  
21 LIKE THIS OVER AND OVER AGAIN, BUT I'M TRYING TO ALSO DEAL  
22 WITH THE WORDS THAT DR. GARTHWAITE TALKED ABOUT, SIGNIFICANT  
23 AND DRAMATIC CHANGES. THERE'S NOTHING IN THIS REPORT THAT  
24 TELLS ME THERE'S ANYTHING SIGNIFICANT, LET ALONE DRAMATIC. I'M  
25 ASKING YOU A DRAMATIC QUESTION AND THAT IS, YOU HAVE ONE OF



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 YOUR FACULTY WHO DOESN'T UNDERSTAND THE BASIC RESPONSIBILITIES  
2 OF WALKING INTO AN EMERGENCY ROOM AND WHO'S BRINGING HIS KID  
3 ALONG TO VIEW WHAT'S GOING ON. HOW DO YOU CORRECT SOMETHING  
4 LIKE THAT? HOW DO YOU DEAL WITH IT?

5

6 **DR. PATRICK DOWLING:** WELL, YOU CALL THIS PERSON IN AND COUNSEL  
7 HIM AND, IF IT HAPPENS AGAIN, HE'S OUT OF THERE.

8

9 **SUP. MOLINA, CHAIR:** YOU GUYS HAVEN'T CALLED HIM IN TO COUNSEL.

10

11 **DR. PATRICK DOWLING:** WELL, I DON'T KNOW WHAT THE...

12

13 **SUP. MOLINA, CHAIR:** MR. WILLIAMS, DO YOU KNOW IF YOU'VE CALLED  
14 HIM IN TO COUNSEL HIM?

15

16 **MR. BART WILLIAMS:** I BELIEVE THAT THE DOCTOR HAS BEEN CALLED  
17 IN AND COUNSELED.

18

19 **SUP. MOLINA, CHAIR:** REALLY?

20

21 **MR. BART WILLIAMS:** BUT I THINK THE BIGGER ISSUE, I THINK...

22

23 **SUP. MOLINA, CHAIR:** YOU THINK HE'S BEEN COUNSELED?

24

25 **MR. BART WILLIAMS:** I'M NOT CERTAIN BUT I BELIEVE...



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA, CHAIR:** I CAN ALMOST ASSURE YOU THAT HE HASN'T,  
3 RIGHT? DR. YOSHIKAWA?

4

5 **DR. THOMAS YOSHIKAWA:** I DON'T KNOW FOR SURE.

6

7 **BART WILLIAMS:** SUPERVISOR, I THINK THE MAIN ISSUE IS THIS. AS  
8 DR. GARTHWAITE POINTED OUT A FEW MOMENTS AGO, THE PRIMARY  
9 DEFICIENCIES WITH RESPECT TO BAD OUTCOMES FOR THE PATIENTS  
10 THAT HAVE HAPPENED, AND CERTAINLY WITHIN THE LAST SIX MONTHS  
11 OR SO, AT LEAST AS INDICATED BY THE DEPARTMENT OF HEALTH  
12 SERVICES, HAVE NOT RELATED TO PHYSICIAN CARE. AS FAR AS  
13 PHYSICIAN CARE IS CONCERNED, TO THE EXTENT THAT THERE ARE  
14 DREW-TRAINED PHYSICIANS WHO HAVE MADE ERRORS, WE DO TAKE  
15 RESPONSIBILITY FOR THEIR TRAINING.

16

17 **SUP. MOLINA, CHAIR:** WELL, I JUST ASKED YOU A QUESTION ABOUT A  
18 SPECIFIC FACULTY MEMBER AND YOU DON'T HAVE ANYTHING SPECIFIC  
19 INFORMATION TO TELL ME ABOUT ANY OWNERSHIP OR RESPONSIBILITY  
20 TO THAT.

21

22 **BART WILLIAMS:** I WAS REFERRING A MOMENT AGO TO INCIDENTS THAT  
23 INVOLVED LAPSES IN PHYSICIAN CARE THAT CAUSED HARM TO THE  
24 PATIENT AND I DON'T BELIEVE...

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. MOLINA, CHAIR:** I UNDERSTAND BUT WHY DO YOU INSIST ON  
2   ANSWERING THE QUESTION THAT I DIDN'T I DIDN'T ASK? WHY DON'T  
3   YOU ANSWER THE QUESTION THAT I DID ASK?

4

5   **BART WILLIAMS:** I THOUGHT THAT THE QUESTION THAT YOU JUST ASKED  
6   WAS THE QUESTION OF WHETHER OR NOT THAT PERSON BEEN  
7   REPRIMANDED AND I STATED THAT I DIDN'T KNOW FOR SURE BUT THAT  
8   I BELIEVED THAT THE INDIVIDUAL COUNSELED THAT HE SHOULD NOT  
9   BRING A CHILD INTO THE EMERGENCY ROOM.

10

11   **SUP. MOLINA, CHAIR:** BUT WHAT I GUESS I'M POINTING OUT IS A  
12   MATTER OF OWNERSHIP. IF YOU HAVE ONE OF YOUR FACULTY MEMBERS  
13   WHO DOESN'T UNDERSTAND THE BASIC DUTY OR THE BASIC  
14   RESPONSIBILITY OF AN OPERATING ROOM, WHY SHOULD I TRUST THAT  
15   HE IS CAPABLE OF TRAINING RESIDENTS AND OTHER MEDICAL DOCTORS?  
16   WHY SHOULD ANYBODY TRUST THAT? I THINK THAT IS REALLY THE  
17   BOTTOM LINE HERE. THIS PARTNERSHIP WITH DREW HAS BEEN  
18   SIGNIFICANT FOR L.A. COUNTY AND IMPORTANT FOR THE REST OF THE  
19   COUNTRY AS WELL WITH THE KIND OF PEOPLE THAT YOU'RE TRAINING  
20   AND CERTAINLY THE KIND OF PEOPLE THAT YOU'RE BRINGING INTO THE  
21   ENTIRE FIELD OF MEDICINE. BUT THE DISAPPOINTING ASPECT OF IT  
22   IS, IS THAT I THINK, AT THE END OF THE DAY, YOU, AS A  
23   UNIVERSITY, AREN'T TAKING THE PROPER OWNERSHIP AND  
24   RESPONSIBILITY TO SOME OF THE MAJOR FAILINGS. NOT ALL OF THE  
25   FAILINGS AND A BIG PART OF IT, UNFORTUNATELY, DR. GARTHWAITE



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 HAS HAD TO SIT WHERE YOU ALL SIT FOR THE LAST SIX MONTHS AND  
2 HAVE TO TAKE A BEATING FROM US ON EVERY SINGLE ISSUE BUT WE  
3 WERE EXPECTING THAT DREW WAS GOING TO COME IN WITH SOME  
4 CONVINCING-- SOME CONVINCING SET OF DOCUMENTS, ARGUMENTS,  
5 REPORTS, ANALYSIS, REVIEW, SOMETHING TO TELL ME THAT I SHOULD  
6 CONTINUE AN AFFILIATION, I SHOULD CONTINUE TO HAVE CONFIDENCE.  
7 BECAUSE WHAT WE DO IS, WHETHER WE'RE TELLING THE SOUTH CENTRAL  
8 COMMUNITY THAT IT SHOULD HAVE CONFIDENCE OF WALKING INTO THAT  
9 HOSPITAL. I JUST ASKED YOU A QUESTION ABOUT SOMEBODY WHO JUST  
10 RECENTLY FAILED ALL OF US BY TAKING HIS KID INTO THE OPERATING  
11 ROOM, A CLEAR VIOLATION OF POLICY, A CLEAR VIOLATION OF  
12 MEDICAL ETHICS, A CLEAR VIOLATION OF PATIENT CONFIDENTIALITY.  
13 ALL OF THE THINGS THAT HE VIOLATED AND IT WAS HO-HUM. Y'ALL  
14 DON'T EVEN KNOW ABOUT IT, YOU DON'T KNOW WHAT YOU DID, AND  
15 THAT'S THE CONCERN THAT I HAVE. WHY SHOULD I BE PART-- WHAT  
16 SHOULD BE MY RESPONSIBILITY TO THIS UNIVERSITY? I DON'T THINK  
17 I OWE ONE IF YOU DON'T EVEN OWE ME THE COURTESY OF AT LEAST--  
18 YOU KNOW, DR. DOWLING, YOU AND I HAVE DISCUSSED THIS IN THE  
19 PAST. NOW, I KNOW YOU GAVE ME ALL THE LIMITATIONS OF WHY  
20 LEGALLY YOU COULDN'T LOOK AT SOME OF THESE THINGS. YOU'RE ON  
21 THE BOARD. YOU'VE GOT TO TAKE A FIDUCIARY RESPONSIBILITY. I  
22 MEAN, YOU CAN'T JUST SIT BACK AND SAY, "NOT MY JOB," OR "HEY,  
23 THAT WAS BEFORE BUT THIS IS NOW AND NOW WE'RE MOVING FORWARD."  
24 I'VE GOT TO MAKE A DECISION ABOUT THE WHOLE. MY ONLY DUTY ON  
25 THIS BOARD IS TO TAKE CARE OF PATIENT CARE AT KING MEDICAL. MY





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 DUTY IS TO MAKE SURE THAT I'M PROVIDING THE KIND OF RESOURCES  
2 THAT THAT HOSPITAL WILL NEED IN ORDER TO STAY OPEN AND  
3 PROVIDE, HOPEFULLY, THE KIND OF MANAGEMENT RESPONSIBILITY, OF  
4 OVERSIGHT SO THAT WE ARE PROVIDING QUALITY CARE. I OWE NO DUTY  
5 WHATSOEVER TO THIS UNIVERSITY. I DECIDE WHETHER I'M GOING TO  
6 MAKE A-- SIGN ON AN AFFILIATION AGREEMENT FOR DUTIES AND  
7 RESPONSIBILITIES, AND YET I'M NOT HEARING FROM YOU ANY REASON  
8 WHY I SHOULD DO SO.

9

10 **BART WILLIAMS:** SUPERVISOR, IF I MAY, THE REASON WHY WE BELIEVE  
11 YOU SHOULD TRUST DREW UNIVERSITY IS THAT DREW UNIVERSITY HAS  
12 TRAINED MORE EAR, NOSE AND THROAT SURGEONS AND PHYSICIANS WHO  
13 ARE MINORITY PHYSICIANS THAN ANY OTHER INSTITUTION IN THE  
14 COUNTRY. MORE THAN 50% OF THE FACULTY AT WHITE MEMORIAL  
15 HOSPITAL IN THE FAMILY MEDICINE AREA, AS DR. HECTOR FLORES,  
16 WHO IS IN ATTENDANCE TODAY, WOULD TELL YOU WERE TRAINED AT  
17 KING DREW MEDICAL CENTER. DREW UNIVERSITY STUDENTS WHO COME  
18 IN, IN THE UNDERGRADUATE PORTION OF THE UNIVERSITY PASS THE  
19 SAME TESTS THAT STUDENTS PASS TO GET INTO U.C.L.A. MEDICAL  
20 SCHOOL. THE PHYSICIANS THAT ARE GRADUATES OF THE RESIDENCY  
21 PROGRAM IS NOW FOCUSING ON THEM AND WHO NOW POPULATE THE  
22 FACULTY AT KING DREW MEDICAL CENTER WERE TRAINED AT KING DREW  
23 AND THEY POPULATE ST. FRANCIS AND CALIFORNIA HOSPITAL AND THE  
24 OTHER HOSPITALS THAT SERVE THE PEOPLE IN THE AREA.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. MOLINA, CHAIR:** WELL, THERE ARE SOME AND THERE IS NO DOUBT  
2    THAT THERE ARE MANY PEOPLE WHO HAVE SUCCEEDED IN SPITE OF  
3    DREW'S INSTRUCTIONS AND DREW'S INCAPABILITY OF INSTILLING A  
4    SET OF MEDICAL ETHICS AND MEDICAL RESPONSIBILITY TO ITS DOCS.  
5    WE'VE SEEN THEM TIME AND TIME AGAIN. BUT I'M TALKING ABOUT  
6    VERY SPECIFIC FAILINGS. AND THE WORST PART ABOUT IT IS THAT I  
7    REMEMBER, AS A YOUNG ACTIVIST, WHEN DREW WAS BEING PUT  
8    TOGETHER, EVERYBODY WAS SO HOPEFUL BECAUSE IT WAS GOING TO BE  
9    THE MEDICAL SCHOOL THAT WAS GOING TO BE TRAINING MINORITY  
10   STUDENTS. I HAVE SINCE TALKED TO MANY A DOC THAT HAS GRADUATED  
11   FROM THIS PROGRAM THAT HAD A HELL OF A PROBLEM TRYING TO FIND  
12   A PLACE AND A LOT OF IT IS BECAUSE THE REPUTATION OF DREW IS  
13   SO VERY POOR AND I KNOW THAT YOU KNOW THAT. I DON'T THINK  
14   ANYBODY WANTS TO SAY THAT OUT LOUD BUT IT'S ONE OF MY  
15   REALITIES. BUT I THINK THE BIGGEST PROBLEM OF ALL IS THAT I AM  
16   NOT CONVINCED, FROM WHAT YOU'VE STATED HERE TODAY, NOT  
17   CONVINCED AT ALL THAT THERE'S ANY REAL OWNERSHIP OR  
18   RESPONSIBILITY GOING ON, ON THE DREW SIDE. YOU GUYS ARE  
19   LIMPING AND LIMPING AND YOU'RE SO-- SHOULD BE GRATEFUL THAT  
20   DR. GARTHWAITE IS HERE TO GIVE YOU A HELPING HAND BUT THE  
21   REALITY IS THAT I DON'T KNOW THAT I NEED TO DO THAT AND I  
22   DON'T KNOW THAT I WILL, BECAUSE THERE IS-- EVERY TIME I POINT  
23   OUT TO AN ISSUE OF THE FAILINGS OF THE FACULTY OR THE  
24   RESIDENTS OR THE SUPERVISION OF THE RESIDENTS, IT'S LIKE "HEY,  
25   IT'S NOT MY JOB, I DON'T HAVE ANY CONTROL, I CAN'T DO ANYTHING



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 ABOUT IT," AND I THINK THAT THAT'S INADEQUATE. I WOULD HAVE  
2 THOUGHT THAT YOU WOULD HAVE COME IN WITH A MUCH MORE  
3 CONVINCING, OTHER THAN "I'LL ANSWER ANY QUESTIONS Y'ALL HAVE,"  
4 BUT MORE CONVINCING DOCUMENT. EVEN DR. GARTHWAITE'S DOCUMENT  
5 IS VERY, VERY WEAK. I'M SUPPOSED TO BELIEVE THAT, JUST BECAUSE  
6 YOU'RE NOW GOING TO FIND A LEADER, THAT THAT LEADER IS GOING  
7 TO KNOW WHAT TO DO? I'M SUPPOSED TO BE CONVINCED THAT, BECAUSE  
8 YOU'RE WORKING HARD ON GETTING REPORTS TO ME ON TIME, THAT'S  
9 SUPPOSED TO MEAN SOMETHING TO US? I THINK IT'S, AGAIN, YOU  
10 KNOW, IT ISN'T THE KIND OF SIGNIFICANT AND DRAMATIC OR DYNAMIC  
11 CHANGES THAT HE WANTS. I HAVE A MOTION AS WELL THAT I'D LIKE  
12 TO READ AND I'M REALLY VERY DISAPPOINTED IN DREW AND I KNOW  
13 THAT THERE ARE PEOPLE WHO ARE VERY PROUD OF THE WORK THAT DREW  
14 HAS DONE, BUT IT HAS HAD A HISTORY OF REAL TREMENDOUS  
15 SUCCESSES BUT I THINK THAT YOU'RE AT A TURNING POINT AND I  
16 THINK THAT, IF WE DON'T AFFILIATE WITH YOU, YOU DON'T HAVE A  
17 LEG TO STAND ON, AS I UNDERSTAND, IS THAT CORRECT?

18

19 **MR. BART WILLIAMS:** SUPERVISOR, LET ME MAKE ONE THING PERFECTLY  
20 CLEAR. WE DO NOT COME BEFORE THE BOARD OF SUPERVISORS SEEKING  
21 SYMPATHY. WE DO NOT COME BEFORE YOU ASKING YOU TO GIVE US SOME  
22 SORT OF FIDUCIARY DUTY. WE UNDERSTAND THAT YOUR DUTY IS TO THE  
23 COUNTY AND TO THE PEOPLE OF YOUR DISTRICT AND TO THE PEOPLE OF  
24 SUPERVISOR BURKE'S DISTRICT. ALL WE ASK IS THAT WE BE TREATED  
25 FAIRLY. AND LET ME JUST SAY THAT MY REACTION TO YOUR EMPHASIS



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 ON THE SPECIFIC INCIDENT OF A PHYSICIAN WHO, UNFORTUNATELY,  
2 DID NOT LIVE UP TO THE EXPECTATION OF A PHYSICIAN...

3

4 **SUP. MOLINA, CHAIR:** ONE OF MANY, BY THE WAY.

5

6 **MR. BART WILLIAMS:** MY BELIEF IS THAT FOCUSING ON THAT MISSES  
7 THE LARGER PICTURE, WHICH IS THAT EACH AND EVERY DAY AT THAT  
8 HOSPITAL, THERE ARE HUNDREDS AND HUNDREDS OF PEOPLE WHO ARE  
9 TREATED WELL, WHO ARE HAPPY WITH THE CARE THAT THEY RECEIVE,  
10 WHO WOULD BE DESPERATELY DISAPPOINTED IF ANYTHING WERE TO  
11 HAPPEN TO THE HOSPITAL OR INDEED TO DREW BECAUSE THEY  
12 UNDERSTAND IT AND SO I THINK YOU JUST HAVE TO RESPECT THAT WE  
13 DISAGREE WITH YOU ON THAT.

14

15 **SUP. MOLINA, CHAIR:** WELL, WAIT A MINUTE, MR. WILLIAMS. WELL,  
16 WAIT A MINUTE, MR. WILLIAMS.

17

18 **MR. BART WILLIAMS:** YES, MA'AM.

19

20 **SUP. MOLINA, CHAIR:** YEAH, THEY'LL BE DISAPPOINTED, ALL RIGHT  
21 BUT I'M NOT GOING TO DISAPPOINT THEM BY TAKING AN ACTION THAT  
22 IS GOING TO HURT THAT COMMUNITY AND ONE OF THE ACTIONS THAT I  
23 HAVE TO TAKE IS WHETHER I'M GOING TO AFFILIATE WITH YOU ALL  
24 AND THAT MIGHT BE THE MOST-- THE WORST ACTION I COULD TAKE,  
25 WHICH IS THE DECISION I'M TRYING TO FIGURE OUT NOW.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **MR. BART WILLIAMS:** I UNDERSTAND THAT.

3

4 **SUP. MOLINA, CHAIR:** YOU ARE NOT IMPORTANT, YOU ARE NOT  
5 SIGNIFICANT OR IMPORTANT TO THE MEDICAL CARE OF THAT FACILITY.  
6 YOU HAVE NOT DEMONSTRATED TO THIS BOARD IN ANY MANNER, ANY  
7 WAY, OR ANY LIST OF CONFIDENCE, OTHER THAN PAST SUCCESSES,  
8 THAT I OWE THIS COMMUNITY THIS UNIVERSITY. IN THE OUTLINE THAT  
9 DR. DOWLING GAVE US, I'VE ASKED QUESTIONS ON THE FIRST TWO, IS  
10 TO IMPROVE THE QUALITY OF CARE. I BELIEVE THAT. THAT'S WHY WE  
11 HAVE IT. IT'S WONDERFUL IN SOME OF OUR OTHER AFFILIATIONS, AS  
12 WELL AS TO PROVIDE DOCTORS IN AN URBAN SETTING, ESSENTIAL  
13 ROLES. I MEAN, THE FEDERAL DOLLARS AND THE RESEARCH, OKAY, NOT  
14 AS SIGNIFICANT. I NEED THAT BUT I'M NOT GOING TO GET IT AND  
15 I'M NOT GOING TO PAY THE PRICE IF I'M GOING TO HELP THIS  
16 UNIVERSITY LIMP ALONG BECAUSE THAT'S NOT MY DUTY. I'D RATHER  
17 MAKE AN INVESTMENT AND TRY AND FIGURE OUT HOW TO SAVE EVERY  
18 SINGLE BED AT KING, HOW TO MAKE SURE THAT THEY'RE GOING TO  
19 MAKE SURE THEY GET QUALITY DOCS. SO WHAT IF THEY'RE NOT  
20 TRAINED THERE? SO WHAT IF, EVERY SINGLE DAY, INSTEAD OF NOT  
21 UNDERSTANDING HOW A DOCTOR WHO REALIZES, WHO'S, IF NOTHING  
22 ELSE, READ IN THE "L.A. TIMES", THE DEFICIENCIES OF WHAT'S  
23 GOING ON AT KING DREW, WHO WALKS IN AND TAKES HIS KID INTO AN  
24 EMERGENCY ROOM. IT'S NOT ONE FAILING. I CAN TELL YOU ABOUT A  
25 PEDIATRICIAN THAT DOESN'T SEEM WORTHWHILE TO JUST STAY AROUND



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 KING AND HANDLE HIS HOURS BUT DEAL WITH PRIVATE PATIENTS. I  
2 CAN TELL YOU OF A COUPLE OF DOCS THAT MISUSED THE MEDI-CAL  
3 NUMBER AND CREATED A FAKE CLINIC RIGHT NEARBY YOU, RIGHT UNDER  
4 YOUR NOSE AND WERE DOUBLE BILLING EVERYTHING. I CAN POINT OUT  
5 INADEQUACIES OVER INADEQUACIES OVER INADEQUACIES. SO, YOU  
6 KNOW, AGAIN, I THINK YOU'RE THE ONE THAT HAS A DUTY AND A  
7 RESPONSIBILITY AND, IF NOTHING ELSE, A CONVINCING DISCUSSION  
8 OR ARGUMENT OF WHAT I SHOULD VOTE FOR AN AFFILIATION HERE. I  
9 CERTAINLY WOULD LOVE TO BUT YOU'RE NOT PRESENTING A CONVINCING  
10 REPORT.

11

12 **SUP. YAROSLAVSKY:** MADAM CHAIR?

13

14 **SUP. MOLINA, CHAIR:** EXCUSE ME. I'D LIKE HIM TO ANSWER MY  
15 QUESTION.

16

17 **MR. BART WILLIAMS:** SURE. I THINK THAT THE NOTION THAT THE  
18 PHYSICIANS AND THE FACULTY AND THE RESIDENT TRAINEES AT DREW  
19 ARE NOT IMPORTANT TO THE MEDICAL CARE OF SERVICE THAT'S BEING  
20 PROVIDED AT KING DREW IS JUST-- IT'S, RESPECTFULLY, IT'S  
21 FALSE. THE PEOPLE WHO PROVIDE THE CARE AT K.D.M.C. ARE THE  
22 FACULTY, ARE THE RESIDENTS, ARE THE PEOPLE WHO ARE DREW  
23 INDIVIDUALS. THEY ARE PAID TO BE SURE, PRIMARILY BY THE  
24 COUNTY, BUT THEY ALSO RECEIVE SOME FUNDS FROM DREW UNIVERSITY  
25 BUT, MORE IMPORTANT, THEY'RE ON THE DREW FACULTY. AND THOSE



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 ARE THE PEOPLE WHO ARE GIVING THE TRAINING TO THE RESIDENTS  
2 AND WE'RE PROUD OF THE FACULTY. WE BELIEVE THAT THEY'RE-- IF I  
3 MAY FINISH...

4

5 **SUP. MOLINA, CHAIR:** MR. WILLIAMS...

6

7 **MR. BART WILLIAMS:** ...PLEASE

8

9 **SUP. YAROSLAVSKY:** LET HIM ANSWER.

10

11 **SUP. MOLINA, CHAIR:** JUST A SECOND. MR. WILLIAMS, AGAIN, YOU'RE  
12 TAKING MY QUESTION AND MAKING IT DIFFERENT. ALL RIGHT? I AM  
13 NOT POINTING OUT TO EVERY SINGLE PERSON. I CONTINUE TO POINT  
14 OUT THAT THERE ARE MANY, MANY PEOPLE WHO HAVE MADE SIGNIFICANT  
15 PROCESS-- PROGRESS AND DO VERY WELL. I'M JUST SAYING THAT THE  
16 FAILINGS OF SOME OF THESE INDIVIDUALS AND SOME OF THESE  
17 DOCTORS AND SOME OF THESE RESIDENTS, YOU DON'T SEEM TO TAKE  
18 OWNERSHIP OF THOSE FAILINGS AND SOME DUTY TO THEM. THAT'S ALL  
19 I'M ASKING. THERE ARE REALLY WONDERFUL PEOPLE THAT HAVE COME  
20 OUT OF THIS UNIVERSITY. THERE ARE WONDERFUL PEOPLE THAT ARE  
21 FACULTY MEMBERS AND, YES, THERE ARE MANY PEOPLE THAT HAVE  
22 BENEFITED FROM THE QUALITY OF CARE OF MANY OF THOSE DOCS THAT  
23 HAVE BEEN TRAINED NOT ONLY FOR M.L.K. BUT THROUGHOUT OUR  
24 SYSTEM AS WELL AS THROUGHOUT THE COUNTRY. MY ISSUE IS, YOU





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 DON'T SEEM TO TAKE OWNERSHIP OF THOSE. SO THAT'S THE SPECIFIC  
2 PART I'M ASKING ABOUT, NOT...

3

4 **MR. BART WILLIAMS:** WELL, LET ME TRY TO HELP ON THAT. ONE OF  
5 THE WAYS IN WHICH WE THINK THAT WE HAVE TAKEN OWNERSHIP OF  
6 THIS ISSUE, WHEN YOU TALK ABOUT THE ISSUE THAT YOU MADE  
7 REFERENCE TO, WHICH IS THE PHYSICIAN WHO HAD A PRIVATE  
8 PRACTICE OUTSIDE, THE REQUIREMENT IS THAT THEY WORK 40 HOURS,  
9 AS YOU KNOW, AT KING DREW MEDICAL CENTER. THEY'RE ALLOWED TO  
10 WORK UP TO 24 HOURS PER WEEK OUTSIDE OF KING DREW MEDICAL  
11 CENTER. SO THERE ISN'T-- IT'S NOT AS THOUGH THERE'S A  
12 PROHIBITION ON WORKING OUTSIDE. IT'S A LIMITATION ON THE  
13 NUMBER OF HOURS, AS YOU KNOW. ONE OF THE REASONS WHY IT'S  
14 CRITICAL TO CHANGE THE WAY THAT OUR UNIVERSITY OPERATES IS  
15 THAT WE DO NOT HAVE A FACULTY PRACTICE PLAN. A FACULTY  
16 PRACTICE PLAN IS WHAT ALLOWS PHYSICIANS TO MAKE MONEY FOR  
17 SEEING PRIVATE PATIENTS. UNLIKE AT U.S.C. OR U.C.L.A., DREW  
18 DOES NOT HAVE A FACULTY PRACTICE PLAN AND THE RESULT IS THAT  
19 THEIR PAY THAT COMES FROM THE COUNTY IS A LARGER PERCENTAGE OF  
20 THEIR TOTAL INCOME. TO THE EXTENT THAT THERE ARE PHYSICIANS  
21 THAT WORK OUTSIDE, AS YOU KNOW IN THE CASE OF THE  
22 PEDIATRICIAN, THE INDIVIDUAL IS GOING ALL THE WAY TO LANCASTER  
23 AND PRACTICING OUTSIDE THERE. CLEARLY IMPROPER BECAUSE OF THE  
24 AMOUNT OF TIME THAT IT WOULD TAKE TO GET THEM THERE AND WE  
25 KNOW THAT THAT INDIVIDUAL IS NO LONGER ON OUR FACULTY, AS YOU



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 KNOW. BUT THE OTHER ISSUE IS THE PEOPLE THAT DO HAVE PRACTICES  
2 AROUND THE AREA. THE UNIVERSITY DOESN'T SEE ANY OF THE MONEY  
3 THAT COMES FROM THAT AND SO ONE OF THE THINGS THAT WE HAVE  
4 DONE AS A BOARD AND AS A UNIVERSITY TO TAKE OWNERSHIP OF THAT  
5 IS TO CREATE, IS TO DO EVERYTHING WE CAN WE CAN TO EXPEDITE  
6 THE CREATION OF A FACULTY PRACTICE PLAN AT DREW WHICH WILL  
7 ALLOW US TO ALLOW PHYSICIANS TO SEE PATIENTS FOR THE COUNTY AT  
8 K.D.M.C. AND GO TO SOME LOCATION THAT IS NEARBY TO SEE PRIVATE  
9 PATIENTS WITH SOME OF THE MONEY COMING BACK TO DREW THAT  
10 ALLOWS DREW TO PAY THEM AND SO FORTH. THAT'S WHY, AT U.S.C.,  
11 IN YOUR DISTRICT, IT WORKS SO WELL, BECAUSE THE PHYSICIANS ARE  
12 ABLE TO GO JUST ACROSS THE STREET. THEY DON'T EVEN HAVE TO GET  
13 IN THEIR CARS TO SEE THEIR PRIVATE PATIENTS, THEY CAN COME  
14 BACK. THAT CRITICAL COMPONENT, AND THERE ARE PEOPLE IN THE  
15 COUNTY THAT ARE HELPING US A GREAT DEAL, CALIFORNIA ENDOWMENT  
16 AND OTHER FOUNDATIONS, TO TRY TO GET THE FACULTY PRACTICE PLAN  
17 STARTED BECAUSE, WITH THAT CHANGE, WHICH WE BELIEVE WOULD BE  
18 FUNDAMENTAL, THE SYSTEM WILL WORK A WHOLE LOT BETTER THAN IT  
19 CURRENTLY DOES.

20

21 **SUP. MOLINA, CHAIR:** BEFORE I CALL ON SUPERVISOR YAROSLAVSKY,  
22 LET ME JUST MAKE ONE COMMENT TO THAT. YOU KNOW, I JUST BOIL IT  
23 DOWN FROM WHAT YOU JUST SAID. "YOU DON'T PAY ME ENOUGH, I  
24 DON'T HAVE TO DO MY JOB WELL." THAT'S NOT WHAT I WAS TALKING



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 ABOUT, EITHER. YOU KEEP MISSING THE BOAT, MR. WILLIAMS. MR.  
2 YAROSLAVSKY?

3

4 **SUP. BURKE:** AND THEN WOULD YOU PUT ME ON?

5

6 **SUP. MOLINA, CHAIR:** SURE

7

8 **SUP. YAROSLAVSKY:** WELL, FIRST OF ALL, I JUST WANT TO SAY THAT  
9 I THINK YOU HAVE MADE SOME PROGRESS. IT'S LATE. I TOLD THIS TO  
10 YOU PRIVATELY AND I WILL SAY IT PUBLICLY. I THINK IT'S LATE  
11 BUT IT'S-- I HOPE IT'S NOT TOO LATE. THERE IS NO QUESTION THAT  
12 YOU HAVE BEEN RESPONSIVE OF LATE TO THE DEMANDS THE BOARD MADE  
13 OF YOU, OF YOUR UNIVERSITY, WELL OVER A YEAR AGO, A YEAR AND A  
14 HALF AGO. YOU CERTAINLY ADDRESSED THE BOARD ISSUES, WHICH HAS  
15 NOT BEEN EASY, I UNDERSTAND. YOU HAVE BEGUN TO ADDRESS THE  
16 FACULTY AND THE CHAIR ISSUES, ALTHOUGH IT'S JUST THE  
17 BEGINNING. BUT YOU ARE MOVING IN THAT DIRECTION AND I DON'T  
18 THINK IT WOULD BE FAIR TO LAND HERE TODAY AND TREAT YOU, AS A  
19 CHAIRMAN OF THE BOARD OR ANY OF YOUR FOLKS, AS THOUGH NOTHING  
20 HAS CHANGED. I THINK THAT WOULD BE NOT ONLY A  
21 MISCHARACTERIZATION, IT WOULD BE WRONG. WHETHER IT'S ENOUGH,  
22 WHETHER WE CHOOSE TO CONTINUE AN AFFILIATION AGREEMENT WITH  
23 YOU UNDER THESE CIRCUMSTANCES IS ANOTHER QUESTION. THAT'S A  
24 DECISION WE'LL HAVE TO MAKE BUT I DO WANT TO SAY THAT I HAVE



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 FOUND YOU TO BE STRAIGHTFORWARD IN MY SEVERAL CONVERSATIONS  
2 WITH YOU, MR. WILLIAMS...

3

4 **MR. WILLIAMS:** THANK YOU, SUPERVISOR.

5

6 **SUP. YAROSLAVSKY:** ...AND I DON'T ALWAYS LIKE WHAT I HEAR FROM  
7 YOU BUT I DON'T BELIEVE I'M GETTING SPIN OR  
8 MISREPRESENTATIONS, WHICH IS-- WELL, THE FACT THAT YOU AND I  
9 ARE TALKING IS A FAR IMPROVEMENT OVER WHAT IT WAS BEFOREHAND.  
10 SO I THINK THAT NEEDS TO BE SAID, AND I DON'T WANT-- YOU KNOW,  
11 IT'S EASY TO TEAR DOWN. IT'S NOT EASY TO BUILD UP AND I REALLY  
12 WANT-- AND MY WHOLE PURPOSE, OVER A YEAR AGO IN RAISING THE  
13 SPECTER AND I DID, OF SEVERING THE RELATIONSHIP, AND I WASN'T  
14 THE ONLY ONE ON THIS BOARD WHO RAISED THAT SPECTER WAS NOT  
15 BECAUSE I WANTED TO SEVER THE RELATIONSHIP BUT BECAUSE I  
16 WANTED TO GOOSE YOU GUYS AND YOUR PREDECESSORS INTO MAKING THE  
17 CHANGES THAT NEED TO BE MADE IN ORDER TO POSITION YOURSELF TO  
18 SUCCEED. AND IT'S TAKEN A LONG TIME TO GET TO THAT POINT BUT I  
19 FEEL, IN THE LAST COUPLE OF MONTHS, ESPECIALLY IN THE LAST  
20 COUPLE OF MONTHS, THAT YOU'VE MADE, YOU'VE BEGUN TO TAKE THOSE  
21 STEPS. YOU CAN'T TALK ABOUT THE SCHOOL, THE UNIVERSITY,  
22 WITHOUT TALKING ABOUT THE HOSPITAL AND WE CAN POUND AWAY, AND  
23 I'VE SAID THIS BEFORE, TOO, MANY TIMES, THAT WE CAN POUND AWAY  
24 AT THE HOSPITAL-- I MEAN, AT THE-- AT THE UNIVERSITY BUT IT'S  
25 ONLY ONE SIDE OF THE COIN. THE FLIP SIDE OF THAT SAME COIN IS



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 OUR OWN-- IS OUR OWN HOSPITAL, AND OUR OWN PERSONNEL AND OUR  
2 OWN ACCOUNTABILITY AND OUR OWN OWNERSHIP OR LACK THEREOF. SO,  
3 AS THE OLD SAYING GOES, THERE'S PLENTY OF BLAME TO GO AROUND  
4 ON THIS AND WHAT I'VE BEEN LOOKING FOR IS SOMEBODY WHO WILL  
5 PUT CONSTRUCTIVE PROPOSAL TOGETHER, START TO MOVE THE ISSUE  
6 FORWARD, NOT BACKWARD, TRY TO FIGURE OUT HOW WE'RE GOING TO  
7 GET FROM WHERE WE ARE TO WHERE WE WANT TO BE, NOT FROM WHERE  
8 WE ARE LOOKING BACK TO WHERE WE WERE. I THINK WE'RE ALL KEENLY  
9 AWARE, INCLUDING YOURSELF, I KNOW YOU KNOW THIS, OF HOW DIRE  
10 THIS SITUATION IS. YOU WOULDN'T BE WHERE YOU'RE SITTING IF YOU  
11 DIDN'T FEEL THAT WAY. SO ALL OF THIS HAS TO COME TOGETHER AND  
12 NEW FACTS NEED TO BE CREATED ON THE GROUND, PIECE BY PIECE.  
13 IT'S NOT GOING TO HAPPEN BY DECREE, IT'S NOT GOING TO HAPPEN  
14 BY MOTION IT'S NOT GOING TO HAPPEN BY RESOLUTION OR BY SPEECH.  
15 IT'S GOING TO HAPPEN BY HIRING AN APPROPRIATE FACULTY CHAIR,  
16 BY HIRING A DEAN, BY HAVING A BOARD THAT HAS OWNERSHIP IN THE  
17 UNIVERSITY, IT'S GOING TO HAVE, BY OUR DOING WHAT WE NEED TO  
18 DO AT OUR OWN HOSPITAL WITH OUR PERSONNEL, HIRING A C.E.O.,  
19 HIRING A C.O.O., DOING THE THINGS THAT NEED TO BE DONE TO GET  
20 THAT HOSPITAL INTO SHAPE, AND THEN, IF WE WANT TO CONTINUE THE  
21 AFFILIATION AGREEMENT, TO SEE HOW THESE TWO CAN BE  
22 SYNTHESIZED. I STILL BELIEVE THAT IT'S POSSIBLE. I ALSO  
23 BELIEVE THAT, IF IT'S NOT POSSIBLE, IF WE'RE GOING TO PULL THE  
24 PLUG ON IT, THEN WE NEED TO UNDERSTAND FULLY WHAT THE  
25 ALTERNATIVE IS AS WE PULL THE PLUG. I DON'T RELISH THE



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 SITUATION OF PULLING THE PLUG ON ANYTHING WITHOUT HAVING  
2 SOMETHING IN PLACE TO TAKE ITS PLACE, BECAUSE THAT WILL BE  
3 ANOTHER ROUND OF RECRIMINATION. SO-- AGAINST US AND BY US  
4 AGAINST OTHERS AND IT WOULD BE OF LITTLE USE. SO I THINK IT'S  
5 BEEN VERY POSITIVE, WHAT YOU'VE MANAGED TO DO HAS BEEN  
6 POSITIVE BUT IT'S ONLY A STEP, MAYBE A STEP AND A HALF DOWN A  
7 VERY LONG-- VERY LONG JOURNEY. NOW, I'D LIKE TO ASK YOU ON MY  
8 TIME AND I WON'T INTERRUPT YOU WHEN YOU ANSWER, YOU CAN ANSWER  
9 IT HOWEVER YOU WANT TO ANSWER IT, HOW YOU SEE THE FUTURE, HOW  
10 YOU ASSESS WHERE YOU ARE, QUALITATIVELY, HOW YOU-- AND WHAT  
11 YOUR STRATEGY IS GOING FORWARD IN DEALING WITH THE  
12 ACCREDITATION ISSUES AND THE RELATIONSHIP WITH THE COUNTY  
13 ISSUES.

14

15 **MR. BART WILLIAMS:** WELL, ONE OF THE KEY THINGS GOING FORWARD,  
16 BECAUSE OUR NUMBER ONE PRIORITY AT THE UNIVERSITY IS PASSING  
17 A.C.G.M.E. WHEN THEY COME IN JANUARY. ONE VICTORY, I THINK,  
18 THAT WE HAVE ACHIEVED WITH A.C.G.M.E., IS THE FOLLOWING.  
19 TYPICALLY, WHEN THE ACCREDITING AGENCY COMES AND LOOKS AT  
20 RESIDENCY PROGRAMS ON AN INDIVIDUAL BASIS, THEY COME AND THEY  
21 LOOK AT THE HOSPITAL IN WHICH THE RESIDENTS ARE RECEIVING  
22 TRAINING AND THAT HOSPITAL, GOOD OR BAD OR INDIFFERENT, CAN  
23 AFFECT HOW THE INDIVIDUAL PROGRAM DOES. HERE, SINCE THE  
24 HOSPITAL DOES NOT HAVE J.C.A.H.O. ACCREDITATION FROM THE  
25 FEDERAL-- FROM THE INDEPENDENT AGENCY THAT REVIEWS THE



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 HOSPITAL, THAT FACT, IN AND OF ITSELF, WOULD TYPICALLY BE A  
2 BIG RED FLAG FOR INDIVIDUAL TRAINING PROGRAMS. WHAT WE HAVE  
3 SUCCEEDED IN DOING, WITH THE HELP OF THE CONSULTANTS FROM THE  
4 U.C., FROM OUTSIDE, IS TO GET THE A.C.G.M.E. TO AGREE THAT THE  
5 FACT OF LACK OF J.C.A.H.O. ACCREDITATION, IN AND OF ITSELF,  
6 WILL NOT BE USED TO DING A PARTICULAR RESIDENCY PROGRAM AT  
7 DREW SO THAT OUR PROGRAMS WILL RISE OR FALL ON THEIR MERITS,  
8 INDEPENDENT OF ISSUES AT THE HOSPITAL THAT HAVE TO DO WITH THE  
9 MYRIAD OF THINGS THAT SUPERVISOR MOLINA WAS TALKING ABOUT.  
10 THAT'S A VICTORY, AS FAR AS WE'RE CONCERNED, BECAUSE WHAT IT  
11 HELPS IS-- AND IT HELPS BOTH THE UNIVERSITY AND THE HOSPITAL  
12 AND IT HELPS THE HOSPITAL IN THIS WAY. TO THE EXTENT THAT DREW  
13 IS ABLE TO GET A FAVORABLE OR AT LEAST A PROBATIONARY STATUS  
14 FROM A.C.G.M.E., THEN THE HOSPITAL WILL NOT HAVE TO DEAL WITH  
15 ALL THESE CONTINGENCIES OF WHO'S GOING TO SERVE THE PATIENTS,  
16 WHO'S GOING TO TREAT THEM. IT CAN WORRY ABOUT GETTING THE  
17 INFRASTRUCTURE AT THE HOSPITAL TOGETHER SO THAT THE PHYSICIANS  
18 CAN TREAT PEOPLE BECAUSE, IF WE DON'T PASS A.C.G.M.E., THAT  
19 HURTS THE HOSPITAL, TO BE SURE. IT HURTS IT RIGHT WHERE IT  
20 HURTS. SO THAT'S ONE THING THAT WE SEE IN THE FUTURE. ANOTHER  
21 THING, AS I MENTIONED, IS THE FACULTY PRACTICE PLAN. FACULTY  
22 PRACTICE PLANS AT ANY UNIVERSITY WHERE THEY'RE CREATED, ARE  
23 VERY DIFFICULT TO CREATE AT INCEPTION, WHETHER IT'S U.S.C.,  
24 U.C.L.A., HARVARD, OKAY, ANYWHERE, IT'S DIFFICULT WHEN THEY  
25 FIRST COME IN, BECAUSE WHAT YOU'RE ASKING A PHYSICIAN IS THAT





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 THEY GIVE UP SOME OF THEIR INCOME TO THE UNIVERSITY. IT'S  
2 CALLED THE DEAN'S TAX, AT LEAST THAT'S WHAT DR. DOWLING TELLS  
3 ME. SO OUR ABILITY TO GET A FACULTY PRACTICE PLAN AT DREW UP--  
4 UP AND RUNNING AND OFF THE GROUND, "A," AND, "B," TO GET A  
5 RESEARCH FACILITY BUILT ON CAMPUS, THERE'S ROOM FOR IT, WE  
6 HAVE PLANS FOR IT, WE'VE RAISED 7 MILLION OF THE \$30 MILLION  
7 THAT WE NEED FOR IT, WILL ALLOW US TO USE PART OF THE RESEARCH  
8 BUILDING, THE PLAN IS, PART OF THAT BUILDING CAN BE USED FOR  
9 DOCTORS TO SEE PATIENTS. THERE'S ANOTHER PLAN IN PLACE FOR A  
10 SEPARATE-- SEPARATE BUILDING, INVOLVING THE L.A. EYE  
11 INSTITUTE, WHICH IS AN INDEPENDENT OPHTHALMOLOGY PRACTICE THAT  
12 WE ARE HOPING TO MERGE INTO THE UNIVERSITY, TO USE PART OF  
13 THAT BUILDING TO-- FOR PHYSICIANS TO SEE PATIENTS ON CAMPUS.  
14 THERE'S A SEPARATE COMPONENT, WHICH IS A PLAN TO TRY TO USE  
15 HUBERT HUMPHREY CENTER FOR PHYSICIANS, PART OF THAT BUILDING,  
16 WHICH IS UNDERUSED AT PRESENT, FOR THEM TO SEE PATIENTS, WHICH  
17 IS A LITTLE FURTHER AWAY BUT IT'S NOT SO FAR THAT IT WOULD  
18 MAKE IT PROHIBITIVE OR TOO FAR FOR THE DOCTORS TO TRAVEL. WE  
19 THINK THAT WILL MAKE A SIGNIFICANT DIFFERENCE. FROM THE  
20 BOARD'S STANDPOINT, WE HAVE DONE, I THINK, A REALLY GOOD JOB  
21 OF GETTING PEOPLE TO JOIN OUR BOARD AND TO ROLL UP THEIR  
22 SLEEVES AND GET INVOLVED, LIKE TOM PRISELAC, WHO'S BEEN  
23 PHENOMENAL, AS YOU KNOW. WE'VE MET WITH YOU-- I'VE MET WITH  
24 YOU WITH MR. PRISELAC. THE NEXT PHASE FOR OUR BOARD IS TO  
25 ATTRACT THE KIND OF PEOPLE THAT ARE EXPERT AT RAISING FUNDS.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 THE DIFFERENCE BETWEEN DREW AND U.S.C. AND U.C.L.A., I DON'T  
2 NEED TO TELL ANYBODY IN THIS ROOM, IS THE ENDOWMENT, IT'S THE  
3 MONEY. BECAUSE, WHEN YOU HAVE THAT ABILITY, YOU CAN SUPPLEMENT  
4 THE INCOMES OF THE PHYSICIANS IN A WAY, YOU CAN GIVE  
5 INCENTIVES TO THE PHYSICIANS, YOU CAN REPRIMAND PHYSICIANS IN  
6 A WAY THAT IS SUPERIOR TO THE WAY THAT WE CAN NOW, WHICH IS  
7 NOT TO SAY WE CAN'T REPRIMAND OUR DOCTORS. WE CAN. BUT IT IS A  
8 REALITY THAT, IF WE ARE ABLE TO CONTROL THE MONEY A LITTLE BIT  
9 BETTER, WE'D BE ABLE TO DO SO. SO OUR NEXT BOARD PHASE OF  
10 TRANSITION IS TO TRY TO ATTRACT KEY PEOPLE THAT UNDERSTAND THE  
11 MISSION, WHICH IS A MISSION THAT I THINK IS SECOND TO NONE AT  
12 THE UNIVERSITY, WHICH IS TO TRAIN PHYSICIANS AND INDIVIDUALS  
13 TO SERVE THE UNDERSERVED, THE MEDICALLY UNDERSERVED AND THE  
14 MOST MEDICALLY UNDERSERVED POPULATION, PERHAPS IN THE UNITED  
15 STATES OF AMERICA, AND THAT'S WHAT OUR GOAL IS. IT'S A NOBLE  
16 GOAL. THE PEOPLE ON OUR BOARD DO IT VOLUNTARILY. I'VE BEEN  
17 SPENDING ABOUT 30% OF MY TIME FROM MY LAW PRACTICE ON DREW  
18 UNIVERSITY. I'M THERE SEVERAL TIMES A WEEK BECAUSE I BELIEVE  
19 IN IT, I BELIEVE IN IT PASSIONATELY. MY FATHER WAS ONE OF THE  
20 FOUNDERS OF THE PLACE. SO IT'S NOT BECAUSE-- I JUST WANT TO  
21 MAKE CLEAR, WE ARE NOT HERE TO ASK FOR FORGIVENESS. WE'RE NOT  
22 HERE TO ASK FOR MERCY. WE'RE HERE TO TRY TO WORK WITH YOU TO  
23 MOVE FORWARD INTO THE FUTURE AND, TO THE EXTENT I HAVEN'T BEEN  
24 CLEAR AND WE HAVEN'T BEEN CLEAR IN TAKING RESPONSIBILITY FOR  
25 THE THINGS THAT WE ARE RESPONSIBLE FOR, LIKE THE PHYSICIANS



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 AND THEIR FAILINGS, IF THEY ARE ETHICALLY CHALLENGED OR MAKE  
2 MISTAKES, WE TAKE RESPONSIBILITY FOR THAT, AND I THINK THAT  
3 DR. YOSHIKAWA HAS BEEN SUPERB SO FAR AT TAKING LEADERSHIP  
4 WITH-- AND IT'S HARD WHEN YOU'RE UP HERE, BECAUSE DR.  
5 YOSHIKAWA HAS BEEN AT DREW FOR YEARS BUT FOR HIM TO STAND UP  
6 AND SAY, "I'M ON A ONE-YEAR CONTRACT," AND EVERY DEAN AND  
7 EVERY CHAIR OF EVERY DEPARTMENT AT THE UNIVERSITY IS GOING TO  
8 BE ON A ONE-YEAR CONTRACT AND WE'RE GOING TO REVIEW PEOPLE  
9 EVERY YEAR AND, IF YOU'RE NOT LIVING UP, WE'RE GOING TO GET  
10 RID OF YOU. AND TIME WILL TELL. I CAN'T ALREADY TALK TO YOU  
11 ABOUT THE PEOPLE WHO HAVE BEEN REPRIMANDED BY DR. YOSHIKAWA OR  
12 REMOVED BECAUSE IT HASN'T HAPPENED YET. AND TIME WILL TELL  
13 WHETHER OR NOT THAT'S JUST LIP SERVICE OR WHETHER THE ONE-YEAR  
14 CONTRACT PLAN IS A REAL THING. BUT I KNOW DR. YOSHIKAWA, I  
15 KNOW HOW HE TREATS THE PEOPLE IN HIS PROGRAM, WHICH IS  
16 OUTSTANDING, IN INTERNAL MEDICINE BEFORE HE BECAME THE  
17 PROVOST, AND I BELIEVE THAT HE'LL DO IT. SO TIME WILL TELL BUT  
18 WE THINK WE'RE IN THE RIGHT DIRECTION. WE'RE HERE TO TRY TO  
19 SEEK COOPERATION FROM THE BOARD.

20

21 **SUP. YAROSLAVSKY:** WELL, I APPRECIATE THAT AND I HOPE THAT WE  
22 CAN CONTINUE TO HAVE THAT KIND OF DIALOGUE AS WE GET TO  
23 DECISION-WISE. THE A.C.G.M.E. DECISIONS, YOU EXPECT WILL BE  
24 MADE ABOUT WHEN?

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 **MR. BART WILLIAMS:** WELL, THE REVIEWER TOLD US IS NOW COMING IN  
2 JANUARY. IT'S A MATTER OF WEEKS AFTER THAT THAT YOU HEAR AND  
3 THEN THERE'S AN APPEAL PROCESS IF IT DOESN'T WORK OUT  
4 FAVORABLY BUT WE'RE VERY CONFIDENT THAT WE'LL DO WELL. AND WE  
5 THINK THAT, ON AN INDIVIDUAL PROGRAM BASIS, WE'RE DOING WELL.  
6 AND THE PROGRAMS THAT ARE CHALLENGED PRIMARILY BECAUSE OF  
7 VOLUME WE, AS A BOARD AT THE UNIVERSITY, ARE CONSIDERING  
8 DOWNSIZING OF THE PROGRAMS, WHICH CAN HELP TO ELIMINATE THAT  
9 AS A CITATION FROM THE A.C.G.M.E., BECAUSE, IF YOU DON'T HAVE  
10 ENOUGH PATIENTS AND YOU HAVE TOO MANY RESIDENTS, THEN THE  
11 RESIDENTS AREN'T SEEING ENOUGH PATIENTS. IF YOU DOWNSIZE THE  
12 RESIDENCY PROGRAM, THEN THAT IS NO LONGER A CITATION AND,  
13 REALLY, FOR OUR PROGRAMS RIGHT NOW, THAT'S THE PRIMARY ISSUE.  
14 ANESTHESIOLOGY WAS RAISED EARLIER ABOUT THE PASSAGE RATE, I  
15 BELIEVE BY SUPERVISOR ANTONOVICH. IN THE LAST TWO  
16 INSTALLATIONS FOR ANESTHESIOLOGY, THE DREW RESIDENTS HAVE  
17 PASSED 80 AND 100%, WHICH IS-- AND 70% IS THE TARGET FOR  
18 A.C.G.M.E. SO WE'RE ON THE RIGHT TRACK, WE'RE MOVING IN THE  
19 RIGHT DIRECTION AND, AS FAR AS BOARD SCORES GO, I BELIEVE, DR.  
20 YOSHIKAWA CAN CORRECT ME IF I AM WRONG, THAT'S THE ONLY  
21 PROGRAM THAT REALLY WAS HAVING A BOARD SCORE ISSUE WAS  
22 ANESTHESIOLOGY AND IT'S ON THE MEND.

23  
24 **SUP. YAROSLAVSKY:** DO YOU WANT TO ADDRESS THAT, DR. YOSHIKAWA?



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 **DR. YOSHIKAWA:** THAT'S CORRECT. ANESTHESIOLOGY IS ACTUALLY--  
2 PROBATION STATUS WAS BASED ON ONE CITATION, WHICH WAS BOARD  
3 PASS RATE. THAT WAS THE ONLY CITATION.

4

5 **SUP. YAROSLAVSKY:** ALL RIGHT. I JUST WANT YOU TO ENCOURAGE YOU  
6 TO CONTINUE TO DO WHAT YOU'RE DOING AND ACCELERATE YOUR  
7 EFFORTS, REGARDLESS OF WHAT HAPPENS, WHAT IS SAID HERE AND  
8 THAT SORT OF THING. I THINK, UNTIL A DECISION IS MADE  
9 OTHERWISE, THAT THE BEST INTERESTS OF THE UNIVERSITY, THE BEST  
10 INTERESTS OF THE HOSPITAL, THE BEST INTERESTS OF THE COMMUNITY  
11 ARE SERVED BY YOUR CONTINUING TO MAKE EFFORTS TO IMPROVE THE  
12 QUALITY OF ADMINISTRATION AND SERVICE DELIVERY AT THE  
13 UNIVERSITY AND RELATIONSHIP WITH THE HOSPITAL. IT WON'T BE THE  
14 JUDGE, ULTIMATELY, OF WHETHER THAT'S SUFFICIENT AND THERE'S  
15 NOTHING YOU CAN DO ABOUT THAT OTHER THAN TO DO THE BEST YOU  
16 CAN AND TO KEEP DOING WHAT YOU'RE DOING AND PUT ONE FOOT IN  
17 FRONT OF THE OTHER. FOR THE FIRST TIME IN MY DEALING WITH  
18 THIS, SINCE THIS LAST ERUPTION THIS LAST YEAR AND EIGHT  
19 MONTHS, I HAVE SENSED, AT LEAST AT THE UNIVERSITY A  
20 SUBSTANTIVE, PALPABLE CHANGE AT THE TOP. NOTHING'S GOING TO  
21 HAPPEN AT THE UNIVERSITY IN THE WAY OF IMPROVEMENT UNLESS  
22 THERE'S CHANGE AT THE TOP AND A CHANGE OF ATTITUDE AT THE TOP.  
23 AND ACTUALLY CHANGE AT THE TOP, WHICH I KNOW HAS BEEN VERY  
24 HARD, VERY PAINFUL AND YOU ARE UNDERTAKING TO DO THAT. I ALSO  
25 KNOW ONE OTHER THING, WHICH HAS BEEN PERSUASIVE TO ME OVER A



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 PERIOD OF TIME. I WAS CYNICAL AND SKEPTICAL ABOUT IT AT THE  
2 BEGINNING BUT MANY OF THE ACADEMIC, MEDICAL ACADEMIC--  
3 ACADEMICIANS IN THIS TOWN BELIEVE, AND I NOW HAVE COME TO  
4 BELIEVE THAT THEY BELIEVE THIS, NOT JUST AS A MATTER OF SELF-  
5 INTEREST BUT ALSO AS A MATTER OF PASSION, THAT, IF THERE'S A  
6 WAY TO SAVE DREW UNIVERSITY, IF THERE'S A WAY TO TURN IT  
7 AROUND, IT'S IMPORTANT. DR. DOWLING IS ONE SUCH INDIVIDUAL  
8 WHO'S, AGAIN, HAS NEVER BEEN A SPINNER WITH ME, HE'S BEEN  
9 BRUTALLY-- BRUTALLY FRANK AND HIS BOSS HAS BEEN BRUTALLY  
10 FRANK. I DIDN'T ALWAYS BELIEVE THAT YOUR MOTIVES WERE WITHOUT  
11 U.C.L.A. AGENDA AND IT STILL MAY BE WITH THE U.C.L.A. AGENDA  
12 BUT I ALSO KNOW THAT YOU'RE PUT YOUR BODIES ON THE LINE HERE  
13 AND SOME OF THE OTHERS WHO HAVE JOINED YOUR BOARD AND OTHERS  
14 WHO HAVE NOT BUT WHO HAVE BEEN ASSISTING YOU FEEL THE SAME WAY  
15 AND I THINK I'VE BEEN-- I'VE BEEN IMPRESSED WITH THAT AND IT'S  
16 ALWAYS BEEN THERE BUT IT'S NEVER BEEN HARNESSSED AND YOU HAVE,  
17 BART, UNDER YOUR LEADERSHIP AND YOUR BOARD'S LEADERSHIP,  
18 STARTED TO HARNESS SOME OF THAT PROFESSED INTEREST AND PASSION  
19 FOR THE UNIVERSITY AND FORCING THEM TO PUT THEIR-- THEIR MONEY  
20 OR THEIR FEET WHERE THEIR MOUTH IS AND IT'S-- I BELIEVE IT'S  
21 BEGINNING TO MAKE AN IMPACT. YOU'VE GOT TO KEEP THAT MOMENTUM  
22 GOING, YOU'VE GOT TO ACCELERATE IT BECAUSE, AS I SAY, IT'S  
23 LATE IN THE GAME BUT HOPEFULLY IT'S NOT TOO LATE. SO, WITH  
24 THAT, I JUST-- I DON'T KNOW IF -- I KNOW THERE ARE OTHER  
25 PEOPLE WHO WANT TO BE HEARD. TODAY WE HAD A REPORT BEFORE US.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 IS THERE-- IS THERE A-- YOU'RE NOT RECOMMENDING ANY ACTION AT  
2 THIS TIME. AND, NEXT WEEK, WHEN WE TAKE UP YOUR-- DR.  
3 GARTHWAITE, YOUR-- YOUR SERIES OF RECOMMENDATIONS, IS THE  
4 UNIVERSITY A PART OF ANY OF THOSE OR-- I MEAN, THEY ARE  
5 IMPLICIT IN YOUR RECOMMENDATIONS NEXT WEEK TO-- YOU ARE NOT  
6 RECOMMENDING, FOR EXAMPLE, SEVERING THE RELATIONSHIP IN YOUR  
7 REPORT FOR AUGUST 16TH'S MEETING, YOU ARE NOT RECOMMENDING  
8 SEVERING THE RELATIONSHIP AT THIS TIME?

9

10 **DR. THOMAS GARTHWAITE:** WE ARE NOT. WE ARE NOT.

11

12 **SUP. YAROSLAVSKY:** SO I GUESS WE'RE GOING TO HAVE-- SOME OF  
13 THIS WILL OVERLAP IN THE NEXT WEEK BUT IT JUST HAS TO, SO BE  
14 IT. ALL RIGHT. I'VE SAID ENOUGH. AGAIN, I WANT TO THANK YOU  
15 FOR YOUR WORK.

16

17 **MR. BART WILLIAMS:** THANK YOU, SUPERVISOR.

18

19 **SUP. MOLINA, CHAIR:** SUPERVISOR BURKE.

20

21 **SUP. BURKE:** WELL, THIS MEETING-- MY RECOLLECTION IS THERE WERE  
22 SOME VERY SPECIFIC THINGS THAT WE WERE TO HEAR FROM DREW AND  
23 PARTICULARLY THE ESTABLISHMENT OF LEADERSHIP WITHIN THE  
24 UNIVERSITY, WITH THE MEDICAL SCHOOL, THE DEAN, THE PROVOST  
25 AND, I ASSUME, THAT, ULTIMATELY, A PRESIDENT OF THE UNIVERSITY





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 AS WELL AS DEPARTMENT CHAIRS. DR. GARTHWAITE, YOU HAVE GIVEN  
2 US THE INFORMATION AND CERTAINLY WE HAVE RECEIVED THAT  
3 INFORMATION AS FAR AS YOU ARE LOOKING AT-- YOU HAVE ACTING  
4 PROVOSTS AND YOU ARE MOVING FORWARD TO GET LEADERSHIP AND  
5 PEOPLE IDENTIFIED. SUPERVISOR MOLINA, I SEE YOU HAVE PUT OVER--  
6 - YOU'RE ASKING FOR A REPORT BACK ON SEPTEMBER 25TH. IS THAT  
7 THE DATE ON THE-- WHETHER OR NOT THESE POSITIONS HAVE BEEN  
8 FILLED? IS THAT WHAT YOUR MOTION PROVIDES? SEPTEMBER 27TH?

9

10 **SUP. MOLINA, CHAIR:** I HAVE NO IDEA WHAT YOU'RE TALKING ABOUT.

11

12 **SUP. BURKE:** OH. I THOUGHT YOU HAD A MOTION. OH, WE HAVEN'T  
13 PASSED IT OUT. OKAY. WELL...

14

15 **SUP. MOLINA, CHAIR:** YEAH, IT DOESN'T HAVE A DATE.

16

17 **SUP. BURKE:** OH. THE ONE I GOT HAD SEPTEMBER 27TH ON IT. THE  
18 OTHER ISSUE THAT WAS REALLY A VERY-- A GREAT CONCERN, I  
19 THOUGHT, TO EVERYONE, WAS THAT THERE NEEDED TO BE A STRONGER  
20 BOARD, A BOARD THAT TOOK RESPONSIBILITY FOR THE OPERATION OF  
21 THE UNIVERSITY. NOW, THAT BOARD HAS STARTED TO CHANGE. YOU  
22 HAVE HAD NEW MEMBERS OF THE BOARD, WHICH HAS ALSO CAUSED A  
23 POLITICAL UPHEAVAL, I KNOW, WITHIN THE COMMUNITY AND I DON'T  
24 KNOW HOW MUCH OF SOME OF THE CRITICISM WE'RE HEARING TODAY  
25 SURROUNDS SOME OF THE COMMUNITY CONCERN THAT THERE HAVE NOT



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 BEEN PARTICULAR PEOPLE APPOINTED TO THE BOARD BUT, OBVIOUSLY,  
2 THERE HAS BEEN A LOT OF POLITICAL CONFUSION, PEOPLE UPSET AND  
3 I'M SURE WE'LL HEAR FROM THEM, BECAUSE THEY WANTED A  
4 PARTICULAR PERSON ON THE BOARD AND THAT PERSON IS NOT ON THE  
5 BOARD AND ALSO THE ALTERNATIVE OF A MECHANISM FOR THAT PERSON  
6 TO PARTICIPATE IN NEW BOARD MEMBERS TO BE SELECTED. YOU KNOW,  
7 I HOPE THAT WE CAN MOVE PAST THAT AND WE CAN LOOK AT THE FACT  
8 THAT THERE HAS BEEN A STRONG BOARD AND A BOARD THAT I THINK IS  
9 COMMENDABLE. ALSO, THAT BOARD IS TAKING AN ACTIVE PART IN THE  
10 UNIVERSITY AND, YOU KNOW, WHEN PEOPLE ASK QUESTIONS, WHY DID A  
11 DOCTOR DO THIS? WELL, YOU KNOW, IT'S LIKE THERE'S SOME PEOPLE  
12 WHO DO CRAZY THINGS AND, YOU KNOW, MY UNDERSTANDING IS...

13

14 **SUP. MOLINA, CHAIR:** WELL, YOU'RE NOT LAYING ON THE EMERGENCY  
15 ROOM TABLE...

16

17 **SUP. BURKE:** WELL, YOU KNOW, MY UNDERSTANDING ON THAT INCIDENT,  
18 WHICH I BELIEVE THAT THE DEPARTMENT HAS LOOKED INTO, DR.  
19 GARTHWAITE, HUMAN RESOURCES, HAS LOOKED INTO IT AND I'M SURE  
20 THAT SUPERVISOR MOLINA, YOU'VE RECEIVED A REPORT OF WHAT THEY  
21 FOUND. FIRST OF ALL, AS APPALLING AS IT SEEMS TO ME THAT  
22 SOMEONE WOULD COME INTO AN OPERATING ROOM, I UNDERSTAND THAT  
23 THAT IS NOT THE VIOLATION; THE VIOLATION IS, BEFORE ANYONE CAN  
24 COME INTO AN OPERATING ROOM AND A DOCTOR BRINGS THEM INTO ANY  
25 KIND OF PROCEDURE, THEY MUST FIRST HAVE PERMISSION, IT MUST BE



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 SIGNED OFF BY THE PERSON WHO IS THE PATIENT AND IT MUST BE  
2 SIGNED OFF BY A NUMBER OF OTHER PEOPLE. AND I WOULD ASK YOU,  
3 DR. GARTHWAITE, TO CLARIFY THAT. THAT-- IS THAT, IN FACT, THE  
4 WAY-- THE RULE, THAT IT HAS TO BE SIGNED BY CERTAIN PEOPLE AND  
5 HAS TO BE AGREED TO? THAT DOCTOR DID NOT GET THOSE APPROVALS  
6 AND THAT IS THE VIOLATION, THAT HE DID NOT GET THE APPROVALS  
7 THAT WERE REQUIRED. NOW, WHEN I HEARD IT, I WAS APPALLED. I  
8 DIDN'T KNOW ANYBODY EVER CAME INTO A OPERATING ROOM EXCEPT A  
9 RESIDENT AND DOCTOR BUT I FIND THAT NOW THERE ARE PROCEDURES  
10 IN ALL HOSPITALS WHERE-- BUT THEY HAVE TO FOLLOW THOSE  
11 PROCEDURES. THIS DOCTOR DID NOT FOLLOW IT. I AM NOT IN ANY WAY  
12 SAYING THAT THAT DOCTOR DIDN'T VIOLATE EVERY-- CERTAINLY RULES  
13 AND WHAT I FOUND WAS JUST UNBELIEVABLE THAT THAT COULD HAPPEN.  
14 BUT MY UNDERSTANDING IS THE DEPARTMENT'S LOOKED AT IT, HUMAN  
15 RESOURCES HAD LOOKED AT IT AND THAT DOCTOR HAS RECEIVED  
16 REPRIMAND FOR HIS ACTIONS IN THAT CASE. SO I WOULD LIKE TO ASK  
17 DR. GARTHWAITE TO RESPOND TO THAT AT THIS POINT.

18

19 **DR. THOMAS GARTHWAITE:** WHEN YOU SIGN INTO A TEACHING HOSPITAL,  
20 SORT OF THE BLANKET CONSENT, AS YOU ENTER THE HOSPITAL, IN  
21 GENERAL, TALKS ABOUT THE USE OF STUDENTS AND RESIDENTS BEING  
22 PRESENT AT CERTAIN PROCEDURES. IN ALL HOSPITALS THAT I'VE BEEN  
23 ASSOCIATED WITH, THAT IS THE CASE. HOWEVER, IF SOMEONE IS NOT  
24 OFFICIALLY REGISTERED AS A MEDICAL STUDENT OR OFFICIALLY PART  
25 OF A TRAINING PROGRAM THAT'S SANCTIONED BY THE HOSPITAL, THEN



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    THAT INDIVIDUAL WOULD HAVE NO PURPOSE ENTERING ANY OF THOSE  
2    AREAS AND THERE ARE SIGNIFICANT ISSUES THAT COULD BE INVOLVED.  
3    CERTAINLY, THERE'S POTENTIAL FOR EXPOSURE TO CHEMICALS,  
4    EXPOSURE TO OPERATING ROOM FIRES, EXPOSURE TO BLOOD-BORNE  
5    ILLNESSES, A VARIETY OF THINGS-- REASONS YOU WOULD NOT WANT  
6    SOMEONE, EXCEPT UNDER VERY CONTROLLED CIRCUMSTANCES, TO BE  
7    PRESENT. AND I THINK PERHAPS THE MOST EGREGIOUS PART OF THE  
8    CASE TO ME WAS THAT, WHEN THE QUESTIONS WERE RAISED BY THE  
9    NURSES AS TO THE APPROPRIATENESS AND SO FORTH, THAT THEY WERE  
10    OVERRULED AND, TO ME, THAT SHOWED-- THAT WAS THE MAJOR LAPSE  
11    IN JUDGMENT AND ETHICS TO UNDER-- FIRST OF ALL, TO UNDERSTAND  
12    THE SENSITIVITY OF BRINGING SOMEONE IN BUT ALSO NOT TO ACCEDE  
13    TO THE NURSES IN CHARGE.

14

15    **SUP. BURKE:** AND ALSO HE GAVE A NAME PASS IS MY UNDERSTANDING  
16    OR NAME TAG. A NAME TAG TO...

17

18    **DR. THOMAS GARTHWAITE:** I WAS LED TO BELIEVE THAT, YOU KNOW,  
19    THAT THE SON USED HIS...

20

21    **SUP. BURKE:** WAS THAT PERSON REPRIMANDED?

22

23    **DR. THOMAS GARTHWAITE:** I DON'T KNOW THAT WE HAVE ANY AUTHORITY  
24    OVER...

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. BURKE:** IT'S A PERSONNEL ISSUE. ALL RIGHT. IT'S A  
2   PERSONNEL ISSUE. WE CAN'T DISCUSS IT AT THIS POINT. IS THAT  
3   RIGHT?

4

5   **SUP. KNABE:** I THINK HE'S SAYING THAT THE DEPARTMENT THINKS  
6   THAT THEY DON'T HAVE ANY AUTHORITY OVER THAT, THAT IT'S A  
7   DUTY...

8

9   **DR. THOMAS GARTHWAITE:** NO, NO. WE HAVE ANY AUTHORITY OVER THE  
10   SON. WE HAVE AUTHORITY OVER THE INDIVIDUAL INVOLVED...

11

12   **SUP. BURKE:** NO, I'M NOT TALKING ABOUT THE SON...

13

14   **SUP. KNABE:** SO IS THE DOCTOR...

15

16   **DR. THOMAS GARTHWAITE:** AND WE HAVE TAKEN ACTION. I DON'T WANT  
17   TO DISCUSS THE NATURE OF THAT.

18

19   **SUP. BURKE:** OKAY. I'M SORRY. OKAY. IT'S A PERSONNEL ISSUE. WE  
20   CANNOT RESPOND TO THOSE IN THIS-- HERE. BUT NOW I GUESS-- BUT  
21   THE ISSUE WAS THAT THE MEDICAL SCHOOL COULD RESPOND TO IT,  
22   EVEN THOUGH WE CAN'T RESPOND TO IT? IS THAT THE DIFFERENCE,  
23   THAT THE MEDICAL SCHOOL COULD RESPOND...

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. KNABE:** WELL, THE MEDICAL SCHOOL RESPONDED AND THEY DIDN'T  
2   KNOW WHETHER ACTION HAD BEEN TAKEN AGAINST THE INDIVIDUAL OR  
3   NOT.

4

5   **SUP. BURKE:** BUT, I MEAN, BUT THE QUESTION WAS DIRECTED TO THEM  
6   TO ASK THEM TO RESPOND TO IT.

7

8   **SUP. KNABE:** THEY DIDN'T KNOW.

9

10   **SUP. BURKE:** THEY KNEW ABOUT THE INCIDENT. THEY KNEW OF THE  
11   INCIDENT.

12

13   **DR. PATRICK DOWLING:** RIGHT. BUT I WASN'T SURE IF THE CHAIR OF  
14   THE DEPARTMENT, WHO WAS RESPONSIBLE TO REPRIMAND OR COUNSEL  
15   THE PHYSICIAN THAT HAPPENED...

16

17   **SUP. BURKE:** WHETHER OR NOT THE PERSON HAD BEEN REPRIMANDED BY  
18   THE CHAIR OF THE DEPARTMENT?

19

20   **DR. PATRICK DOWLING:** RIGHT. I DID NOT KNOW THAT.

21

22   **SUP. BURKE:** ALL RIGHT. AND THAT DEPARTMENT PERSON IS ALSO A  
23   COUNTY EMPLOYEE, I ASSUME, RIGHT?

24

25   **DR. THOMAS GARTHWAITE:** CORRECT.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. BURKE:** AND, DR. GARTHWAITE, YOU HAVE SOME INFORMATION  
3 WHICH, AT THIS POINT, YOU SAY SHOULD BE DISCUSSED-- IT'S A  
4 PERSONNEL ISSUE?

5

6 **DR. THOMAS GARTHWAITE:** I WOULD JUST SAY THAT I BELIEVE THAT WE  
7 CAN WORK EASILY WITH DREW UNIVERSITY TO-- IN OUR NEW  
8 RELATIONSHIP, TO ESTABLISH A MECHANISM BY WHICH, WHEN WE FIND  
9 ACTIONS THAT WE FIND NOT DEFENSIBLE AND WE WANT TO TAKE AN  
10 ACTION, THAT WE DO THAT IN CONCERT WITH ONE ANOTHER. WE ARE  
11 EMPLOYERS BUT THEY ARE ALSO EMPLOYERS AND WE NEED TO-- WE NEED  
12 TO HAVE A MECHANISM, WITHOUT TROMPING ON ANYONE'S RIGHTS TO  
13 PRIVACY UNDER THE PERSONNEL RULES, TO FIGURE OUT A WAY THAT WE  
14 CAN HAVE THOSE CONVERSATIONS AND INFORM THEM OF WHAT HAS  
15 HAPPENED. PART OF THE PROBLEM IS, WHEN WE DISCOVER IT AND IT'S  
16 A PERSONNEL ACTION AND A PERSONNEL PROBLEM, THERE ARE LIMITS  
17 TO WHAT WE CAN TELL THEM, SO THEY ARE NOT NECESSARILY PRIVY TO  
18 ALL THE DATA BECAUSE OF THE PERSONNEL PROTECTIONS SO THAT THEY  
19 COULD TAKE AN ACTION WITH THE PROPER FOUNDATION. SO WE NEED, I  
20 THINK, TO WORK THROUGH SOME OF THOSE TECHNICAL DIFFICULTIES TO  
21 MAKE SURE THAT WE CAN DO THAT BUT I SENSE NO RESISTANCE IN ALL  
22 OF OUR CONVERSATIONS IN GETTING TO THE SAME PLACE.

23

24 **SUP. BURKE:** WELL, WHAT I REALLY WANT TO MAKE VERY CLEAR IS  
25 THAT WE'VE DEMANDED CERTAIN THINGS OF THEM AND I BELIEVE THAT





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    THEY'RE TRYING TO RESPOND TO SOME OF THOSE THINGS. THEY HAVE  
2    RESPONDED IN TERMS OF ELIMINATING SOME OF THE PEOPLE WHO ARE  
3    IN LEADERSHIP AND STARTING TO GET NEW LEADERS, TO GET NEW  
4    PEOPLE WITHIN THE UNIVERSITY AND IT'S NOT THAT EASY TO GET  
5    THOSE PEOPLE BUT-- AND PARTICULARLY IN THE CIRCUMSTANCES WE'RE  
6    WORKING WITH BUT I WANT TO SAY THAT THEY ARE TRYING AND THAT  
7    WE SHOULD CERTAINLY GIVE THEM AN OPPORTUNITY TO HIRE SOME OF  
8    THOSE PEOPLE. NOW, IN TERMS OF THE DEPARTMENT HEADS, THOSE  
9    DEPARTMENT HEADS ARE STILL-- SOME OF THEM ARE VACANT BUT I  
10    WOULD HOPE THAT YOU WOULD GET THOSE DEPARTMENTS FILLED AND YOU  
11    WILL GET THE HEADS OF THOSE DEPARTMENTS AS SOON AS POSSIBLE.  
12    HAVE THERE BEEN SOME DEPARTMENTS THAT YOU HAVE IDENTIFIED THE  
13    HEAD OF THE DEPARTMENT?

14

15    **DR. THOMAS YOSHIKAWA:** WE'VE IDENTIFIED FOUR INDIVIDUALS FOR  
16    THE FOUR VACANCIES THAT HAVE BEEN PRESENT FOR THE LAST, I  
17    GUESS, SIX TO 10 MONTHS AND THEN WE'RE GOING TO-- WE HAVE FOUR  
18    OTHER VACANCIES WHERE THE SEARCH COMMITTEE IS RIGHT NOW IN THE  
19    PROCESS OF INTERVIEWING CANDIDATES, INCLUDING THE DEPARTMENT I  
20    JUST VACATED.

21

22    **SUP. BURKE:** YOU KNOW, SPECIFICALLY, MY UNDERSTANDING IS, FOR  
23    INSTANCE, ORTHOPEDICS WAS ONE WHERE THERE WAS A VACANCY.

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 **DR. THOMAS YOSHIKAWA:** ORTHOPEDICS IS FILLED. DR. SANDERS IS  
2 THE CHAIR.

3

4 **SUP. BURKE:** YOU HAVE A CHAIR? I UNDERSTAND THERE WAS AN ISSUE  
5 BECAUSE THEY WERE ON PROBATION BECAUSE OF WHETHER OR NOT THEY  
6 WERE PASSING THE EXAM. AND WHAT IS THE PASS RATE NOW?

7

8 **DR. THOMAS YOSHIKAWA:** I'M NOT SURE OF THE PASS RATE BUT THAT  
9 WAS NOT AN ISSUE, AT LEAST MY UNDERSTANDING, FOR THIS RECENT  
10 REVIEW, WHICH THE OFFICIAL REPORT IS NOT OUT YET.

11

12 **SUP. BURKE:** THE ISSUE OF PASSAGE WAS NOT AN ISSUE?

13

14 **DR. THOMAS YOSHIKAWA:** NO, AS FAR AS I KNOW, THAT WAS NOT--  
15 THAT WAS NOT AN ISSUE. MY UNDERSTANDING THAT THE PROGRAM  
16 ITSELF WAS DOING VERY WELL AND SO-- BUT THE-- THE ACTUAL  
17 OFFICIAL REPORT FOR THE STATUS OF ORTHOPEDICS HAS NOT BEEN  
18 REPORTED YET.

19

20 **SUP. BURKE:** AND YOU DON'T HAVE THE NUMBER OF PEOPLE-- I WAS  
21 TOLD A NUMBER OF PEOPLE WHO HAD PASSED BUT YOU HAVEN'T  
22 RECEIVED THAT?

23

24 **DR. THOMAS YOSHIKAWA:** NO.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. BURKE:** ALL RIGHT. I HAVE NO OTHER QUESTIONS.

2

3    **SUP. MOLINA, CHAIR:** MR. ANTONOVICH?

4

5    **SUP. ANTONOVICH:** THE ACCREDITATION INDICATED THAT ONLY 62% OF  
6    THE STUDENTS HAD PASSED DURING THE PAST FIVE YEARS IN  
7    ORTHOPEDIC SURGERY.

8

9    **SUP. BURKE:** I WAS TOLD THAT 90% PASSED THE LAST ONE. THE LAST  
10   ONE, I WAS TOLD THAT 90% PASSED.

11

12   **SUP. ANTONOVICH:** WAS IT 62% OF PROGRAM GRADUATES PASSED THEIR  
13   EXAMS DURING THE LAST FIVE YEARS AND THAT THE UNIVERSITY WAS  
14   IN NONCOMPLIANCE WITH THE D.D.R. REQUIREMENTS, SOME RESIDENTS  
15   WORKED UP TO 80 HOURS PER WEEK AND WERE IN VIOLATION OF  
16   ACCREDITATION STANDARDS.

17

18   **SUP. BURKE:** WOULD YOU PROVIDE TO MR. ANTONOVICH AND TO ME THE  
19   LIST OF THE PASSAGE RATE FOR ORTHOPEDICS FOR THE LAST TWO  
20   EXAMS?

21

22   **BART WILLIAMS:** DR. NANCY HANNAH, WHO IS THE DESIGNATED  
23   INSTITUTIONAL OFFICIAL, IS RIGHT HERE AND SHE'S THE PERSON WHO  
24   HAS THE DATA.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. BURKE:** ALL RIGHT. MAYBE WE SHOULD HAVE HER.

2

3    **DR. NANCY HANNAH:** THANK YOU. TO ANSWER THE QUESTION,  
4    SUPERVISOR BURKE, ORTHOPEDIC ACTUALLY HAVE EIGHT TO NINE  
5    CITATIONS, ONE OF THEM WAS REGARDING THE BOARD PASSING RATE,  
6    IS CORRECT. IT WAS ACTUALLY 62.5% AVERAGE OVER FIVE YEARS BUT,  
7    BY GETTING RESULTS OF THIS YEAR'S EXAM, WHICH WAS-- THEY GOT  
8    THE RESULTS JULY 2005, IT INDICATED THAT THE FIVE-YEAR AVERAGE  
9    NOW IS EXACTLY 72%, WHICH IS ABOVE THE 70% REQUIRED.

10

11    **SUP. BURKE:** ARE THERE PASSAGE RATES ON OTHERS THAT HAVE BEEN  
12    IN QUESTION IN OTHER DEPARTMENTS?

13

14    **DR. NANCY HANNAH:** YES, CORRECT. BESIDES ANESTHESIOLOGY, WHICH  
15    DR. ISHIKAWA TALKED ABOUT, THEY HAVE-- THEY WERE ON PROBATION  
16    ONLY FOR ONE CITATION, WHICH IS ONLY FOR BOARD PASSING RATE.  
17    THE PROGRESS IN THIS, THEY HAVE TWO PARTS OF THIS TEST,  
18    WRITTEN AND ORAL, BUT THEY HAVE TO PASS TWO OF THEM TO BECOME  
19    BOARD CERTIFIED. 2004, THE WRITTEN, FIRST TIME TAKEN WAS 80%  
20    AND ORAL WAS HUNDRED PERCENT. CURRENTLY AT THIS POINT, WE'RE  
21    WAITING FOR THE ORAL RESULTS TO COME IN. FIVE OF THE GRADUATES  
22    TOOK THE ORAL. IF THEY ALL PASS, WHICH WE'RE VERY OPTIMISTIC  
23    THAT THEY WILL, THAT WILL ULTIMATELY CORRECT THE FIVE YEARS  
24    PASSING RATE TO 72% EXACTLY. IF THEY DON'T, THEN WE DEFINITELY  
25    HAVE IMPROVEMENT. IF YOU READ THE ACTUAL CITATION AND THE



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 APPEAL PROCESS FOR ANESTHESIOLOGY, THEY WERE CITED FOR TWO  
2 THINGS BUT AMONG ONE CITATION, IT'S THE FACT THAT THEY DON'T  
3 MEET THE MINIMUM REQUIREMENTS AND THE FACT ACTUALLY THAT THEY  
4 HAVE DECLINED THAN BEFORE. SO IF YOU SHOW IMPROVEMENT, THAT'S  
5 ONE PART OF THE CITATION. THE OTHER PART IS THE ACTUAL FIGURE,  
6 WHICH IS 70% WHICH, AGAIN, WE'RE OPTIMISTIC WE CAN GIVE THAT  
7 BY THIS BOARD.

8

9 **SUP. BURKE:** WOULD YOU GIVE US SOME IDEA IN TERMS OF GENERALLY  
10 MOST OF THE DEPARTMENTS, WHAT YOUR EVALUATION IS AND WHETHER  
11 OR NOT THERE'S ANY IMPROVEMENT.

12

13 **DR. NANCY HANNAH:** OKAY. SURE. THE SECOND WEEK AFTER WE STARTED  
14 IN JULY 1ST, I ACTUALLY TOOK THE WHOLE WEEK TO DO ONE ON ONE  
15 WITH EVERY PROGRAM DIRECTOR FOR ALL PROGRAMS. IT WAS A NEEDED  
16 AND LENGTHY PROCESS BUT IT TAUGHT ME A LOT ABOUT THE PROGRESS  
17 THAT PROGRAMS HAS BEEN REPORTING. YES, WE DO HAVE THREE  
18 PROGRAMS CURRENTLY ON PROBATION. BETWEEN APRIL 2004 AND JUNE  
19 2005, WE HAVE A TOTAL OF 10 PROGRAMS THAT HAS BEEN REVIEWED  
20 AND THEY'RE DEEMED CONTINUED FOR ACCREDITATION VERSUS FULL  
21 ACCREDITATION COMPARATIVELY WITH PREVIOUS ON PROBATION THAT  
22 WAS INTERNAL MEDICINE PROGRAM, RECEIVED FULL PROBATION-- FOR  
23 ACCREDITATION IN NOVEMBER 2004. SO FOR THE THREE PROGRAMS  
24 WHICH ARE STILL ON PROBATION, ORTHO HAS BEEN REVIEWED IN  
25 MARCH, EXACTLY MARCH 6TH AND WE'RE WAITING FOR THE FINAL



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 REPORT. FAMILY MEDICINE IS GOING TO BE REVIEWED THIS AUGUST,  
2 AUGUST 30TH. THE PROGRAM INFORMATION FORM HAS BEEN PREPARED  
3 AND REVIEWED WITH ASSISTANCE OF LOCAL AND CONSULTANTS. AND THE  
4 ANESTHESIA PROGRAM HAS-- IS GOING TO BE REVIEWED DECEMBER  
5 15TH, 2005. BUT, BESIDES THAT, EVEN WITHOUT WAITING FOR THE  
6 RESPONSE BY R.R.C., WE DO PROGRESS REPORTS FOR EACH PROGRAM  
7 AND ACTUALLY WE COMMUNICATE WITH COUNTY WITH A REPORT WE CALL  
8 PROGRAM ABILITY REPORT AND THIS REPORT IS SUBMITTED QUARTERLY.  
9 IT GOES THROUGH EVERY PROGRAM, CITATION, CONCERN OR ANY  
10 POSSIBLE POTENTIAL PROBLEM AND HOW IS EVERY PROBLEM HAS BEEN  
11 ADDRESSED AND WE'RE ACTUALLY SATISFIED WITH HOW IS EVERY  
12 PROGRAMS ON PROBATION, THE PROBLEM HAS BEEN, I CAN SAY, 70,  
13 80% AND WE'RE WORKING TO FINALIZE EVERYTHING.

14

15 **SUP. BURKE:** ALL RIGHT. THANK YOU VERY MUCH.

16

17 **SUP. ANTONOVICH:** ANESTHESIOLOGY, IT HAD BEEN 18% HAD ACHIEVED  
18 CERTIFICATION.

19

20 **DR. NANCY HANNAH:** CORRECT.

21

22 **SUP. ANTONOVICH:** WHAT IS THE NEW...?

23

24 **DR. NANCY HANNAH:** THIS WAS OVER 1996 TO 2005. FIVE YEARS. YES.  
25 CORRECT. YOUR QUESTION AGAIN?



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. ANTONOVICH:** AND WHAT'S THE CURRENT PASS RATE?

3

4 **DR. NANCY HANNAH:** THE CURRENT NOW IS 44%, WITHOUT COUNTING THE  
5 LAST GROUP THAT THEY'RE WAITING FOR RESULTS.

6

7 **SUP. ANTONOVICH:** AND WHAT ABOUT IN THE ISSUE OF FAMILY  
8 MEDICINE, IT WAS 4 OF THE 29 HAD FAILED.

9

10 **DR. NANCY HANNAH:** CORRECT. THIS HAS BEEN CORRECTED ALREADY AND  
11 CURRENTLY THE LAST CLASS PASSED HUNDRED PERCENT, 2004.

12

13 **SUP. ANTONOVICH:** THANK YOU.

14

15 **DR. NANCY HANNAH:** SURE.

16

17 **SUP. MOLINA, CHAIR:** I HAVE A MOTION I'M GOING TO INTRODUCE,  
18 THEN WE HAVE SOME PEOPLE FROM THE PUBLIC THAT WISH TO TESTIFY.  
19 I'M PASSING OUT THE MOTION. THIS IS, AGAIN, RELATED TO THIS  
20 ITEM. DREW UNIVERSITY HAS SERVED AS A CRITICAL PARTNER WITH  
21 LOS ANGELES COUNTY IN PROVIDING MEDICAL SERVICES IN SOUTH  
22 CENTRAL COMMUNITIES OF LOS ANGELES COUNTY. FOR YEARS, DREW  
23 UNIVERSITY HAS PROVIDED AN ACADEMIC PROGRAM TO TRAIN RESIDENTS  
24 AND DOCTORS TO SERVE URBAN COMMUNITIES ACROSS OUR COUNTRY.  
25 THEIR FOCUS HAS BEEN IN PROVIDING MUCH-NEEDED MEDICAL CARE TO





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 THE COMMUNITIES SERVED BY THE KING DREW MEDICAL CENTER. DREW  
2 UNIVERSITY IS AT A CRITICAL TURNING POINT IN ITS HISTORY.  
3 REGRETFULLY, DREW UNIVERSITY IS IN DANGER OF LOSING FURTHER  
4 ACCREDITATION. SUCH A LOSS WOULD THREATEN NOT ONLY THEIR  
5 EXISTENCE BUT THEIR ABILITY TO PARTNER WITH LOS ANGELES COUNTY  
6 IN SERVING PATIENTS AT KING DREW MEDICAL CENTER. ANY  
7 PARTNERSHIP FOR THE FUTURE RESTS ON THE COUNTY'S ULTIMATE  
8 ABILITY TO PROVIDE HIGH QUALITY CARE TO THE SOUTH CENTRAL  
9 COMMUNITIES OF LOS ANGELES COUNTY. THE FAILINGS OF M.L.K.  
10 HOSPITAL REGRETFULLY REFLECT ON THE QUALITY OF INSTRUCTION AT  
11 DREW UNIVERSITY. I THEREFORE MOVE THAT THE BOARD OF  
12 SUPERVISORS DIRECT THE DEPARTMENT OF HEALTH SERVICES TO WORK  
13 WITH DREW UNIVERSITY TO PROVIDE THE BOARD WITH THE FOLLOWING  
14 INFORMATION AT THE SEPTEMBER 27TH, 2005 BOARD MEETING. NOW,  
15 IT'S MY UNDERSTANDING THAT'S WHEN WE'RE SUPPOSED TO HAVE  
16 ANOTHER REVIEW OF THIS AFFILIATION, SO CORRECT ME IF I AM  
17 WRONG ON THE DATE. NUMBER ONE, THAT THERE SHOULD BE A  
18 COMPREHENSIVE ANALYSIS OF DUTIES AND RESPONSIBILITIES RELATED  
19 TO THE MANAGING, THE DAILY ACTIVITIES OF RESIDENTS AND  
20 DOCTORS. THE ANALYSIS SHOULD INCLUDE A DETAILED RECOMMENDATION  
21 SECTION THAT OUTLINES DETAILED ACTIONS FOR CHANGES IN  
22 UNIVERSITY AND COUNTY POLICIES. NUMBER 2, AN EXPLANATION FOR  
23 WHY AN ANALYSIS HAS NOT BEEN PREVIOUSLY CONDUCTED AND SPECIFIC  
24 RECOMMENDATIONS FOR A PROCESS TO CONTINUALLY REVIEW POLICIES  
25 AND PROCEDURES REQUIRED TO PROACTIVELY SUPERVISE RESIDENTS AND



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 DOCTORS. NUMBER 3, A COMPREHENSIVE REPORT DETAILING  
2 ACCOUNTABILITY MEASURES REGARDING THE PERFORMANCE OF  
3 RESIDENTS, DOCTORS, FACULTY CHAIRS AND ADMINISTRATORS. NUMBER  
4 4, A REPORT DETAILING THE RECRUITMENT AND THE HIRING OF A  
5 PERMANENT PRESIDENT AND HOW DREW'S BOARD OF TRUSTEES IS GOING  
6 TO ASSUME GREATER OWNERSHIP FOR THE FIDUCIARY DUTIES OF THE  
7 UNIVERSITY, SUCH AS FUNDING THE MEDICAL SCHOOL WITH ADDITIONAL  
8 DOLLARS BEYOND THOSE GENERATED BY THE AFFILIATION. NUMBER 5, A  
9 COMPREHENSIVE REPORT DETAILING CONTINUED EFFORTS TO MEET ALL  
10 PREVIOUSLY IDENTIFIED A.C.G.M.E. DEFICIENCIES, INCLUDING WHY  
11 THE UNIVERSITY FAILED TO MEET THOSE CRITERIA IN THE PAST AND  
12 HOW THE UNIVERSITY WILL MEET OR EXCEED THOSE CRITERIA FOR THE  
13 DECEMBER, AGAIN, JANUARY REVIEW. A DETAILED RECOMMENDATION AS  
14 TO WHY THE COUNTY SHOULD CONTINUE TO AFFILIATE WITH DREW  
15 UNIVERSITY TO PROVIDE SERVICES AT KING DREW MEDICAL CENTER.  
16 DREW UNIVERSITY MUST PROVIDE A COMPELLING AND REALISTIC PLAN  
17 FOR SUCH A CONTINUED AFFILIATION AND PROVIDE DETAILED  
18 RECOMMENDATIONS ON RELEVANT CHANGES TO THE AFFILIATION  
19 AGREEMENT THAT WILL STRENGTHEN ACCOUNTABILITY AND ASSURE HIGH  
20 QUALITY PROVISION OF MEDICAL SERVICES. I FURTHER MOVE THAT  
21 DEPARTMENT OF HEALTH SERVICES PROVIDE THE BOARD AT THE SAME  
22 TIME, ON SEPTEMBER THE 27TH, THE FOLLOWING: NUMBER 1, A  
23 COMPREHENSIVE ANALYSIS WITH SPECIFIC RECOMMENDATIONS RELATED  
24 TO DREW UNIVERSITY'S ANNUAL REPORT SUBMISSION. ALL SUCH  
25 REPORTS SUBMITTED TO DREW-- TO D.H.S. SHOULD BE INCLUDED IN



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 THE REPORTS FOR OUR REVIEW. A REPORT DETAILING D.H.S.'S  
2 EFFORTS IN WORKING WITH DREW UNIVERSITY OVER THE NEXT MONTH TO  
3 INCREASE ACCOUNTABILITY MEASURES BETWEEN THE TWO ENTITIES  
4 RELATED TO THE COUNTY'S AFFILIATION AGREEMENT.

5

6 **SUP. ANTONOVICH:** SECOND.

7

8 **SUP. BURKE:** MAY I ASK YOU TO INCLUDE...

9

10 **SUP. KNABE:** JUST A CLARIFICATION, HOW DOES THIS INTERFACE WITH  
11 SUPERVISOR ANTONOVICH'S MOTION?

12

13 **SUP. MOLINA, CHAIR:** WELL, SUPERVISOR ANTONOVICH'S MOTION IS  
14 BASICALLY A TWO-TRACK. ONE, IF THEY DON'T GET THEIR FULL  
15 ACCREDITATION, WE SHOULD HAVE A CONTINGENCY PLAN.

16

17 **SUP. KNABE:** I KNOW BUT ONE'S COMING BACK IN A WEEK AND ONE'S  
18 COMING BACK, YOU KNOW, IN A MONTH, I MEAN...

19

20 **SUP. ANTONOVICH:** ONE IS ASKING FOR THE DEPARTMENT TO PLAN A  
21 DUAL TRACK ON THE MEDICAL SCHOOL. THIS ONE IS ASKING FOR  
22 INFORMATION...

23

24 **SUP. MOLINA, CHAIR:** AND DON, WHEN I ASKED THE QUESTION OF DR.  
25 GARTHWAITE, HE SAID HE REALLY CAN'T ADDRESS THE ISSUE OF A



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 DUAL TRACK UNTIL HE KNOWS WHAT THE CLINICAL RESPONSIBILITIES  
2 ARE, WHICH ISN'T EVEN BEFORE US UNTIL AUGUST THE 16TH AND  
3 THAT'S IF WE MAKE A DECISION AT THAT TIME SO HE COULDN'T  
4 PROCEED. MINE IS MORE A TOTAL DREW RESPONSIBILITY TO TELL US,  
5 CONVINCE US WHY WE SHOULD TAKE ON THIS AFFILIATION AGREEMENT  
6 AND WHAT ARE THE THINGS THAT THEY'RE GOING TO BE DOING THAT  
7 ARE GOING TO GIVE US THE ACCOUNTABILITY MEASURES. I JUST THINK  
8 IT'S-- WE'RE GOING TO PARTNER WITH SOMEBODY, AND CERTAINLY  
9 IT'S NOT AN UNWILLINGNESS. WE WANT TO PARTNER. BUT TELL ME, I  
10 MEAN, HOW I'M GOING TO TRUST THAT IT'S GOING TO MOVE FORWARD.  
11 I DON'T THINK THESE ARE HARD THINGS. I THINK THEY'RE REAL  
12 BASIC ISSUES OF DUTY AND RESPONSIBILITY.

13

14 **SUP. KNABE:** I DON'T SEE A CONFLICT. I JUST SEE THAT, YOU KNOW,  
15 A DIFFERENT IN TIME HERE THAT, YOU KNOW, THAT SOME OF YOUR  
16 INFORMATION MAY BE PERTINENT AS TO WHY.

17

18 **SUP. MOLINA, CHAIR:** THE REASON-- OH, THE REASON, AS I  
19 UNDERSTAND IT, AND CORRECT ME IF I AM WRONG, DR. GARTHWAITE,  
20 IS WE STILL HAVEN'T TRULY-- WE HAVE AN OPPORTUNITY IN THE  
21 AFFILIATION AGREEMENT, THE WORK THAT THEY'RE DOING, WE  
22 UNDERSTAND THAT IT WAS COMING TO US IN SEPTEMBER AT THE END OF  
23 THE MONTH. ISN'T THAT CORRECT?

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **DR. THOMAS GARTHWAITE:** THE OFFICIAL REPORT, THE FINAL REPORT  
2   AND ASSESSMENT WILL BE EARLY IN SEPTEMBER.

3

4   **SUP. MOLINA, CHAIR:** EARLY SEPTEMBER. WE CAN DO IT THEN, FINE.  
5   I JUST KNOW THAT WE NEEDED-- I WANTED TO GIVE THEM AMPLE TIME  
6   TO GET AT SOME OF THESE ISSUES.

7

8   **SUP. KNABE:** AND I UNDERSTAND YOUR MOTION. I'M JUST TRYING TO  
9   INTERFACE IT WITH MIKE'S, WHY WE NEED HIS BACK IN A WEEK IF  
10   YOURS ISN'T COMING BACK UNTIL SEPTEMBER.

11

12   **SUP. MOLINA, CHAIR:** BUT, DON, WE'RE NOT GETTING MIKE'S BACK IN  
13   A WEEK. WE'RE NOT...

14

15   **SUP. ANTONOVICH:** THAT'S ABOUT THE MEDICAL CENTER NOT THE--  
16   IT'S JUST THE SCHOOL.

17

18   **SUP. MOLINA, CHAIR:** MIKE'S CAN'T EVEN BE EVEN ASSESSED...

19

20   **SUP. KNABE:** OKAY. THERE WAS CONVERSATION IN THE AMENDMENT THAT  
21   ZEV WAS TALKING ABOUT TO BRING IT BACK AT THE 16TH AND THAT'S  
22   THE QUESTION I HAVE.

23



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. MOLINA, CHAIR:** BUT THAT'S NOT TO CARRY IT OUT. THE MOTION  
2   WILL COME BACK THEN BUT, AT THAT POINT, THE REPORT WOULDN'T BE  
3   READY.

4

5   **SUP. BURKE:** DO YOU MIND ADDING, WHEN YOU LOOK AT THE FUNDS  
6   THAT ARE GENERATED, INCLUDING ALL RESEARCH GRANTS?

7

8   **SUP. MOLINA, CHAIR:** NO, NOT AT ALL. I DON'T MIND GETTING MORE  
9   INFORMATION.

10

11   **SUP. BURKE:** OKAY.

12

13   **SUP. MOLINA, CHAIR:** ALL RIGHT. WE HAVE SOME PEOPLE THAT WISH  
14   TO ADDRESS US ON THIS-- THESE ITEMS. THANK YOU. CELES KING. WE  
15   HAVE MORE? ALL RIGHT. ERNEST H. SMITH, DR. ERNEST H. SMITH  
16   AND, AGAIN, RICHARD ROBINSON. I HAVE ERNIE SMITH, PH.D. Y'ALL  
17   HELP ME GET TO THIS WHOLE THING. ALL RIGHT. MR. KING? NOT  
18   HERE. OKAY. DR. GENEVIEVE CLAVREUL. DO YOU WANT TO START OUT,  
19   MR. ROBINSON?

20

21   **RICHARD ROBINSON:** MADAM CHAIR WOMAN, MEMBERS, RICHARD  
22   ROBINSON, NEIGHBORHOOD ORGANIZER. IN SUPERVISOR YAROSLAVSKY'S  
23   DISTRICT IN HOLLYWOOD, AT THE 7 STAR MOTEL, I HAVE BROUGHT  
24   FROM THE INTERSECTION OF HOLLYWOOD AND LA BREA. DR. GARTHWAITE  
25   IS BRILLIANTLY NAVIGATING HIS WAY THROUGH HERETOFORE UNCHARTED



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 WATER, UTILIZING A REALISTICALLY TIMELY SCHEDULE. MA'AM, THE  
2 SOLUTION TO THIS PROBLEM IS TIME. BECAUSE, FOR HUNDREDS OF  
3 YEARS, BLACKS WERE BEATEN, TORTURED, AND OFTEN MURDERED FOR  
4 LEARNING TO READ. PRESENTLY, FOR HUNDREDS OF YEARS, WE SEE A  
5 BLACK MAN TRYING TO GET A JOB WHO GOES THROUGH THE EMPLOYMENT  
6 PROCESS AT KING DREW AND CANNOT FILL OUT AN APPLICATION,  
7 ALTHOUGH HE IS EXTRAORDINARILY INTELLIGENT. THERE IS A  
8 DIFFERENCE BETWEEN INTELLIGENCE AND EDUCATION. BUT I DIGRESS.  
9 THE MORALITY AND ETHICS THAT ARE A RESULT OF CHRISTIAN BELIEF  
10 AND FAITH WERE DENIED THE BLACK FAMILY THAT RECENTLY HAS HAD  
11 TO ENDURE CHURCH BURNINGS. THE BLACK FAMILY DESTROYED BY THAT  
12 PECULIAR INSTITUTION THAT SENT MEMBERS OF THE SAME FAMILY TO  
13 DIFFERING REGIONS THROUGHOUT THE SOUTH TO DIFFERENT  
14 PLANTATIONS TO PREVENT COMMUNICATION IS HEALING ITSELF. AROUND  
15 KING DREW, WE SEE INDIVIDUALS WHO ARE NOT ONLY COMMITTED AND  
16 HIGHLY INTELLIGENT BUT THE RESURGENT VALUE SYSTEMS THAT HAVE  
17 TRADITIONALLY BEEN A PART OF THE BLACK FAMILY ARE NOW  
18 REASSERTING THEMSELVES. TODAY, NAVIGANT, WITH DR. GARTHWAITE,  
19 EXCUSE ME, YVONNE, GARTHWAITE'S GUIDANCE, IS NOT ONLY  
20 REPLACING INCOMPETENT PEOPLE, IT IS IN THE PROCESS OF  
21 REPLACING INCOMPETENCE.

22

23 **SUP. MOLINA, CHAIR:** THANK YOU VERY MUCH, MR. ROBINSON.

24

25 **RICHARD ROBINSON:** THANK YOU.





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA, CHAIR:** DR. SMITH.

3

4 **DR. ERNEST SMITH:** YES. MY NAME IS DR. ERNEST SMITH. I'M  
5 CONCERNED ABOUT THE CLOSURE OF THE PEDIATRIC DEPARTMENT  
6 PROPOSAL AND PARTICULARLY IN TERMS OF HOW IT'S GOING TO AFFECT  
7 BOTH THE TRAINING OF RESIDENTS AND INTERNS AND MEDICAL  
8 STUDENTS, AS WELL AS SERVICE TO PEDIATRIC POPULATION. I CANNOT  
9 SEE THE PROPOSAL TO CLOSE THE INPATIENT PEDIATRIC SERVICE,  
10 LEAVING SO-CALLED CLINICS WITHOUT SUBSPECIALTIES AND ALSO WITH  
11 THE ALLEGED IDEA OF CONCENTRATING ON DISEASES LIKE  
12 HYPERTENSION, DIABETES AND HIGH CHOLESTEROL, WHICH ARE NOT  
13 PEDIATRIC PROBLEMS. SO THE POINT THEN IS THAT WHAT'S GOING TO  
14 HAPPEN TO OUR PEDIATRIC PATIENTS WHEN WE HAVE A HALF SYSTEM OF  
15 CLINICS AND FOR THOSE KIDS PARTICULARLY WHO MIGHT NEED  
16 HOSPITALIZATION WHO COME TO CLINICS AND THEN HAVE PEOPLE  
17 DISCERN WHETHER OR NOT THEY SHOULD BE TRANSFERRED TO ST.  
18 FRANCIS OR LONG BEACH OR SOME OTHER PLACE WHERE THOSE  
19 SUBSPECIALTIES ARE AVAILABLE? I THINK THAT THERE NEEDS TO BE A  
20 LOT OF REAL DEEP THINKING BEFORE ONE ENTERTAINS THE IDEA OF  
21 CLOSING THE PEDIATRIC INPATIENT DEPARTMENT AT MARTIN LUTHER  
22 KING HOSPITAL. THAT ALSO BRINGS THE GREATER POINT. EVERYBODY  
23 IS TALKING ABOUT WHETHER OR NOT TO SAVE THE RELATIONSHIP  
24 BETWEEN DREW AND KING-- KING HOSPITAL AND EVERYBODY'S TALKING  
25 ABOUT REPAIR BUT NOBODY'S TALKING ABOUT REBUILD. YOUR PATIENT



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 POPULATION IS STEADILY DIMINISHING BECAUSE OF THE BAD PRESS  
2 THAT WE'VE RECEIVED AND WE ALL KNOW HOW HARD IT WAS TO BUILD  
3 THAT HOSPITAL IN THE FIRST PLACE IN TERMS OF PATIENT  
4 POPULATION. WHO IS BUILDING WHILE EVERYBODY ELSE IS REPAIRING?  
5 SO MY POINT WOULD BE THAT I DON'T SEE NOTHING BUT FAILURE IN  
6 TERMS OF THE A.C.G.M.E. IF WE DON'T PRESENT A MORE THOUGHTFUL  
7 PLAN IN TERMS OF WHAT THE FUTURE OF THAT HOSPITAL IS GOING TO  
8 BE IN BOTH AREAS, EDUCATION AND SERVICE.

9

10 **SUP. MOLINA, CHAIR:** DR. ERNIE SMITH, PH.D.

11

12 **DR. ERNIE SMITH:** THANK YOU, SUPERVISOR BURKE-- I MEAN,  
13 SUPERVISOR MOLINA. MY NAME IS ERNIE SMITH AND I'M THE  
14 OMBUDSMAN FOR THE BLACK COMMUNITY HEALTH TASK FORCE. I COME  
15 BEFORE THE BOARD TO PRESENT THE BLACK COMMUNITY HEALTH TASK  
16 FORCE POSITION ON THIS AGENDA ITEM. THE HOSPITAL ADVISORY  
17 BOARD AT KING DREW MEDICAL CENTER IS A JOKE. WITH THE  
18 EXCEPTION OF DR. FLORES AND JIM LOTT, THE REST OF THE H.A.B.,  
19 HOSPITAL ADVISORY BOARD, HAD NO INPUT OR KNOWLEDGE OF THE  
20 D.H.S. PLAN TO CUT KING DREW MED CENTER'S OB/GYN AND PEDIATRIC  
21 INPATIENT SERVICES. DR. GARTHWAITE'S PLAN FOR THE FUTURE KING  
22 DREW MED CENTER WAS ON THE AUGUST 8TH AGENDA OF THE HOSPITAL  
23 ADVISORY BOARD AS A NON-ACTION ITEM. IT IS CLEAR THAT DR.  
24 GARTHWAITE HAS NO RESPECT FOR THE EXPERT OPINIONS OF THE SHAM  
25 H.A.B., THAT'S HOSPITAL ADVISORY BOARD AND DID THEY COME TO



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 EXPRESS ANY OUTRAGE OR OFFER THEIR RESIGNATIONS IN PROTEST  
2 AGAINST GARTHWAITE'S IGNORING THEM? NO. THIS IS THE SECOND  
3 OCCASION WHICH DR. FLORES HAS PRESUMED THE ROLE OF THE ENTIRE  
4 HOSPITAL ADVISORY BOARD. HE BYPASSED THE ENTIRE HOSPITAL  
5 ADVISORY BOARD AND CAME BEFORE THIS BOARD ASKING FOR FUNDS TO  
6 HIRE LEGAL COUNSEL. COMES NOW THE ENTIRE HOSPITAL ADVISORY  
7 BOARD IN SUPPORT OF A RECOMMENDATION OF DUMB JIM LOTT FOR  
8 COMBINING THE KING DREW MED CENTER, DREW UNIVERSITY C.E.O.  
9 POSITION INTO ONE POSITION. THE BLACK COMMUNITY HEALTH TASK  
10 FORCE QUESTIONS THE WISDOM AND LEGALITY OF THIS  
11 RECOMMENDATION. THEY'VE GOT A POLITICAL AGENDA GOING WITH  
12 MERVYN DIMELY TO GET SOME KIND OF LEGISLATION IN SUPPORT OF  
13 THIS NONSENSE. IT IS VERY-- IN ITS VERY FIRST NAVIGANT REPORT,  
14 THE NAVIGANT CONSULTING FIRM RECOMMENDED THAT THE BLACK  
15 COMMUNITY HEALTH TASK FORCE, THAT A COMMUNITY ADVISORY BOARD  
16 BE COMMITTED. THE BLACK COMMUNITY HEALTH TASK FORCE NOW  
17 DEMANDS A COMMUNITY ADVISORY BOARD AT KING DREW MED CENTER  
18 IMMEDIATELY. SUPERVISOR BURKE, YOU MISCAST THE CONCERNS OF THE  
19 COMMUNITY WITH REGARDS TO THE DREW BOARD OF TRUSTEES. THE DREW  
20 BOARD OF TRUSTEES WAS AT 26 AND THEY VOTED TO KEEP SIX OR  
21 SEVEN MEMBERS REMAINING AS A CORE GROUP. THAT CLIQUE OF BLACK  
22 BART AND HIS GANG PUT ONE OF THE MEMBERS OFF AND WE DEMANDED  
23 THAT, WELL, IF SHE GOES, ALL OF YOU GO. THOSE SIX HAVE STILL  
24 REMAINED. YES, THEY BROUGHT ON SOME OF THEIR OWN ILK TO THE



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 BOARD TO INCREASE THEIR NUMBERS BUT THE FILTH AND POLLUTION  
2 STILL EXISTS. BLACK BART AND HIS GANG MUST GO.

3

4 **SUP. MOLINA, CHAIR:** DR. CLAVREUL.

5

6 **DR. GENEVIEVE CLAVREUL:** YES. GOOD AFTERNOON, BOARD OF  
7 SUPERVISORS. DR. GENEVIEVE CLAVREUL. WELL, AGAIN, WE HAVE  
8 RECEIVED A NON-REPORT. AND, YOU KNOW, I AM AMAZED THE AMOUNT  
9 OF TIME WE ARE SPENDING TO GO OVER A REPORT WHICH SHOULD NOT  
10 EVEN BE CALLED THAT. AND IT'S VERY EVIDENT IN YOUR MOTION,  
11 SUPERVISOR MOLINA, YOU ARE ASKING THE QUESTIONS WHICH SHOULD  
12 HAVE BEEN ANSWERED BY THAT REPORT. I THINK IT'S KIND OF  
13 FOOLISH TO DISCUSS DREW UNIVERSITY'S RELATIONSHIP WITH KING  
14 DREW WHERE WE ARE AT THE JUNCTURE TO MAKE MAJOR CHANGE WITHIN  
15 KING DREW. CLOSING THE PEDIATRIC UNIT, THE NEONATAL OB/GYN,  
16 PERSONALLY, I TOTALLY DISAGREE WITH THOSE CUTS BECAUSE THEY  
17 WILL AFFECT THE MOST FRAGILE POPULATION IN THAT ENVIRONMENT.  
18 BUT WHAT'S EVEN MORE FOOLISH TO ME IS THAT YOU JUST OPENED A  
19 WOMAN CENTER. YOU OPEN A WOMAN CENTER AND YOU'RE CLOSING THE  
20 O.B.? IT DOES NOT MAKE SENSE. AND YOU CLOSING THE, YOU KNOW,  
21 THE PEDIATRIC, IT JUST ABSOLUTELY DOES NOT MAKE SENSE. FROM  
22 THE LAST COUPLE OF YEARS, WE HAVE TAKEN WRONG DECISION AFTER  
23 WRONG DECISION BECAUSE WE ALWAYS RECEIVED WRONG ASSUMPTION.  
24 OUR DECISIONS ARE MADE NOT ON FACT BUT STUPID INFORMATION AND  
25 NON-INFORMATION WE ARE RECEIVING ON DAILY BASIS. YOU HAVE A



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 COMMUNITY WHO IS TOTALLY AT RISK. WE ARE AT THE TURN WHERE WE  
2 COULD HAVE A BIOTERRORISM EVENT AT ANY TIME. WE HAVE NO TRAUMA  
3 CENTER NEAR L.A.X. I MEAN, A LOT OF THE DECISIONS HAVE BEEN  
4 MADE, YOU KNOW, AND WE ARE SPENDING TONS OF MONEY. WE HAVE A  
5 GROUP OF CONSULTANTS, AND I WOULD LIKE TO CORRECT THE FACT  
6 BECAUSE EVERYBODY SAY 14 TO 15 MILLION. IT'S GOING TO BE 18  
7 MILLION WHEN WE FINISH PAYING THEM BECAUSE, IN THEIR CONTRACT,  
8 THEY ARE GUARANTEED 25% ON EXPENSES. SO IF YOU KNOW HOW TO  
9 COUNT, THAT'S 18 MILLION. AND THE HOSPITAL IS WORSE TODAY THAN  
10 IT WAS WHEN THEY CAME ON. YOU HAVE MORE REGISTERED NURSES  
11 WORKING, YOU CONTINUE TO HAVE INCIDENTS. YOU DO NOT HAVE  
12 PERMANENT STAFF. AND I THINK IT'S TIME, YOU KNOW, THE  
13 COMMUNITY MAKE SOME DEMAND. I KNOW MANY OF YOU HERE HAVE TRIED  
14 TO DO THE RIGHT THING, BUT YOU DO NOT GET ANSWERS TO YOUR  
15 QUESTION. JUST LISTEN TO THE TRANSCRIPT OF THOSE MINUTES OF  
16 THOSE BOARD MEETINGS. YOU WILL FIND OUT THAT, EVERY TIME WHEN  
17 YOU HAVE ASKED QUESTIONS TO DR. GARTHWAITE OR ANYBODY ELSE  
18 FROM HIS TEAM, YOU GET A NON-ANSWER. AND THE COMMUNITY IS  
19 GOING TO DEMAND YOU SOME ANSWER, BECAUSE YOU ARE HERE SITTING  
20 AND YOU HAVE THE POWER AND YOU WERE NOMINATED BY THE PUBLIC TO  
21 HANDLE OUR AFFAIRS. BE STRONG AND DEMAND ANSWERS. THANK YOU.

22

23 **SUP. MOLINA, CHAIR:** THANK YOU, DR. CLAVREUL. ALL RIGHT. THAT  
24 CONCLUDES THE PUBLIC TESTIMONY. DR. GARTHWAITE, ON THIS  
25 MOTION, HOW COULD WE RECONCILE THE APPROPRIATE DATE? WOULD IT



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 BE AT THE BEGINNING OF SEPTEMBER, AT THE END OF SEPTEMBER?  
2 DON'T YOU THINK THESE REPORTS SHOULD COME IN TOGETHER OR  
3 SOMEWHERE...

4

5 **DR. THOMAS GARTHWAITE:** WE'D WOULD BE HAPPY TO DO THEM  
6 TOGETHER. I THINK THE-- YOUR MOTION SUGGESTS A MUCH MORE  
7 COMPREHENSIVE ANALYSIS.

8

9 **SUP. MOLINA, CHAIR:** RIGHT.

10

11 **DR. THOMAS GARTHWAITE:** AND SO I THINK SEPTEMBER 27TH WOULD BE  
12 FINE.

13

14 **SUP. MOLINA, CHAIR:** 27TH WOULD BE FINE. ALL RIGHT. THE MOTION  
15 IS BEFORE US. IT IS MY UNDERSTANDING THAT MIKE-- I'M SORRY?  
16 THE 22ND?

17

18 **SUP. ANTONOVICH:** 27TH.

19

20 **DR. THOMAS GARTHWAITE:** 27TH IS A TUESDAY.

21

22 **SUP. ANTONOVICH:** SEPTEMBER 27TH IS WHAT HE'S SAYING.

23

24 **SUP. MOLINA, CHAIR:** THAT'S WHAT I HAVE. EVERYBODY KEEPS  
25 CONFUSING ME. WE'RE GOING TO GET THERE YET. ALL RIGHT. SO THE



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 MOTION IS BEFORE US AND THE OTHER MOTION IS GOING TO NEXT  
2 WEEK.

3

4 **SUP. ANTONOVICH:** ON THE KING DREW MEDICAL CENTER IS NEXT WEEK.  
5 BUT, ON THE MEDICAL SCHOOL, THAT THEY DEVELOP A DUAL TRACK  
6 STRATEGY.

7

8 **SUP. MOLINA, CHAIR:** ON THE SAME DATE?

9

10 **SUP. ANTONOVICH:** RIGHT.

11

12 **SUP. MOLINA, CHAIR:** OKAY. GOOD. GOT IT.

13

14 **SUP. KNABE:** BUT THEY'RE NOT GOING TO BE ABLE TO DO THAT IN A  
15 WEEK, ARE THEY?

16

17 **SUP. ANTONOVICH:** NO, NO, SEPTEMBER 27TH.

18

19 **SUP. KNABE:** THAT'LL COME BACK WITH GLORIA'S MOTION?

20

21 **SUP. MOLINA, CHAIR:** RIGHT. ALL RIGHT. IS THERE ANY OBJECTION?  
22 IF NOT, SO ORDERED ON THAT MOTION. THANK YOU. ALL RIGHT. NEXT  
23 WE HAVE ITEM NUMBER 15. I'LL CALL ON YOU, MR. JANSSEN, TO  
24 PREPARE THAT REPORT.

25





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **C.A.O. JANSSEN:** YES, THANK YOU, MADAM CHAIR. WE'RE GOING TO  
2   HAVE A PRESENTATION OF THE ITEM BY THE GRAND AVENUE COMMITTEE  
3   AND I THINK MR. BROAD IS GOING TO MAKE THE INTRODUCTION BUT,  
4   ESSENTIALLY, THE ITEM BEFORE YOU IS TO APPROVE THE  
5   IMPLEMENTATION PLAN...

6

7   **SUP. MOLINA, CHAIR:** COULD WE HAVE QUIET, PLEASE, SO WE CAN  
8   HAVE A PRESENTATION? PLEASE?

9

10   **C.A.O. JANSSEN:** TO APPROVE THE IMPLEMENTATION PLAN AS  
11   SUBMITTED BY RELATED COMPANIES, WITH CERTAIN TERMS IDENTIFIED  
12   IN THE BOARD THAT WE FEEL ARE VERY IMPORTANT, THE MOST  
13   IMPORTANT...

14

15   **SUP. MOLINA, CHAIR:** COULD YOU ALLOW MR. BROAD TO COME IN?  
16   SOMEBODY OPEN THE DOOR? THANK YOU.

17

18   **C.A.O. JANSSEN:** ...THE MOST IMPORTANT OF WHICH IS THAT THE  
19   D.D.A. AND THE GROUND LEASE HAVE TO COME BACK TO THE BOARD FOR  
20   APPROVAL, THAT THIS IS PART OF A LENGTHY PROCESS, ONE THAT  
21   STARTED SOME FIVE YEARS AGO, BUT WE'RE VERY HAPPY TO BE AT  
22   THIS POINT IN THE PROCESS. I THINK, ELI, ARE YOU GOING TO MAKE  
23   THE INTRODUCTIONS?

24

25   **ELI BROAD:** I SHALL.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **C.A.O. JANSSEN:** OKAY.

3

4 **ELI BROAD:** GOOD AFTERNOON. I'M ELI BROAD, CHAIR OF THE GRAND  
5 AVENUE COMMITTEE AND WITH ME IS ANTONIO HERNANDEZ, ONE OF MY  
6 VICE CHAIRS AND WE'RE VERY PLEASED TO BE HERE TODAY TO  
7 RECOMMEND THE APPROVAL OF THE IMPLEMENTATION PLAN FOR THE  
8 GRAND AVENUE PROJECT. YOU KNOW, THIS DAY HAS BEEN A LONG TIME  
9 IN COMING. IT'S BEEN SIX YEARS WHEN A SMALL GROUP OF US FROM  
10 THE CITY, THE COUNTY, THE MUSIC CENTER AND OTHERS GOT TOGETHER  
11 TO TALK ABOUT WHAT WE CONSIDERED A ONCE-IN-A-LIFETIME  
12 OPPORTUNITY TO COMPLETE THE DEVELOPMENT OF GRAND AVENUE AND,  
13 AT THE SAME TIME, CREATE A GREAT CIVIC PARK. A CIVIC PARK  
14 WHERE PEOPLE FROM THE ENTIRE REGION COULD COME AND BE  
15 COMFORTABLE. WE KNOW WE'VE HAD GREAT SUCCESS SINCE THEN WITH  
16 THE WALT DISNEY CONCERT HALL, THE CREATION OF CATHEDRAL, THE  
17 CONTINUED GROWTH OF MOCHA, CULBURN SCHOOL, SO WE BELIEVE THE  
18 TIME HAS TRULY ARRIVED FOR GRAND AVENUE TO BECOME THE CIVIC  
19 AND CULTURAL CENTER FOR THE ENTIRE REGION. THE GRAND AVENUE  
20 COMMITTEE HAS BEEN WORKING FOR FIVE YEARS ON BEHALF OF THE  
21 COUNTY AND CITY TO CREATE A PROJECT THAT'S GOING TO REALIZE  
22 EVERYONE'S GOALS AND I WANT TO ESPECIALLY THANK ALL OF THE  
23 COUNTY STAFF FOR THEIR COOPERATION, COLLABORATION ON THIS  
24 PROJECT. IT WAS ABOUT ONE YEAR AGO TODAY, AUGUST 9TH, THAT THE  
25 JOINT POWERS AUTHORITY APPROVED A RECOMMENDATION OF RELATED



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 COMPANIES AS A DEVELOPER OF THE PROJECT. SINCE THAT TIME,  
2 WE'VE WORKED WITH RELATED AS A DEVELOPER. THEIR DESIGN TEAM,  
3 INCLUDING FRANK GEHRY, WHO IS WITH US TODAY, TO CREATE A  
4 PROJECT THAT IS BOTH COMMERCIALY VIABLE AND EXCITING FOR THE  
5 PUBLIC. THE OVERALL ECONOMIC IMPACT OF THE PROJECT IS  
6 IMPRESSIVE. WHEN IT'S ALL BILLED OUT, IT'S GOING TO CREATE  
7 5,300 FULL-TIME JOBS. DURING CONSTRUCTION, IT'S GOING TO ADD  
8 25,000 CONSTRUCTION JOBS. ONCE COMPLETED, THE DEVELOPMENT'S  
9 GOING TO GENERATE 565 MILLION DOLLARS A YEAR IN BUSINESS  
10 REVENUES. IT'S GOING TO BRING APPROXIMATELY 5,400 NEW  
11 RESIDENTS TO DOWNTOWN. THE DEVELOPMENT WILL ALSO GENERATE \$95  
12 MILLION A YEAR IN ANNUAL INCREMENTAL REVENUE FOR LOCAL AND  
13 STATE GOVERNMENT. THIS IS A COMPLEX PROJECT AND, GIVEN THE  
14 COMPLEXITY AND SCOPE OF THE PROJECT, JOINT POWERS AGREEMENT  
15 REQUIRES THAT THIS IMPLEMENTATION PLAN BE APPROVED BY THE  
16 C.R.A., THE CITY AND THE COUNTY BEFORE WE PROCEED ANY FURTHER.  
17 THE C.R.A. APPROVED THIS PLAN ON JUNE 16TH, THE CITY COUNCIL  
18 ON JULY 20TH. SO, WITH THAT, I WOULD LIKE TO ASK MARTHA  
19 WELBORNE, THE MANAGING DIRECTOR OF THE GRAND AVENUE COMMITTEE,  
20 TO BRIEFLY DESCRIBE THE PROJECT FURTHER TO YOU. MARTHA?

21

22 **MARTHA WELBORNE:** THANK YOU, ELI. GOOD AFTERNOON. WE HAVE A FEW  
23 SLIDES ON THE SCREEN BEHIND YOU TO ILLUSTRATE THE PLANS FOR  
24 THE PROJECT. I'LL JUST GO THROUGH THEM BRIEFLY. FIRST OF ALL,  
25 I'D LIKE TO REMIND YOU OF THE LAND THAT WE'RE TALKING ABOUT



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 INCLUDES TWO PARCELS OWNED BY THE COUNTY, "Q" AND "W-2", TWO  
2 OWNED BY THE C.R.A. "L" AND "M-2" AND THE DEVELOPER, RELATED,  
3 HAS ALSO PROPOSED THAT THEY WILL PURCHASE "W-1", WHICH IS  
4 PRIVATELY OWNED, TO ADD TO THE PROJECT AND THEN, OF COURSE,  
5 VERY IMPORTANTLY, THE ENTIRE REACH OF THE CIVIC PARK, WE'RE  
6 CALLING IT, WHICH IS COUNTY OWNED LAND, RUNNING FROM GRAND  
7 AVENUE AT THE TOP OF THE HILL DOWN TO CITY HALL AT THE BOTTOM.  
8 16 ACRES IN ALL. THERE ARE THREE MAJOR ELEMENTS TO THE PLAN.  
9 THE PARK, OF COURSE, THE DEVELOPMENT PARCELS AND THEN THE  
10 IMPROVEMENTS TO THE STREETScape. AND LET ME JUST BRIEFLY WALK  
11 YOU THROUGH THESE THREE. THE PLANS FOR THE PARK INCLUDE  
12 IMPROVING THE EXISTING OPEN SPACE AND EXTENDING IT ALL THE WAY  
13 TO CITY HALL. SO, AS YOU KNOW, RIGHT OUTSIDE THIS BUILDING,  
14 THERE IS AN EXISTING PARK HERE, THE COURT OF FLAGS IS HERE.  
15 THIS PARCEL, WHICH FRONTS RIGHT AT THE FRONT DOOR OF CITY  
16 HALL, IS CURRENTLY A SURFACE PARKING LOT. THE GOAL IS TO  
17 CREATE AN ACTIVE, SAFE AND BEAUTIFUL PARK THAT IS USEFUL BOTH  
18 TO NEIGHBORING RESIDENTS AND WORKERS AS WELL AS FOR CITYWIDE  
19 FESTIVALS AND PERFORMANCES THAT ARE HELD IN THE EVENINGS,  
20 WEEKEND AND ON MAJOR HOLIDAYS. THE PARK WOULD BE DESIGNED WITH  
21 FLEXIBILITY BUILT IN, ALLOWING FOR THE ENTIRE 16 ACRES, THE  
22 FULL STRETCH OF THE PARK, TO BE USED FOR LARGE EVENTS OR FOR  
23 JUST ONE AREA TO BE USED FOR SMALLER EVENTS OR FOR DAILY  
24 EVENTS. AS WITH MANY SUCCESSFUL PARKS AROUND THE COUNTRY, THE  
25 PLAN IS TO CREATE A NONPROFIT ENTITY DOWN THE ROAD WHOSE TASK



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 IT IS TO OPERATE, MAINTAIN, SECURE, AND PROGRAM THE PARK SO  
2 THAT IT'S ACTIVE AND SAFE FOR EVERYONE. CONCERNING THE  
3 DEVELOPMENT PARCELS, THE PLANS FOR THESE PARCELS INCLUDE THE  
4 CONSTRUCTION OF APPROXIMATELY 3.8 MILLION SQUARE FEET,  
5 INCLUDING ABOUT 2,000 RESIDENTIAL UNITS, UP TO 400,000 SQUARE  
6 FEET OF RETAIL SPACE, A HOTEL AND APPROXIMATELY 5,000 PARKING  
7 SPACES. PARCEL "Q," THIS ONE HERE, THIS IS DISNEY HALL JUST  
8 ACROSS THE STREET FROM DISNEY HALL, THIS IS, OF COURSE, GRAND  
9 AVENUE AND THIS IS FIRST STREET, PARCEL "Q" WOULD BE DEVELOPED  
10 IN THE FIRST PHASE ALONG WITH THE DEVELOPMENT OF THE PARK AND  
11 PARCEL "Q" WOULD INCLUDE WHAT WE'RE CALLING AN ICONIC TOWER, A  
12 50-STOREY HIGH RISE BUILDING AT THE CORNER OF SECOND STREET  
13 AND GRAND AVENUE, WHICH WOULD INCLUDE A 225-ROOM HOTEL AND  
14 APPROXIMATELY 200 CONDOMINIUMS ON THE UPPER FLOORS OF THE  
15 HIGH-RISE. THE FIRST PHASE ALSO INCLUDES 250,000 SQUARE FEET  
16 OF RETAIL, INCLUDING RESTAURANTS, POTENTIALLY A GROCERY STORE,  
17 A BOOKSTORE, A HEALTH CLUB, AND SHOPS AND OTHER FORMS OF  
18 ENTERTAINMENT AND A SECOND RESIDENTIAL BUILDING BACK HERE OF  
19 APPROXIMATELY 25 TO 30 STORIES THAT WOULD INCLUDE AFFORDABLE  
20 HOUSING AS WELL AS MARKET RATE CONDOMINIUMS. ALL PHASES WILL  
21 INCLUDE 20% OF ALL RESIDENTIAL UNITS AS AFFORDABLE TO LOW AND  
22 MODERATE INCOME TENANTS. THE SECOND PHASE, DEVELOPMENT PHASE,  
23 WILL BE FOCUSED ON PARCELS L AND M-2 TO THE SOUTH OF DISNEY  
24 HALL ALSO ON GRAND AVENUE. ON THESE TWO PARCELS, THERE WILL BE  
25 TWO RESIDENTIAL TOWERS SHOWN HERE IN THE BROWN COLOR WITH



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 RETAIL USES LOCATED ALONG GRAND AVENUE ALONG THE FRONTAGE  
2 EDGE. THERE WILL BE APPROXIMATELY 800 RESIDENTIAL UNITS ON  
3 THESE PARCELS. THE THIRD PHASE IS FOCUSED ON THE "W" PARCELS,  
4 W-1 AND 2. DEPENDING UPON MARKET CONDITIONS AND/OR  
5 GOVERNMENTAL NEED, THIS PHASE COULD INCLUDE AN OFFICE BUILDING  
6 SHOWN HERE AT THE CORNER OF HILL STREET AND FIRST, RIGHT AT  
7 THE METRO STATION ENTRANCE, AS WELL AS A RESIDENTIAL TOWER  
8 SHOWN HERE OF 35 TO 40 STORIES AND ADDITIONAL RETAIL AND  
9 ENTERTAINMENT USES ALSO ON THAT PARCEL THAT WOULD BE CONNECTED  
10 BACK TO PARCEL "Q" ACROSS OLIVE STREET. THE LAST ELEMENT IS  
11 THE STREETScape OF GRAND AVENUE ITSELF AND OUR INTENT IS TO  
12 IMPROVE THE STREETScape ALL THE WAY UP FROM CESAR CHAVEZ DOWN  
13 TO FIFTH STREET, ALL OF GRAND AVENUE, A COUPLE OF BLOCKS OF  
14 THAT HAVE ALREADY BEEN IMPROVED BUT TO MAKE IT MORE FRIENDLY  
15 AND INVITING FOR PEDESTRIANS, MORE COMFORTABLE. THESE ARE THE  
16 CONCEPTUAL PLANS THAT WILL BE FURTHER REFINED IN THE COMING  
17 MONTHS. WITH YOUR APPROVAL TODAY, THE DEVELOPER WILL LAUNCH  
18 INTO MORE DETAILED DESIGN OF THE BUILDINGS AND PARK AND WILL  
19 BEGIN AN ANALYSIS OF THE POTENTIAL ENVIRONMENTAL IMPACTS. IN  
20 SPEAKING OF THE NEXT PHASE OF DESIGN, WITH US TODAY IS FRANK  
21 GEHRY, WELL KNOWN AS THE ARCHITECT OF WALT DISNEY CONCERT HALL  
22 AMONG MANY OTHER WONDERFUL PROJECTS WHO THE DEVELOPMENT  
23 COMPANY HAS CHOSEN AS THE ARCHITECT FOR PHASE I, WHICH IS,  
24 ARGUABLY, THE MOST CRITICAL PHASE OF THE PROJECT. MR. GEHRY  
25 WOULD LIKE TO ADDRESS YOU BRIEFLY.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **FRANK GEHRY:** WELL, I WAS A BIT RELUCTANT TO DO THIS PROJECT  
3 BECAUSE I'VE ALREADY GOT ONE WINNER AND I DIDN'T WANT TO PUSH  
4 MY LUCK. [ LAUGHTER ]

5

6 **FRANK GEHRY:** AND IT'S HARD TO IMAGINE PLAYING AGAINST YOURSELF  
7 BUT THE GODS HAVE WILLED IT OTHER AND SO I'M VERY EXCITED  
8 ABOUT AND IT'S A REAL CHALLENGE BECAUSE THE CHALLENGE IS TO  
9 MAKE THE WHOLE GREATER THAN THE SUM OF THE PARTS IN THE END  
10 AND CREATE AN ENVIRONMENT WHICH INCLUDES DISNEY HALL, WHICH  
11 HAS ALREADY GOT ITS OWN POWER. MY OTHER RELUCTANCE WAS, BEFORE  
12 I GOT INVOLVED WITH RELATED, WAS THE FEELING THAT A NEW YORK  
13 DEVELOPER PROBABLY WOULDN'T UNDERSTAND OUR CULTURE OUT HERE.  
14 L.A. IS A UNIQUE PLACE AND I HAVE DONE MY DUE DILIGENCE WITH  
15 THEM AND FIND THAT THEY ARE VERY SENSITIVE TO THAT ISSUE AND  
16 HAVE SPENT AN ENORMOUS AMOUNT OF TIME BECOMING BETTER VERSED  
17 IN THE CULTURE OF LOS ANGELES AND UNDERSTANDING IT IN THEIR  
18 LEASING PROGRAM AND THE KIND OF TENANTS THEY WANT TO BRING TO  
19 IT AND SO I'M-- I KNOW THEY HAD, IF YOU RECALL, THEY HAD  
20 BRENDA LEVINE, ANOTHER ARCHITECT AND PLANNER THAT'S VERY WELL  
21 KNOWN IN THE CITY AS PART OF THEIR TEAM AND ADVISORY FOR THOSE  
22 MATTERS. THE OTHER ISSUE, AT MY AGE, I DIDN'T WANT TO GET  
23 INVOLVED WITH JUST AN ORDINARY DEVELOPMENT, ESPECIALLY ON THIS  
24 SITE WHERE EVERYBODY'S WATCHING. IT'S HIGH PROFILE, AND WE'RE  
25 GOING TO HAVE TO DELIVER A SPECIAL THING OR ELSE I'M GOING TO





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 GET RUN OUT OF TOWN. SO THE HEAT IS ON AND I HAVE ALL THE  
2 ASSURANCES FROM STEVE ROSS AND HIS STAFF AND I'VE SPENT A LOT  
3 OF TIME WITH THEM THAT THEY ARE GOING TO PROVIDE THE RESOURCES  
4 TO MAKE THIS A REAL ARCHITECTURAL GEM TO ALLOW US TO REALLY  
5 CREATE SOMETHING SPECIAL AND NOT JUST A SLAM, BAM, THANK YOU,  
6 MA'AM DEVELOPMENT, SOMETHING REALLY THAT WILL ENHANCE THIS  
7 AREA. AND SO I THINK, WITH THOSE PIECES IN MIND, I THINK WE  
8 HAVE AN OPPORTUNITY TO START-- WE'VE MADE A START WITH DISNEY  
9 HALL AND A FEW OTHER THINGS, TO REALIZE BUFFY CHANDLER, I USED  
10 TO HEAR TALK ABOUT HER DREAM FOR THIS AREA AND I THINK THAT  
11 WE'RE WELL ON THE WAY TO REALIZING THAT. AND, WITH THE FIRST  
12 PHASE, WE'LL BE ABLE TO SET UP THE CONNECTIVE TISSUE FOR THE  
13 SUBSEQUENT PARCELS AND SO-- AND THE RELATIONSHIP TO THE PARK.  
14 SO I BELIEVE WE HAVE A GREAT OPPORTUNITY HERE AND I KNOW-- I  
15 FEEL THE RESPONSIBILITY AND PRESSURE AND I'VE TAKEN IT ON AND  
16 I PROMISE YOU, I'M GOING TO KNOCK MYSELF OUT TO MAKE THIS VERY  
17 SPECIAL FOR ALL OF US. THANK YOU.

18

19 **SUP. MOLINA, CHAIR:** WELL, THE EXPECTATIONS ARE HIGH BUT  
20 WELCOME TO THE PROJECT.

21

22 **MARTHA WELBORNE:** WE'D NOW LIKE TO TURN TO PAUL RUTTER OF  
23 GILCHRIST AND RUTTER, THE COUNSEL FOR THE COMMITTEE, TO  
24 DESCRIBE THE BASIC FINANCIAL TERMS.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **PAUL RUTTER:** GOOD AFTERNOON. MY ROLE WAS TO REPRESENT THE  
2   COMMITTEE IN NEGOTIATING THE TERM SHEET WITH THE DEVELOPER,  
3   WITH RELATED COMPANY, AND I WAS ASKED TO GIVE A VERY BRIEF  
4   SUMMARY OF THE ECONOMIC STRUCTURE OF THE TRANSACTION. AS YOU  
5   KNOW, IT'S GOING TO BE A GROUND LEASE STRUCTURE WITH EACH OF  
6   THESE PARCELS BEING GROUND LEASED SEPARATELY WHEN THE  
7   DEVELOPER HAS MET THE CONDITIONS FOR APPROVING-- FOR  
8   PROCEEDING WITH THE DEVELOPMENT OF THAT PARTICULAR PHASE, THE  
9   FIRST PHASE BEING PARCEL "Q." WE WOULD HAVE A GROUND LEASE  
10   DONE CONCURRENTLY WITH THE INITIAL D.D.A. THERE WILL BE TWO  
11   ELEMENTS OF THE GROUND RENT. THE FIRST IS A BASE GROUND RENT,  
12   WHICH IS THE BULK OF THE RENT, AND THERE'S AN INCENTIVE RENT  
13   AS WELL, WHICH IS BASED ON THE PERFORMANCE OF THE PROJECT  
14   FINANCIALLY. THE BASE RENT, IN THE CASE OF PHASE I, WILL BE  
15   APPROXIMATELY 41, \$42 MILLION, DEPENDING ON THE FINAL  
16   DEVELOPMENT OF PHASE I. THE DEVELOPER IS GOING TO BE POSTING A  
17   LETTER OF CREDIT WITHIN SEVEN DAYS AFTER YOU APPROVE THIS  
18   PLAN. THAT LETTER OF CREDIT WILL BE A REFUNDABLE DEPOSIT,  
19   REFUNDABLE ONLY IF WE DO NOT REALLY GET THE FINAL C.E.Q.A.  
20   CONFIRMATION OF THE PROJECT. ONCE WE DO HAVE C.E.Q.A.  
21   CONFIRMATION AND THE PROJECT HAS BEEN APPROVED AND THE  
22   AGENCIES, THE AUTHORITY IS READY TO EXECUTE THE D.D.A. AND THE  
23   GROUND LEASE, THAT DEPOSIT WILL BECOME THE PAYMENT OF THE  
24   FIRST OF THE BASE RENT FOR THE FIRST PHASE AND THE BALANCE OF  
25   THAT \$50 MILLION, WHICH IS APPROXIMATELY \$9 MILLION, WILL BE A



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 DEPOSIT FOR THE PHASE II GROUND RENT. SO THEY WILL HAVE  
2 PREPAID A PORTION OF PHASE II. THE DEVELOPER HAS BEEN GIVEN A  
3 SERIES OF PROMISES IN THE TERM SHEET FOR VARIOUS PUBLIC  
4 SUBSIDIES, WHICH COME OUT OF THE TAX INCREMENT AND ONLY OUT OF  
5 THE TAX INCREMENT FROM THIS PROJECT. THOSE SUBSIDIES ARE \$12  
6 MILLION FOR ON-SITE IMPROVEMENTS. THERE WILL BE \$8.8 MILLION,  
7 ROUGHLY, OF AFFORDABLE HOUSING SUBSIDY. THERE WILL BE  
8 IMPROVEMENTS TO THE GRAND AVENUE STREETScape, AND WE HAVE NOT  
9 YET RESOLVED WHAT, IF ANYTHING, IS GOING TO BE DONE WITH  
10 RESPECT TO RETAIL PARKING SUBSIDY. THAT WILL BE RESOLVED AS  
11 PART OF THE D-DAY DISCUSSION. AS I SAID BEFORE, THE SUBSIDIES  
12 IN THIS TRANSACTION COME ONLY OUT OF THE TAX INCREMENT AND ARE  
13 NOT TO BECOME-- THERE WILL BE NO GENERAL FUNDS OF THE CITY OR  
14 THE COUNTY COMMITTED TO IT. THERE ARE-- THERE'S GOING TO BE A  
15 SCHEDULED PERFORMANCE FOR THE PROJECT FOR EACH PHASE. AS THE  
16 DEVELOPER HAS OBLIGATIONS TO TAKE DOWN THE GROUND RENT-- THE  
17 GROUND LEASE FOR EACH PHASE, PAY THE GROUND RENT IN ADVANCE  
18 AND THEN PROCEED WITH THE CONSTRUCTION. IF THEY FAIL TO DO  
19 THAT WITHIN THEIR DESIGNATED TIME FRAME, THEY WILL OWE THE  
20 AUTHORITY LIQUIDATED DAMAGES FOR THEIR FAILURE TO PROCEED AND,  
21 AT THAT POINT, THE PROPERTY WILL NO LONGER BE SUBJECT TO THE  
22 D.D.A. AND THE AUTHORITY WILL THEN DISPOSE OF THAT AS IT  
23 DETERMINES. CONSTRUCTION OF PHASE I...

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY:** MR. RUTTER, ONE SECOND. JUST FOR  
2 CLARIFICATION PURPOSES, WHAT HE IS PRESENTING, WHAT YOU ARE  
3 PRESENTING NOW IS THE-- IS THE RECOMMENDATION OF THE J.P.A.,  
4 OR WHAT HAS ALREADY BEEN APPROVED BY THE CITY COUNCIL AND--  
5 IT'S NOT THE C.A.O.'S BOARD LETTER, IS THAT CORRECT?

6

7 **MR. PAUL RUTTER:** I'M DESCRIBING THE TERM SHEETS, ZEV, AS HAS  
8 BEEN APPROVED BY THE C.R.A. AND THE CITY AND THE J.P.A.

9

10 **SUP. YAROSLAVSKY:** OKAY. THANK YOU.

11

12 **C.A.O. JANSSEN:** THAT IS CORRECT. IT DOES NOT INCLUDE...

13

14 **SUP. YAROSLAVSKY:** I JUST WANTED CLARIFICATION. THANK YOU.

15

16 **MR. PAUL RUTTER:** I WAS MENTIONING THAT THE CONSTRUCTION  
17 SCHEDULE FOR PHASE I IS TO COMMENCE CONSTRUCTION BY DECEMBER  
18 OF '06 AND COMPLETE WITHIN THREE YEARS. THERE WILL BE OTHER  
19 SIMILAR-- THERE ARE SIMILAR CONSTRUCTION PERIODS PERMITTED FOR  
20 THEM FOR PHASES 2 AND 3. PHASE I OF THE PROJECT INCLUDES THE  
21 DEVELOPMENT OF THE CIVIC PARK SO THAT THE DEVELOPER HAS AGREED  
22 TO UNDERTAKE THE OVERSIGHT OF THAT DEVELOPMENT WITHOUT A  
23 PROFIT BUT ONLY FOR REIMBURSEMENT OF COST AND THAT WILL BE  
24 DONE AT THE SAME TIME THAT PHASE 1 IS COMPLETED. ALL THREE  
25 PHASES OF THE PROJECT ARE REQUIRED TO BE COMPLETED BY 2013,



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 2014. FINALLY, I'D LIKE TO REMIND YOU THAT THIS APPROVAL IS  
2 ONLY A PRELIMINARY STEP, THAT WE'LL BE COMING BACK TO YOU FOR  
3 APPROVAL OF THE DEVELOPMENT AGREEMENT AND EACH OF THE GROUND  
4 LEASES FOR THE THREE PHASES REQUIRE THE APPROVAL OF THE  
5 GOVERNING BODIES AS WELL AS THE J.P.A. THANK YOU.

6

7 **SUP. MOLINA, CHAIR:** VERY GOOD. MARTHA?

8

9 **MARTHA WELBORNE:** THAT CONCLUDES OUR PRESENTATION.

10

11 **SUP. MOLINA, CHAIR:** ALL RIGHT. WELL, LET ME JUST SAY, AS  
12 REPRESENTING THE BOARD ON THIS. WHEN WE FIRST STARTED WITH  
13 THIS PROJECT AND HAVING WORKED WITH THE CITY ON C.R.A.  
14 PROJECTS, I HAD A BIT OF CONCERNS, WHICH I DID EXPRESS TO THE  
15 BOARD. I CERTAINLY WANTED A PROJECT THAT WAS GOING TO BE MUCH  
16 MORE INCLUSIVE AND AVAILABLE TO ALL THE RESIDENTS OF L.A., NOT  
17 JUST A CERTAIN GROUP OF FOLKS THAT COULD AFFORD IT. THAT MEANT  
18 CREATING, REALLY, A CIVIC PARK, A GATHERING PLACE, A PLACE  
19 WHERE ALL ANGELINOS COULD COME FOR VARIOUS KINDS OF EVENTS.  
20 SOME MIGHT BE PROGRAMMED ACTIVITIES, AS HAVE BEEN OUTLINED OR  
21 JUST SOMEBODY WHO WOULD JUST ENJOY A STROLL OR A WALK UNDER  
22 SOME TREES AND MAYBE HAVE A PICNIC THROUGH A SET OF GARDENS. I  
23 THINK THAT, YOU KNOW, THAT'S ONE THING THAT IS LACKING IN  
24 EVERYTHING THAT WE DO IN L.A., PARTICULARLY DOWNTOWN AS FAR AS  
25 GREEN SPACE. I WANTED TO MAKE SURE THAT WE WERE GOING TO



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 ADDRESS THE ISSUE OF AFFORDABLE HOUSING, AND NOT AFFORDABLE  
2 HOUSING, YOU KNOW, ON THE OTHER SIDE OF THE FREEWAY OR  
3 SOMEWHERE ELSE BUT RIGHT THERE ON SITE AND I REALLY APPRECIATE  
4 THE KIND OF RESPECT THAT WAS PAID TO THE ISSUE OF AFFORDABLE  
5 HOUSING RIGHT THERE AND AS INTEGRATED AS IT POSSIBLY COULD BE.  
6 AND, OF COURSE, WE WANTED TO MAKE SURE THAT, AS WE LOOKED AT  
7 RETAIL AND RESTAURANTS, THAT IT WAS SOMETHING THAT COULD BE  
8 AFFORDABLE FOR EVERYBODY TO TAKE PART IN, THAT IT WAS A PLACE  
9 WHERE ANYBODY COULD WALK AND NOT FEEL INTIMIDATED BECAUSE OF  
10 POTENTIALLY NOT MEETING THE NEEDS OF ALL THE VARIOUS INCOME  
11 GROUPS, SO THAT IS GOING TO BE FULFILLED THROUGH THE VARIETY  
12 OF RETAILERS, RESTAURANTS THAT WILL BE ATTRACTED. I THINK THE  
13 PART THAT WAS PROBABLY THE MOST OUTSTANDING OF ALL TO ME WAS  
14 WHEN WE ASKED THAT YOU GO OUT TO THE COMMUNITY AND TALK TO  
15 THEM. WE WANTED IT TO HOPEFULLY ATTRACT AND CREATE A PLACE  
16 WHERE IT WOULD BE A GO-TO LOCATION FOR ANYONE THROUGHOUT THE  
17 COUNTY AND SO THEY DID OUTREACH IN THIS PROJECT, NOT JUST IN  
18 DOWNTOWN, ALTHOUGH THE DOWNTOWN STAKEHOLDERS WERE CERTAINLY  
19 PART OF THE OUTREACH PROCESS, BUT IT WAS IMPRESSIVE THAT THEY  
20 WENT OUT TO THE SAN FERNANDO VALLEY, THE SAN GABRIEL VALLEY,  
21 THE EAST SIDE AS WELL AS THE WEST SIDE AND CERTAINLY ALL OF  
22 OUR BEACH COMMUNITIES AS WELL, BECAUSE, AS A COUNTY, WE WANTED  
23 SOMETHING THAT PEOPLE MIGHT FOCUS AND COME TO AND ENJOY AND SO  
24 I APPRECIATED THE WAY THAT THE OUTREACH WAS DONE AND HOW IT  
25 REALLY DID ALSO TALK TO VARIOUS INCOME GROUPS. SO I HAVE BEEN



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 IMPRESSED AND THIS J.P.A. PROCESS HAS BEEN REWARDING. I  
2 APPRECIATE THE LEADERSHIP, CERTAINLY OF JIM THOMAS, WHO SPENT  
3 SO MUCH TIME ON THIS AND REALLY PROVIDED A LOT OF THE BASIC  
4 LEADERSHIP FOR A GOOD NUMBER OF MONTHS AND WALKING US THROUGH  
5 SOME VERY, VERY TOUGH ASPECTS OF THIS AND I DON'T THINK WE'VE  
6 SHARED ENOUGH HOW MUCH WE APPRECIATED THE WORK THAT HE DID ON  
7 THIS. AND ALSO YOU, ELI, AS FAR AS THE LEADERSHIP THAT YOU  
8 TOOK OVER AFTERWARDS. I KNOW YOU HAVE MANY OTHER THINGS THAT  
9 YOU'RE DOING BUT IN GIVING THE KIND OF GUIDANCE THAT IT NEEDED  
10 ALL THE WAY THROUGH. IN REALITY, WE'VE STILL GOT A LONG WAYS  
11 TO GO BUT I THINK WE HAVE THE ELEMENTS OR THE FRAMEWORK FROM  
12 WHICH TO PUT THIS TOGETHER. I REALLY-- MY COLLEAGUES ON THE  
13 BOARD, COUNCILMAN PERRY HAS BEEN INSTRUMENTAL IN PROVIDING  
14 LEADERSHIP AND GUIDANCE THROUGH THE CITY, WHICH I UNDERSTAND  
15 WAS VERY SUCCESSFUL. WORKING WITH BUD OVERHAM HAS BEEN VERY  
16 REFRESHING FROM HAVING WORKED WITH PASERA DIRECTORS BUT, IN  
17 PARTICULAR, I REALLY APPRECIATED THE WORK THAT OUR STAFF DID  
18 HERE THROUGH DAVID JANSSEN AND MR. EDMONSTON AND, AS WELL AS  
19 OUR COUNTY COUNSEL. EVERYBODY WAS A KEEN PLAYER AND UNDERSTOOD  
20 THAT, WHATEVER DIFFICULTIES WE WERE GOING TO ENCOUNTER, THERE  
21 WAS GOING TO BE A PATHWAY TO A SOLUTION TO SUCCESS. I THINK  
22 EVERYBODY WANTS TO MAKE THIS WORK AND MAKE-- FOR EVERYONE IN  
23 L.A. COUNTY TO BENEFIT FROM THIS. I THINK THERE'S A TREMENDOUS  
24 WIN/WIN FOR ALL OF US HERE AND SO, HOPEFULLY, WE CAN GET ON  
25 TRACK AND GET TO THE POINT WHERE WE'RE GOING TO BRING ALL THE





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 DETAILS. AS WE SAY, DETAILS ARE DIFFICULT BUT THE REALITY IS  
2 THAT DETAILS ARE GOING TO BE VERY, VERY IMPORTANT BECAUSE  
3 EVERYONE WANTS SOMETHING OUT OF THIS PROJECT. IT'S GOT TO WORK  
4 FOR ALL OF US AND SO, HOPEFULLY, AS WE WORK OUT THE DETAILS,  
5 EVERY MOMENT OF THE DAY, THERE'S GOING TO BE BENEFIT. IT'S  
6 JUST GOING TO BE AN ENRICHING EXPERIENCE INSTEAD OF A  
7 DIFFICULT EXPERIENCE BUT, SO FAR, UP TO NOW, IT HAS BEEN A  
8 VERY, VERY GOOD PROJECT THAT I THINK HAS TREMENDOUS PROMISE  
9 FOR THE FUTURE.

10

11 **SUP. KNABE:** MADAM CHAIR?

12

13 **SUP. MOLINA, CHAIR:** MR. KNABE.

14

15 **SUP. KNABE:** YEAH, I JUST-- I MEAN, I-- IT'S SORT OF BEEN SOLD  
16 TO US TODAY THAT WHAT WE'RE DOING TODAY IS A LOT THAT HAS TO  
17 COME BACK IN DETAILS AND THAT IS TRUE BUT IT'S ALSO A VERY BIG  
18 DECISION AND YOU'RE BASICALLY APPROVING A MAJOR CONCEPT MOVE  
19 FORWARD. THE FINANCIAL DETAILS, AND THIS IS TO DAVID, WHEN IT  
20 COMES BACK OR THE VARIOUS LEASES AND NEGOTIATIONS THAT ARE  
21 ONGOING, WILL THERE BE AN INDEPENDENT APPRAISAL, ANALYSIS OF  
22 THE APPRAISAL THAT'S BEFORE US, THE MARKET RISKS? I MEAN, ALL  
23 DIFFERENT KINDS OF THINGS, POTENTIAL SUBSIDIES FROM THE THREE  
24 AGENCIES, YOU KNOW, SO WE CAN LOOK INTO THE OUT YEARS TO WHERE  
25 WE AS A BOARD HAVE, YOU KNOW, SOME INFORMATION TO, YOU KNOW,



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 PUT OUR ARMS AROUND THAT IS INDEPENDENT, SAY, OF THE RELATED  
2 COMPANIES AND OTHERS THAT, YOU KNOW, I ALWAYS WANT TO ASK THE  
3 ATTORNEY WHEN THEY GIVE THEIR PRESENTATION, "SO WHAT WOULD YOU  
4 CHANGE ON OUR SIDE", YOU KNOW, KIND OF A THING, SO MAYBE YOU  
5 COULD ANSWER THAT.

6

7 **C.A.O. JANSSEN:** MADAM...

8

9 **SUP. YAROSLAVSKY:** CAN WE TURN ON THE LIGHTS?

10

11 **SUP. KNABE:** YOU LOOK A LOT... NEVER MIND.

12

13 **SUP. YAROSLAVSKY:** I AGREE BUT I WANTED TO SEE YOU.

14

15 **C.A.O. JANSSEN:** MADAM CHAIR, SUPERVISOR, IN A WORD, THE ANSWER  
16 IS YES, YOU WILL HAVE ALL OF THAT INFORMATION BEFORE YOU WHEN  
17 YOU COME BACK WITH THE D.D.A. AND THE LEASE. LET ME SAY  
18 PRELIMINARILY, WE DID HIRE ALLAN COATAN, WHO DOES A LOT OF  
19 WORK FOR THE COUNTY AND THE MARINA, TO TAKE A LOOK AT THE  
20 DETAILS OF THE PROPOSAL. MY STAFF IS COMFORTABLE THAT,  
21 ECONOMICALLY, IT IS A GOOD DEAL FOR THE COUNTY. CAN YOU GET A  
22 BETTER DEAL? WHO KNOWS? WE JUST DON'T KNOW. WE ARE HERE AFTER  
23 FIVE YEARS OF EFFORT AND THE DEAL IN FRONT OF YOU WE FEEL  
24 COMFORTABLE IS A GOOD DEAL FOR THE COUNTY, BUT ALL OF THAT  
25 INFORMATION WILL BE PROVIDED WHEN WE COME BACK.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA, CHAIR:** SUPERVISOR ANTONOVICH?

3

4 **SUP. ANTONOVICH:** MR. JANSSEN, WHAT IS THE DEADLINE FOR THE  
5 APPROVAL ON THE CONCEPT OF THE GRAND AVENUE PROJECT BY THE  
6 BOARD?

7

8 **C.A.O. JANSSEN:** I BELIEVE-- SUPERVISOR, I BELIEVE IT'S  
9 SEPTEMBER. THERE WAS A TWO-YEAR DEADLINE ON THE AUTHORITY  
10 COMING BACK AND GETTING APPROVAL OF ALL THE DOCUMENTS, SO IT'S  
11 IN ABOUT A MONTH.

12

13 **SUP. ANTONOVICH:** COULD THAT DEADLINE BE EXTENDED?

14

15 **C.A.O. JANSSEN:** CERTAINLY, WITH THE APPROVAL OF ALL THE  
16 AGENCIES, IT COULD BE EXTENDED.

17

18 **SUP. ANTONOVICH:** HAVE YOU COMMISSIONED A MARKETING STUDY TO  
19 DETERMINE WHETHER THEY RELATED-- WHETHER RELATED-- COULD  
20 SECURE THE RENTAL AND THE SALES RATES IDENTIFIED IN THE  
21 SUBMITTAL?

22

23 **C.A.O. JANSSEN:** AS I INDICATED, WE HAD MR. COATEN DO A  
24 FINANCIAL ANALYSIS. I'LL HAVE TO ASKED MR. EDMONSON WHETHER IT



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 INCLUDED THAT SPECIFIC OR NOT BUT KAISER MARSTON DID DO ALL OF  
2 THAT WORK AND THAT DOCUMENT IS AVAILABLE.

3

4 **SUP. ANTONOVICH:** COATEN DID RAISE SOME SERIOUS CONCERNS, DID  
5 HE NOT?

6

7 **C.A.O. JANSSEN:** HE HAD A QUESTION ABOUT THE COST OF THE  
8 DEVELOPMENT. HE ALSO INDICATED THAT THERE WAS ANOTHER APPROACH  
9 THAT COULD HAVE BEEN TAKEN AND I'M SURE THERE ARE SEVERAL  
10 DIFFERENT APPROACHES THAT COULD HAVE TAKEN. ONE THAT HE  
11 SUGGESTED WAS WHAT WE DO AT THE MARINA, WHICH IS SIMPLY TO  
12 DEFER UP FRONT FOR MANY YEARS RENTS UNTIL A PROJECT GETS ON  
13 ITS FEET. IN THAT CASE, IT'S OBVIOUSLY-- THAT PROPERTY HAS  
14 BEEN EMPTY FOR MANY, MANY YEARS AND THIS IS REALLY THE FIRST  
15 TIME THAT WE HAVE SEEN ANY KIND OF PROJECT THAT HAS LEGS AT  
16 THE BEGINNING AND WILL PROVIDE UP FRONT \$50 MILLION TO THE  
17 ESTABLISHMENT OF A PUBLIC PARK. SO, YES, THERE IS ANOTHER WAY  
18 THAT IT COULD HAVE BEEN DONE. THAT IS NOT THE WAY THIS WAS  
19 DONE. WE THINK THIS IS A SOLID APPROACH.

20

21 **SUP. ANTONOVICH:** ALONG WITH HIS SUGGESTING ANNUAL RENT  
22 PAYMENTS RATHER THAN ACCEPTING PREPAID RENTS UP FRONT, DIDN'T  
23 HE ALSO SAY THAT THERE WAS A HIGH LEVEL OF RISK ASSOCIATED  
24 WITH BOTH THE HOTELS AND THE CONDOMINIUMS?

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **C.A.O. JANSSEN:** WELL, THERE'S A HIGH LEVEL OF RISK WITH ANY  
2   REAL ESTATE DEVELOPMENT, SUPERVISOR.

3

4   **SUP. ANTONOVICH:** AND HAVE YOU BEEN PROVIDED WITH THE  
5   DEVELOPER'S PRO FORMA? AND, IF SO, HAS THAT BEEN REVIEWED BY  
6   YOUR STAFF?

7

8   **C.A.O. JANSSEN:** LET ME MAKE SURE I ANSWER CORRECTLY. THE  
9   SPECIFIC ANSWER IS THAT PRO FORMA WAS REVIEWED BY KEYSER  
10   MARSTON, CAL HOLLIS. A REPORT WAS DEVELOPED. ALLEN DID REVIEW  
11   THAT REPORT AND HIS FINDINGS WERE BASED ON THAT REVIEW.

12

13   **SUP. ANTONOVICH:** RIGHT. AND THAT'S WHY HE MADE THOSE  
14   RECOMMENDATIONS?

15

16   **C.A.O. JANSSEN:** THAT'S CORRECT.

17

18   **SUP. ANTONOVICH:** HAS THE BOARD OR YOUR STAFF REACHED ANY  
19   CONSENSUS ON THE REFURBISHING OR REPLACING OF THE HALL OF  
20   ADMINISTRATION?

21

22   **C.A.O. JANSSEN:** WE-- WELL, I THINK THAT'S AN ISSUE YET TO BE  
23   DETERMINED BY THE BOARD, SUPERVISOR. THERE ARE CLEARLY  
24   EARTHQUAKE PROBLEMS WITH THIS BUILDING. WE HAVE DONE AN  
25   ANALYSIS OF THE COST OF REPAIRING THE BUILDING, BUT THAT'S



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 SOMETHING THAT WE WILL BE COMING BACK TO YOUR BOARD WITHIN THE  
2 NEXT COUPLE OF MONTHS WITH AN ANALYSIS AND RECOMMENDATIONS ON  
3 WHAT TO DO ABOUT THIS BUILDING.

4

5 **SUP. ANTONOVICH:** AND THERE ARE SEVERAL SITES WHERE PERHAPS THE  
6 HALL WOULD BE RELOCATED IF IT WAS NOT REFURBISHED?

7

8 **C.A.O. JANSSEN:** YES, THERE ARE.

9

10 **SUP. ANTONOVICH:** AND DOES THE RELATED PROPOSAL INCLUDE  
11 COMPLETE DESIGNS FOR THE CIVIC PARK OR JUST A PRELIMINARY  
12 CONCEPT?

13

14 **C.A.O. JANSSEN:** IT SIMPLY IS IDENTIFYING A POTENTIAL SITE FOR  
15 A COUNTY HALL ON THE CORNER OF FIRST AND HILL. THAT'S THE  
16 EXTENT OF THE WORK THAT'S BEEN DONE AT THIS POINT.

17

18 **SUP. ANTONOVICH:** COULD A DESIGNER DEVELOP THE PLAN FOR THE  
19 PROPOSED CIVIC PARK WITHOUT KNOWING WHAT MAY HAPPEN TO THE  
20 EXISTING HALL OF ADMINISTRATION?

21

22 **C.A.O. JANSSEN:** THEY HAVE DONE THAT, AS A MATTER OF FACT. THEY  
23 HAVE IDENTIFIED QUITE CREATIVELY, FRANKLY, IN MY OPINION,  
24 THREE DIFFERENT PARKS THAT ARE UNIFIED INTO ONE WITH THE  
25 EXISTING BUILDINGS AS THEY ARE. IF, IN THE FUTURE-- AND A



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 REPLACEMENT OF THIS BUILDING WOULD TAKE YEARS TO HAPPEN, FAR  
2 BEYOND THE DEVELOPMENT OF THE EXISTING PARK, THAT THAT WOULD  
3 ONLY ENHANCE WHAT WAS DONE UNDER THIS PROJECT, NOT DETRACT  
4 FROM IT.

5

6 **SUP. ANTONOVICH:** WHEN DOES THE STATE DETERMINE OR TRANSFER THE  
7 COUNTY COURT PROPERTY BEING TRANSFERRED TO THE STATE? WHEN  
8 WILL THAT OCCUR?

9

10 **C.A.O. JANSSEN:** I DON'T BELIEVE-- I BELIEVE, IN CALIFORNIA  
11 ONLY, ONE PROPERTY HAS TRANSFERRED SO FAR. THERE ARE  
12 SIGNIFICANT SEISMIC ISSUES UP AND DOWN THE STATE WITH RESPECT  
13 TO THE TRANSFER. IT IS NOT IMMINENT. THERE IS A STATUTORY  
14 DEADLINE OF '07 BUT I DON'T THINK ANYBODY'S GOING TO MEET THAT  
15 DEADLINE. BUT THAT IS AN ISSUE WITH RESPECT TO THE COURTHOUSE  
16 BUILDING ITSELF. LITERALLY, THE COUNTY, AT SOME POINT, WILL NO  
17 LONGER OWN THE COURTHOUSE OR THE PROPERTY IN IT-- UNDER IT IF  
18 THE STATE TAKES IT.

19

20 **SUP. ANTONOVICH:** THE STATE WOULD DETERMINE TO RELOCATE OR  
21 REFURBISH?

22

23 **C.A.O. JANSSEN:** IF THEY TAKE THE BUILDING, THAT WOULD THEN  
24 BECOME THEIR RESPONSIBILITY. THEY MAY CHOOSE, HOWEVER, TO





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 LEAVE THE BUILDING WITH THE COUNTY BECAUSE THEY CAN'T AFFORD  
2 TO REPLACE IT.

3

4 **SUP. ANTONOVICH:** HAS ANY CONSIDERATION BEEN GIVEN TO WHAT  
5 WOULD HAPPEN IF THE PROJECT WERE PARTIALLY BUILT AND THERE  
6 WERE MASSIVE INCREASES IN DEVELOPMENT AND CONSTRUCTION COSTS?

7

8 **C.A.O. JANSSEN:** WELL, I THINK THAT'S A QUESTION THAT PERHAPS  
9 RELATED OR MARTHA NEEDS TO ANSWER IN TERMS OF THE PROJECT. I  
10 DON'T SEE ANY RISK TO THE COUNTY OF THAT HAPPENING.

11

12 **PAUL RUTTER:** SUPERVISOR, THAT'S ONE OF THE ADVANTAGES OF THE  
13 PREPAID RENT STRUCTURE, IS THAT WE'RE GOING TO HAVE THIS MONEY  
14 UP FRONT. AND THERE'S NOT GOING TO BE A CONSTRUCTION RISK TO  
15 THE AUTHORITY, THE COUNTY OR THE C.R.A. IF THERE IS A DELAY.  
16 FOR EXAMPLE, IF THERE WAS A DELAY ON RELATED IN COMPLETING THE  
17 PROJECT, WE WOULD HAVE OUR FUNDS. NOW, THE ONE THING THAT  
18 WOULD BE DELAYED WAS THE INCENTIVE RENT. THAT'S A RELATIVELY  
19 SMALL PART OF THE ECONOMIC PIECE FOR THE AUTHORITY.

20

21 **SUP. ANTONOVICH:** COULD A PARTIALLY COMPLETED BUILDING RESULT  
22 IN PRESSURE BEING APPLIED TO THE COUNTY OR THE C.R.A. FOR  
23 ADDITIONAL PUBLIC FINANCING?

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **C.A.O. JANSSEN:** I DON'T SEE HOW. WE DON'T HAVE ANY PARTICULAR  
2   INTEREST OTHER THAN A COUNTY BUILDING, IF WE WERE TO BUILD IT  
3   THERE AND WE WOULD FUND THAT OURSELVES.

4

5   **SUP. ANTONOVICH:** HAVE YOU PERFORMED A MARKET ANALYSIS FOR THE  
6   OFFICE SPACE, RETAIL, CONDOMINIUMS AND HOTEL THAT'S BEING  
7   PROPOSED?

8

9   **C.A.O. JANSSEN:** I BELIEVE KEYSER MARSTON DID THAT. CERTAINLY  
10   RELATED HAS DONE THAT.

11

12   **SUP. ANTONOVICH:** THEY HAVE DONE THAT?

13

14   **C.A.O. JANSSEN:** MR. WHITTY MIGHT BE ABLE TO RESPOND FROM  
15   RELATED.

16

17   **SUP. ANTONOVICH:** HAVE YOU REPLIED TO THE ECONOMIC BENEFITS OF  
18   THAT STUDY?

19

20   **BILL WHITTY:** I'M BILL WHITTY, THE-- RELATED'S PARTNERS FOR  
21   CALIFORNIA. SUPERVISOR, THROUGH THE CHAIR, IF I UNDERSTAND  
22   YOUR QUESTION, WE AND OUR EQUITY PARTNER, WHICH IS THE  
23   CALIFORNIA PUBLIC EMPLOYEES RETIREMENT SYSTEM, WHO WILL BE  
24   PUTTING UP A LARGE SHARE OF THE MONEY, HAVE CONDUCTED A SERIES  
25   OF MARKET ANALYSES. I WILL SAY, WITH RESPECT TO OFFICE, WE



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 HAVE NOT STUDIED THAT BECAUSE, AT THIS JUNCTURE, THE ONLY  
2 OFFICE THAT WE WOULD BE CONSIDERING WOULD BE A PUBLIC OFFICE  
3 BUILDING THAT WOULD BE OWNED BY THE PUBLIC. SO WE ARE NOT, AT  
4 THE MOMENT, CONTEMPLATING A SPECULATIVE OR PRIVATE OFFICE  
5 BUILDING.

6

7 **SUP. ANTONOVICH:** THE APPRAISAL FOR THE COUNTY PROPERTIES,  
8 DAVID, WAS JUST RECEIVED WITHIN THE LAST TWO WEEKS. HAVE YOU  
9 CONSULTED WITH ANY OUTSIDE BROKERS OR MARKET ANALYSTS TO  
10 VERIFY THE NUMBERS?

11

12 **C.A.O. JANSSEN:** THE APPRAISER-- ACTUALLY, THE APPRAISER WAS  
13 DONE BY AN APPRAISER SELECTED BY THE C.R.A.-- APPROVED BY THE  
14 C.R.A. AND THE COUNTY. THEY DID TWO DIFFERENT APPRAISALS UNDER  
15 TWO DIFFERENT FORMATS AND, YOU KNOW, YOU CAN ALWAYS GET  
16 ANOTHER OPINION BUT IT WOULD BE THEN YOU'D NEED ANOTHER  
17 OPINION BEYOND THAT, SO WE'RE CONFIDENT THAT THE APPRAISAL  
18 THAT WAS DONE IS A FAIR EVALUATION OF THE PROPERTY.

19

20 **SUP. ANTONOVICH:** BECAUSE THE FOUR PROPERTIES WERE ADJACENT TO  
21 EACH OTHER, DID THE APPRAISAL PROVIDE AN AGGREGATION OF A  
22 PREMIUM IN HIS APPRAISAL?

23



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **C.A.O. JANSSEN:** THE ANSWER IS NO, HE DID NOT BUT HE DID  
2   HIGHEST AND BEST USE APPRAISAL WHICH MY STAFF SAYS WILL GIVE  
3   YOU THE SAME ANSWER, THE SAME RESULT.

4

5   **SUP. ANTONOVICH:** AND IF THE COUNTY AND CITY ABANDON THE  
6   CONCEPT OF PREPAID RENT AT STABILIZATION, WHAT DO YOU ESTIMATE  
7   THE ANNUAL RENT PAYMENTS TO BE TO THE COUNTY? AND HOW LONG  
8   WOULD THEY BE PAID TO THE COUNTY?

9

10   **C.A.O. JANSSEN:** WE HAVE NOT LOOKED AT THAT. I MEAN, FRANKLY,  
11   SUPERVISOR, THAT CERTAINLY WAS AN APPROACH. ALLEN WOULD PREFER  
12   GOING THAT WAY, THAT'S WHAT WE DO IN THE MARINA. WE WOULD BE  
13   YEARS AWAY. WE WOULD LITERALLY BE STARTING OVER WITH THE  
14   PROJECT IF WE WERE TO CONSIDER THAT AT THIS TIME, IN MY  
15   OPINION.

16

17   **SUP. ANTONOVICH:** AND IF THE STABILIZATION WOULD OCCUR BETWEEN  
18   2012 AND 2014, ISN'T IT SOMETHING IN THE NEIGHBORHOOD OF \$500  
19   MILLION IN RENT THAT THE COUNTY WOULD RECEIVE FOR THE LIFE OF  
20   THE PROJECT?

21

22   **C.A.O. JANSSEN:** IF THERE WAS A PROJECT.

23

24   **SUP. ANTONOVICH:** RIGHT, IF THERE WAS A PROJECT.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **C.A.O. JANSSEN:** WELL, THERE MAY NOT BE A PROJECT. THAT'S-- THE  
2   PROBLEM IS, YOU WOULD BE STARTING OVER, WE WOULD BE YEARS AWAY  
3   FROM DECIDING WHETHER YOU EVEN HAD A PROJECT AGAIN. WE KNOW  
4   WHAT WE HAVE NOW. WE HAVE A PROJECT. IT WORKS. IT'S  
5   ECONOMICALLY VIABLE AND THAT'S WHY WE'RE RECOMMENDING IT.

6

7   **SUP. ANTONOVICH:** SO IF THE COUNTY IS TAKING \$50 MILLION IN  
8   PREPAID RENT NOW RATHER THAN THE 500 MILLION IN THE PROJECTED  
9   RENT OVER THE LIFETIME OF THE PROJECT WITH RESPECT TO THE  
10   INCENTIVE RENT, IT'S ONLY THE-- PAID TO THE DEVELOPER IF HE  
11   REALIZES CERTAIN RETURNS AND WE HAVE NO GUARANTEES THAT THE  
12   COUNTY WOULD RECEIVE ANY OF THOSE INCENTIVE RENTS FROM THE  
13   DEVELOPER.

14

15   **SUP. MOLINA, CHAIR:** YOU'RE COMPARING DIFFERENT THINGS,  
16   MICHAEL.

17

18   **C.A.O. JANSSEN:** THE INCENTIVE RENT, AGAIN, IS A VERY SMALL, I  
19   THINK IT'S IN THE NEIGHBORHOOD OF A COUPLE MILLION DOLLARS A  
20   YEAR. IS THAT RIGHT, PAUL? IT'S NOT-- THE INCENTIVE RENT IS  
21   NOT WHILE YOU'RE DOING THE PROJECT AND THE 50 MILLION IS  
22   LITERALLY A BIRD IN THE HAND. EVEN IF THE PROJECT FALLS APART,  
23   YOU'RE GOING TO HAVE THE \$50 MILLION. BUT, AGAIN, \$500 MILLION  
24   OVER 25 OR 30 YEARS IS IMPORTANT IF YOU HAVE A PROJECT. WE  
25   DON'T HAVE THAT PROJECT.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. ANTONOVICH:** IS THE CITY PAYING K.W.M.B.E. FEES?

3

4 **C.A.O. JANSSEN:** YES.

5

6 **SUP. ANTONOVICH:** AND ARE THEY PAYING THE LIBRARY FEES?

7

8 **PAUL RUTTER:** SUPERVISOR, THERE'S NO SPECIAL ARRANGEMENTS WITH  
9 THE DEVELOPER ABOUT ANY FEES ON THE CITY, SO ALL THE NORMAL  
10 FEES WILL APPLY TO THE DEVELOPMENT OF THE CONDOMINIUMS.  
11 THEY'LL PAY THE K.W.M.B.E. FEES, THE LIBRARY FEES, EVERY FEE  
12 THAT'S OTHERWISE APPLIED.

13

14 **SUP. ANTONOVICH:** IS IT CORRECT THAT THE CITY AND COUNTY  
15 EXECUTED AN O.P.A. FOR THE COUNTY-OWNED PARCELS IN 1991?

16

17 **PAUL RUTTER:** THAT'S CORRECT.

18

19 **SUP. ANTONOVICH:** AND DID THAT DICTATE THAT ALL TAX INCREMENT  
20 FUNDING WOULD BE PASSED THROUGH TO THE COUNTY?

21

22 **PAUL RUTTER:** YES, IT DOES.

23

24 **SUP. ANTONOVICH:** AND GIVEN THE TERMS OF THIS AGREEMENT, DID  
25 THE CITY C.R.A. EXECUTED 24 YEARS AGO, WHY IS THE CITY NOW



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 ASKING THAT THE COUNTY FORSAKE THIS REVENUE AND FURTHER  
2 SUBSIDIZE THIS PROJECT?

3

4 **PAUL RUTTER:** IF YOU WANT ME TO GO INTO GREAT DETAIL ABOUT THAT  
5 O.P.A., I'M HAPPY TO TRY TO DO THAT. I'VE BEEN INVOLVED IN  
6 SOME DISCUSSIONS, AS YOU PROBABLY KNOW, BETWEEN THE COUNTY AND  
7 THE C.R.A. ON THAT VERY TOPIC. IT'S RATHER INVOLVED BUT, IF  
8 YOU WANT ME TO GO INTO IT, I CAN.

9

10 **C.A.O. JANSSEN:** I THINK IT'S PROBABLY WORTH AT LEAST  
11 SUMMARIZING THE POSITION OF THE C.R.A. THAT WE DO NOT  
12 NECESSARILY AGREE WITH BUT IT IS THEIR POSITION THAT THE  
13 REASON THAT THE COUNTY WAS TO RECEIVE ALL THE TAX INCREMENT IS  
14 THAT IT WAS GOING TO HAVE TO ASSUME ALL THE OBLIGATIONS OF THE  
15 DEVELOPER, INCLUDING THE EXTENSION AND COMPLETION OF THE  
16 SECOND STREET PROJECT, WHICH IS ABOUT \$5 MILLION. SO THE  
17 C.R.A. LETTER IS ESSENTIALLY SAYING, WE HAVE NO OBJECTION TO  
18 STICKING TO THE O.P.A. AS LONG-- ON THE REVENUE SIDE, AS LONG  
19 AS THE COUNTY STICKS TO THE O.P.A. ON THE EXPENSE SIDE. THAT'S  
20 WHAT THE LETTER IS SAYING AND THEY'VE CAPPED THE EXPOSURE AT  
21 16 MILLION. NOW, WE DO NOT NECESSARILY AGREE WITH THEIR  
22 INTERPRETATION BUT THAT'S THEIR POSITION.

23

24 **SUP. ANTONOVICH:** WITH RESPECT TO...

25





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. KNABE:** SO WE HAVEN'T AGREED TO THAT YET, THEN?

2

3   **C.A.O. JANSSEN:** NO, WE HAVE NOT AGREED TO THAT.

4

5   **SUP. ANTONOVICH:** WITH RESPECT TO THE C.R.A.'S 8.8 MILLION  
6 DOLLARS IN AFFORDABLE HOUSING SUBSIDY, AREN'T THE C.R.A. SET  
7 ASIDE FUNDS SPECIFICALLY DESIGNATED FOR THE DOWNTOWN  
8 REDEVELOPMENT AREA?

9

10   **C.A.O. JANSSEN:** I UNDER-- WE BELIEVE THAT THE 8.8 MILLION WILL  
11 COVER THE AFFORDABLE HOUSING, YES, AND THAT'S NOT PART OF THE  
12 16 MILLION.

13

14   **SUP. ANTONOVICH:** BUT UNDER STATE REDEVELOPMENT LAWS, THEY HAVE  
15 TO BE USED FOR AFFORDABLE HOUSING.

16

17   **C.A.O. JANSSEN:** 20% HAS TO BE SET ASIDE FOR THAT, THAT'S  
18 CORRECT.

19

20   **SUP. ANTONOVICH:** IF THESE FUNDS ARE NOT SPENT ON THE GRAND  
21 AVENUE PROJECT, WOULDN'T THEY THEN BE SPENT ON OTHER  
22 AFFORDABLE HOUSING PROJECTS IN THE DOWNTOWN REDEVELOPMENT  
23 AREA?

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **C.A.O. JANSSEN:** WELL, IF THERE ISN'T A GRAND AVENUE PROJECT,  
2   THERE IS NO TAX INCREMENT TO SPEND. IT'S THE PROJECT THAT'S  
3   GENERATING THE TAX INCREMENT.

4

5   **SUP. ANTONOVICH:** IS THE C.R.A. OR THE CITY OF L.A. IMPLYING  
6   THAT THE COUNTY'S CONTRIBUTION TO THE PARK OUGHT NOT TO COUNT  
7   AS A SUBSIDY, YET THE C.R.A. SHOULD GET CREDIT FOR ITS  
8   CONTRIBUTIONS?

9

10   **C.A.O. JANSSEN:** I'M NOT SURE I UNDERSTAND. STATE THAT AGAIN,  
11   SUPERVISOR.

12

13   **SUP. ANTONOVICH:** ARE THEY IMPLYING THAT THE COUNTY'S  
14   CONTRIBUTION TO THE COUNTY PROPOSED PARK SHOULD NOT COUNT AS A  
15   SUBSIDY, YET THE C.R.A. SHOULD GET A CREDIT FOR ITS  
16   CONTRIBUTIONS?

17

18   **C.A.O. JANSSEN:** THEY'RE NOT COUNTING IT ON THE COUNTY'S BOTTOM  
19   LINE. THE COUNTY IS ALSO-- I MEAN, THERE ARE-- WE WILL HAVE  
20   THESE DISCUSSIONS WITH THE C.R.A., CLEARLY, AT SOME POINT. THE  
21   CITY BENEFITS SPECIFICALLY FROM THE PROJECT IN SALES TAX. THE  
22   COUNTY DOES NOT. THERE ARE MANY WAYS THAT THE CITY BENEFITS  
23   FROM THIS PROJECT THAT THE COUNTY DOES NOT. WE HAPPEN TO BE  
24   THE OWNERS OF THE PROPERTY. WE OBVIOUSLY HAVE AN INTEREST



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 BECAUSE OF DISNEY HALL, THE MUSIC CENTER AND OUR PRESENCE ON  
2 THE HILL BUT THEY BENEFIT.

3

4 **SUP. ANTONOVICH:** THE CITY IS REQUESTING THAT THE COUNTY  
5 PROVIDE THE 16.4 MILLION DOLLARS IN FUTURE TAX INCREMENTS  
6 FUNDS. WHAT TAX INCREMENT FUNDS IS THE CITY C.R.A. COMMITTING  
7 TO THE GRAND AVENUE PROJECT?

8

9 **C.A.O. JANSSEN:** THEY'RE COMMITTING BOTH THE CITY'S  
10 INCREMENT...

11

12 **SUP. YAROSLAVSKY:** AND THE COUNTY?

13

14 **C.A.O. JANSSEN:** ...AND THEY HAVE ASSUMED THE COUNTY'S AND THE  
15 C.R.A. WOULD, ON THE NATURAL, RECEIVE PART OF THE TAX  
16 INCREMENT AS WELL.

17

18 **SUP. ANTONOVICH:** HOW MUCH FUTURE TAX INCREMENT REVENUE WOULD  
19 THE C.R.A. BE WILLING TO CONTRIBUTE TO THE PROJECT?

20

21 **C.A.O. JANSSEN:** THE CITY IS CONTRIBUTING ALL OF ITS TAX  
22 INCREMENT TO THE PROJECT.

23

24 **SUP. ANTONOVICH:** BUT, SINCE THE C.R.A. SUBSIDY FOR AFFORDABLE  
25 HOUSING CAN'T BE SPENT FOR ANY OTHER PURPOSE, ISN'T THE ONLY



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 REAL C.R.A. SUBSIDY THE ESTIMATED \$10 MILLION IN TRANSIT  
2 OCCUPANCY TAXES?

3

4 **C.A.O. JANSSEN:** NO. THEY ARE ACTUALLY-- AND I CAN'T FIND THE  
5 DOCUMENT THAT HAS THE SPREADSHEETS ON THE INCREMENT, THEY ARE--  
6 - THEY ARE COMMITTING CITY-- PROPERTY TAX INCREMENT THAT WOULD  
7 OTHERWISE HAVE GONE TO THE CITY WILL BE INCLUDED IN THIS  
8 PROJECT. SO THEY HAVE GIVEN UP CITY TAX INCREMENT AS WELL AS  
9 COMMITTING T.O.T. TO THE PROJECT.

10

11 **SUP. ANTONOVICH:** IS THE CITY OR THE C.R.A. PROPOSING TO WAIVE  
12 PERMIT APPLICATION FEES WITH CITY PLANNING OR THE BUREAU OF  
13 ENGINEERING?

14

15 **C.A.O. JANSSEN:** I DON'T KNOW. ARE THEY WAIVING ANY FEES? NO.

16

17 **SUP. ANTONOVICH:** I HAVE A COUPLE MORE QUESTIONS.

18

19 **SUP. YAROSLAVSKY:** JUST FOR CLARIFICATION, I WAS-- I WAS NOT  
20 UNDER THE IMPRESSION THAT THE CITY WAS COMMITTING ITS ENTIRE  
21 TAX INCREMENT.

22

23 **C.A.O. JANSSEN:** OUR ASSUMPTION IS...

24

25 **SUP. YAROSLAVSKY:** MY INFORMATION IS THAT IT IS NOT.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. ANTONOVICH:** THAT WAS OUR INFORMATION AS WELL, SUPERVISOR.

3

4 **C.A.O. JANSSEN:** WE-- WE-- THERE IS NOTHING IN WRITING, BUT WE  
5 HAVE BEEN TOLD THAT THE CITY SHARE IS INCLUDED IN THE  
6 ASSUMPTION.

7

8 **SUP. YAROSLAVSKY:** BUT THERE IS NOTHING IN WRITING.

9

10 **C.A.O. JANSSEN:** NO. AND IT'S 13-- THE CITY SHARE IS \$13  
11 MILLION. THE COUNTY SHARE IS...

12

13 **SUP. YAROSLAVSKY:** WHAT IS THEIR TAX INCREMENT? 50? WHAT IS  
14 THEIR TAX INCREMENT?

15

16 **C.A.O. JANSSEN:** THE CITY'S SHARE OF THE TAX INCREMENT IS ONLY  
17 32% OF THE TAX INCREMENT. THE COUNTY RECEIVES 42% OF THE TAX  
18 INCREMENT. IF THAT'S THE QUESTION.

19

20 **SUP. YAROSLAVSKY:** NO, I THINK HIS QUESTION WAS, HAVE THEY  
21 COMMITTED A HUNDRED PERCENT OF THEIR TAX INCREMENT?

22

23 **C.A.O. JANSSEN:** NO. WE ASSUME THAT THEY HAVE IT'S NOT...

24

25 **SUP. YAROSLAVSKY:** THE ANSWER IS NO.



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1

2 **C.A.O. JANSSEN:** ...IN WRITING, THAT WE'RE AWARE OF. RIGHT.

3

4 **SUP. ANTONOVICH:** ON THE-- ON THE CONDOMINIUMS THAT ARE BEING  
5 PROPOSED, WHAT ROUGHLY ARE THEIR SIZE AND RELATIVE TO THE  
6 SQUARE FOOT SALES BEING PRICED FOR THESE CONDOMINIUMS AND  
7 WHAT'S THE MATH FOR THE PRICE RANGE THAT THEY'RE BEING  
8 PROJECTED FOR?

9

10 **JOHN WITTE:** SUPERVISORS, THROUGH THE CHAIR, WE'RE OBVIOUSLY AT  
11 A VERY PRELIMINARY STAGE BUT, FOR THE TWO BUILDINGS AT ISSUE,  
12 THE SO-CALLED-- THE CONDOMINIUMS ABOVE THE HOTEL FIRST, WHICH  
13 ARE EXPECTED TO BE MORE EXPENSIVE, AT THE MOMENT, WE ARE  
14 PROJECTING AVERAGE SALES PRICES ROUGHLY AT \$800 PER SQUARE  
15 FOOT AND THE-- WE HAVEN'T DESIGNED THE BUILDING OR AFFIXED A  
16 PARTICULAR UNIT MIX YET BUT, ON AVERAGE, WE WOULD ASSUME THAT  
17 THE UNITS WOULD AVERAGE IN THE 12 TO 1,600-SQUARE-FOOT RANGE  
18 FOR THAT BUILDING. FOR THE SECOND TOWER WHERE THE CONDOMINIUMS  
19 ARE ABOVE THE AFFORDABLE HOUSING, WE ARE ASSUMING THAT THOSE  
20 UNITS WOULD BE A LITTLE BIT SMALLER AND AVERAGE ABOUT \$650 PER  
21 SQUARE FOOT AND I WOULD ADD THAT ALL OF THESE START ON UPPER  
22 FLOORS, SO WHEN WE LOOK AT AVERAGE SALES PRICES, THEY ARE NOT--  
23 - DILUTED IS THE RIGHT WORD BUT THEY ARE HIGHER-YIELDING UNITS  
24 BECAUSE THEY START ON UPPER FLOORS.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. ANTONOVICH:** THERE ARE 32 OTHER HIGH-RISE PROJECTS BEING  
2   BUILT IN THE DOWNTOWN AREA, SO THE COUNTY AND THE C.R.A. ARE  
3   PROVIDING FOUR PARCELS OF LAND IN BUNKER HILL, PERHAPS THE  
4   MOST EXPENSIVE REAL ESTATE IN THIS AREA. SO WHY DOES THE  
5   DEVELOPER NEED AN ADDITIONAL SUBSIDY?

6

7   **JOHN WITTE:** SUPERVISOR, TO MY KNOWLEDGE, FOR THE CONDOMINIUMS,  
8   NOT ONLY ARE WE NOT GETTING A SUBSIDY BUT WE ARE PAYING ON A  
9   PER UNIT PRICE MORE THAN, SO FAR, ANYBODY DOWNTOWN, AT LEAST  
10   WHEN WE NEGOTIATED THIS DEAL AS PAID. SECOND, WE DON'T BELIEVE  
11   THAT 32 BUILDINGS ARE GOING TO BE BUILT ALL IN THE NEXT FEW  
12   YEARS. I KNOW THAT THERE ARE 32 THAT ARE BEING THOUGHT ABOUT  
13   OR PLANNED. I DON'T EXPECT TO SEE THEM ALL. THE MARKET AND  
14   EQUITY INVESTORS TEND TO DICTATE WHEN THOSE GO FORWARD.

15

16   **SUP. ANTONOVICH:** WOULD THE COMPANY DEVELOPER BUILD THE GRAND  
17   AVENUE PROJECT IF THE COUNTY AND THE C.R.A.-- I SHOULD SAY IF  
18   THE COUNTY DIDN'T PROVIDE THE ADDITIONAL 16.4-MILLION-DOLLAR  
19   SUBSIDY?

20

21   **JOHN WITTE:** I'M NOT QUITE SURE HOW TO ANSWER THE QUESTION. THE  
22   PLAN, AS I THINK MARTHA AND SUPERVISOR MOLINA HAVE DESCRIBED,  
23   INCLUDES A VARIETY OF COMPONENTS FOR THE PUBLIC, INCLUDING THE  
24   PARK, INCLUDING PUBLIC OPEN SPACE WITHIN THE DEVELOPMENT SITES  
25   AND THE STREETScape IMPROVEMENTS. SO WE WOULD NOT DEVELOP THAT





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 PLAN WITHOUT THAT ASSISTANCE BECAUSE THE PUBLIC ASSISTANCE  
2 HAS, I BELIEVE, BEEN CAREFULLY TARGETED TO THE PUBLIC BENEFITS  
3 RATHER THAN THE PRIVATE REAL ESTATE.

4

5 **SUP. ANTONOVICH:** WERE THE DEVELOPERS AWARE THAT THE EXISTING  
6 O.P.A. BETWEEN THE COUNTY AND THE C.R.A. HAD PASSED THROUGH  
7 TAX INCREMENT REVENUES FOR COUNTY-OWNED PROPERTIES TO THE  
8 COUNTY?

9

10 **JOHN WITTE:** I AM NOT FAMILIAR WITH THAT O.P.A. THAT WAS NOT  
11 PART OF OUR CONSIDERATION.

12

13 **SUP. ANTONOVICH:** IF YOU'RE NOT AWARE, SHOULDN'T THE RELATED  
14 COMPANIES HAVE DISCOVERED THE AGREEMENT AS PART OF THE DUAL  
15 DILIGENCE RESEARCH OF THE PROPERTY AND PROCEEDED FORWARD  
16 WITHOUT REQUESTING AN ADDITIONAL SUBSIDY FROM THE COUNTY?

17

18 **JOHN WITTE:** WE DIDN'T REQUEST ADDITIONAL SUBSIDY FROM THE  
19 COUNTY. WHAT WE DID...

20

21 **SUP. ANTONOVICH:** CHRISTMAS CAME EARLY.

22

23 **JOHN WITTE:** WHAT WE DID IS WE REACTED TO THE INFORMATION THAT  
24 WAS PROVIDED TO US BY THE J.P.A. AND BY THE COUNTY STAFF. SO,



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 IF THE COUNTY STAFF DIDN'T BRING IT UP TO US, IT WOULD BE  
2 UNLIKELY THAT WE WOULD HAVE PERCEIVED THAT THERE WAS AN ISSUE.

3

4 **SUP. ANTONOVICH:** WERE YOU-- IF WE WEREN'T WILLING TO-- WOULD  
5 YOU BE WILLING TO RENEGOTIATE THE DEAL TO MAKE ANNUAL RENT  
6 PAYMENTS TO THE COUNTY INSTEAD OF THE PREPAID?

7

8 **JOHN WITTE:** THE ANSWER IS NO AND FOR A VERY SIMPLE REASON: IT  
9 IS IMPOSSIBLE TO FINANCE FOR-SALE CONDOMINIUMS IF THERE ARE  
10 ONGOING LEASE PAYMENTS.

11

12 **SUP. ANTONOVICH:** I HAVE A MOTION I'D LIKE TO PUT ON THE TABLE.  
13 THE GRAND AVENUE IMPLEMENTATION PLAN UNDER CONSIDERATION BY  
14 THE BOARD OF SUPERVISORS IS A CONCEPT PLAN THAT REGRETTABLY  
15 LEAVES MANY QUESTIONS UNANSWERED. DESPITE TWO YEARS OF  
16 DISCUSSION ABOUT THE PROJECT, IT WAS ONLY IN THE PAST 14 DAYS  
17 THAT THE BOARD WAS PROVIDED WITH AN APPRAISAL, ONE  
18 COMMISSIONED BY THE DEVELOPER, NOT THE COUNTY. THE BOARD HAS  
19 NO INDEPENDENT RISK ANALYSIS, NO OUTSIDE MARKETING STUDY AND  
20 NO THIRD PARTY REVIEW OF A DEVELOPER'S PRO FORMA. THE TERMS OF  
21 THE GROUND LEASE AND DEVELOPMENT AGREEMENT REMAIN TO BE  
22 NEGOTIATED. THE AMOUNT OF TOTAL PUBLIC SUBSIDY IS NOT  
23 QUANTIFIED. FINALLY, THERE IS RELATIVELY LITTLE INFORMATION  
24 ABOUT THE MUCH-TOUTED CIVIC PARK, THE PRIMARY SELLING POINT  
25 FOR THE ENTIRE PROJECT. GIVEN THE INFORMATION SUBMITTED TO THE



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 BOARD OF SUPERVISORS, IT'S CLEAR THAT THE COUNTY'S ANALYSTS  
2 HAVE CONCERNS ABOUT THE FINANCIAL TERMS OF THE PROJECT. IN THE  
3 BOARD LETTER, THE C.A.O. STATES THAT A POTENTIAL COUNTY  
4 SUBSIDY HAS YET TO BE DETERMINED AND WOULD BE THE SUBJECT OF  
5 FUTURE NEGOTIATIONS, AND THOSE ARE SUBSIDIES THAT IMPACT OUR  
6 GENERAL FUND, BE IT PUBLIC SAFETY, SAFETY AND PUBLIC HEALTH. A  
7 REPORT BY AN OUTSIDE ECONOMIST, ALLEN COATEN, NOTES THAT HIS  
8 PROJECT-- "THIS PROJECT IS DEFINITELY NOT A REVENUE-MAXIMIZING  
9 PLAN FOR THE LANDOWNER" AND THAT'S ALLEN COATEN'S QUOTE. THE  
10 COUNTY-OWNED LAND ATOP BUNKER HILL IS PROPERTY THAT THE BOARD  
11 OF SUPERVISORS HOLDS IN TRUST FOR THE 11 MILLION TAX-PAYING  
12 CITIZENS OF OUR COUNTY. IT'S BEEN SUGGESTED THAT TODAY'S VOTE  
13 IS MERELY TO APPROVE A CONCEPT AND THAT ALL OF THE POINTS WILL  
14 BE CONSIDERED LATER. THAT REASONING IS FLAWED IN THE SENSE  
15 THAT AN ENDORSEMENT TODAY PRESUMES APPROVAL OF GROUND LEASES  
16 AND A DEVELOPMENT AGREEMENT THAT HAVE NOT BEEN NEGOTIATED AND  
17 ARE ONLY IDENTIFIED IN BROAD TERMS. FURTHERMORE, THE EXTENT OF  
18 PUBLIC SUBSIDY HAS NOT BEEN QUANTIFIED AND ONLY WITHIN THE  
19 PAST WEEK DID THE COUNTY RECEIVE THAT REQUEST FOR AN  
20 ADDITIONAL \$16.4 MILLION SUBSIDY TO THE DEVELOPER. THE  
21 COMBINATION OF THESE FACTORS ARGUES IN FAVOR OF FURTHER  
22 ANALYSIS AND DELIBERATION BEFORE OUR BOARD COMMITS TO THE  
23 PROJECT AND I WOULD MOVE THAT THE BOARD SEND A FIVE-SIGNATURE  
24 LETTER TO THE GRAND AVENUE COMMITTEE REQUESTING THAT IT  
25 RENEGOTIATE THE TERMS OF THE GRAND AVENUE PROJECT AGREEMENTS



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 TO MAXIMIZE REVENUE FOR THE COUNTY, DIRECT THE C.A.O. TO SEND  
2 A LETTER TO THE CITY OF L.A. INDICATING THAT THE COUNTY WOULD  
3 NOT PROVIDE THE 16.4-MILLION-DOLLAR SUBSIDY, DIRECT THE C.A.O.  
4 TO PREPARE A PEER REVIEW OR ALTERNATIVE INDEPENDENT ANALYSIS  
5 OF THE APPRAISAL PROVIDED BY THE RELATED COMPANIES AND REPORT  
6 BACK TO THE BOARD WITH 60 DAYS AND DIRECT THE C.A.O. TO  
7 PREPARE AN INDEPENDENT RISK ANALYSIS THAT ANALYZES MARKET  
8 RISK, POTENTIAL ESCALATING CONSTRUCTION COSTS AND A THOROUGH  
9 IDENTIFICATION OF ALL PROPOSED AND FUTURE CITY, C.R.A., AND  
10 COUNTY SUBSIDIES THAT WOULD BE COMMITTED TO THE PROJECT,  
11 INCLUDING ANY FEE WAIVERS PROVIDED BY THE COUNTY OR CITY. AND  
12 THE LAST POINT, INDICATE THE BOARD'S INTENT TO EXTEND THE  
13 AUTHORITY OF THE GRAND AVENUE COMMITTEE AND ANY OTHER  
14 ASSOCIATED DEADLINES RELATIVE TO THE GRAND AVENUE PROJECT FOR  
15 90 DAYS, SO A PROPOSAL WOULD COME FORTH AND BE BACK TO THE  
16 BOARD OF SUPERVISORS.

17  
18 **SUP. MOLINA, CHAIR:** ALL RIGHT. MS. BURKE.

19  
20 **SUP. BURKE:** I'D LIKE TO JUST GET SOME QUESTIONS ON THE  
21 AFFORDABILITY ISSUES. THE AFFORDABILITY AND LOW-- DOES THAT  
22 APPLY TO THE RENTAL AND THE CONDOS?

23  
24 **JOHN WITTE:** SUPERVISOR, IN PHASE I-- LET ME BACK UP. THE  
25 REQUIREMENT WAS THAT 20% OF ALL UNITS BE AFFORDABLE: 10% LOW



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 AND 10% MODERATE. WE ASSUMED INITIALLY A MIX OF MARKET RATE  
2 RENTALS AND CONDOMINIUMS. SINCE THE FIRST PHASE FOR MARKET  
3 REASONS ONLY INCLUDES MARKET RATE CONDOMINIUMS, WE PROPOSED  
4 INSTEAD, AND IT IS INCLUDED IN THIS PLAN, THAT ALL 20% OR 88  
5 UNITS, BE LOW INCOME RENTALS. THOSE ARE RENTALS AT 50% OF THE  
6 AREA MEDIAN OR BELOW.

7

8 **SUP. BURKE:** SO THERE WOULD BE NO CONDOS IN THE FIRST PHASE IN  
9 TERMS OF AFFORDABLE?

10

11 **JOHN WITTE:** THAT'S CORRECT.

12

13 **SUP. BURKE:** BUT LOOKING ON TO-- OH, WELL, LET ME ASK ONE OTHER  
14 QUESTION. THE HUNDRED THOUSAND THAT IS BEING PROVIDED BY  
15 C.R.A., THAT GOES TO THE RENTAL UNITS OR IS IT ANTICIPATED  
16 THAT THAT WOULD ALSO GO TO CONDOS AT SUCH POINT AS YOU  
17 BUILD THE CONDOS?

18

19 **JOHN WITTE:** SUPERVISOR, THERE IS A DIFFERENT UNDERSTANDING FOR  
20 ANY AFFORDABLE CONDOMINIUM ASSISTANCE. THE HUNDRED THOUSAND  
21 PER UNIT ONLY GOES TO THE AFFORDABLE RENTAL UNITS. WERE WE, IN  
22 LATER PHASE, TO MEET-- TO PROPOSE TO MEET SOME OF THE  
23 AFFORDABILITY REQUIREMENT THROUGH FOR-SALE CONDOMINIUMS, I  
24 BELIEVE, PAUL, THE AGREEMENT CALLS FOR A ASSISTANCE OF 200,000  
25 PER AFFORDABLE CONDOMINIUM UNIT, WHICH IS INTENDED TO BRIDGE



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 THE DIFFERENCE BETWEEN THE CONSTRUCTION OR DEVELOPMENT COST OF  
2 THAT UNIT AND THE LEVEL OF 80% OF AREA MEDIAN THAT SOMEONE  
3 COULD-- A FIRST-TIME HOME BUYER COULD AFFORD.

4

5 **SUP. BURKE:** WILL THERE BE A TIME LIMIT ON THE AFFORDABILITY OF  
6 THE RENTAL UNITS?

7

8 **JOHN WITTE:** YES, THERE WILL. THERE ARE ACTUALLY SEVERAL  
9 COVENANTS WHICH WILL RUN WITH THE PROJECT. IT'S ESSENTIALLY  
10 PERMANENT BUT THE, I THINK, OPERATIVE COVENANT IS 55 YEARS.

11

12 **SUP. BURKE:** WHAT ABOUT THE CONDOS? HAS THERE BEEN ANY  
13 AGREEMENT MADE AS FAR AS THE AFFORDABILITY OF THE CONDOS AT  
14 SUCH TIME AS THE CONDOS ARE PART OF THE DEVELOPMENT, WHETHER  
15 IT'S PHASE II OR PHASE III?

16

17 **JOHN WITTE:** YOU MEAN WITH RESPECT TO THE TENURE OF THE  
18 AFFORDABILITY?

19

20 **SUP. BURKE:** THE AFFORDABILITY, RIGHT.

21

22 **JOHN WITTE:** NO, BECAUSE WE REALLY HAVEN'T GOTTEN TO THE STAGE  
23 OF HAVING AN AFFORDABLE CONDOMINIUM PROPOSAL.

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. BURKE:** WHEN WOULD WE EXPECT TO UNDERSTAND, BECAUSE WE'VE  
2   BEEN LED TO BELIEVE THAT THERE IS AFFORDABILITY IN TERMS OF  
3   RENTAL AS WELL AS CONDOS, WHEN WOULD WE EXPECT TO HAVE SOME  
4   UNDERSTANDING IN TERMS OF THE LENGTH OF TIME THAT THEY WOULD  
5   BE AFFORDABLE? SOME OF US HAVE HAD THE EXPERIENCE IN THE PAST  
6   OF WHERE THERE HAVE BEEN AFFORDABLE UNITS THAT HAVE BEEN BUILT  
7   THAT ARE CONDOS AND IT GOES TO THE FIRST PURCHASER AND THEN  
8   THE SECOND OR THIRD PURCHASER NO LONGER IS BOUND BY THAT. AND,  
9   YOU KNOW, THESE INCENTIVE RENTS-- THE INCENTIVE IS TIED TO, AS  
10   I GATHER, THE PRICE OF THE CONDO UNITS SO THAT WE HAVE BEEN  
11   CALCULATING THESE INCENTIVE RENTS AS A VITAL PART OF THE  
12   PROJECT. BUT I GUESS WHAT MY-- MY QUESTION IS, YOU KNOW, THE  
13   INCENTIVE RENTS, THEY'LL BE APPLIED, OBVIOUSLY, ONLY TO THE  
14   MARKET RATE CONDOS BUT YOU HAVE THE POSSIBILITY OF THE  
15   AFFORDABLE UNITS CONVERTING TO MARKET RATE UNLESS YOU HAVE  
16   SOME AGREEMENT OR UNDERSTANDING.

17

18   **JOHN WITTE:** WELL, SUPERVISOR, YOUR OBSERVATION, I THINK, IS  
19   ACCURATE IN THAT, IN THE HISTORY OF TRYING TO IMPOSE  
20   AFFORDABILITY RESTRICTIONS ON FOR-SALE HOUSING, IT IS MORE  
21   DIFFICULT BECAUSE OWNERSHIP CHANGES. THERE ARE HOME BUYERS AND  
22   MORTGAGE LENDERS. THERE ARE TECHNIQUES THAT ARE USED BY THE  
23   C.R.A. AND OTHERS AND, AS I'VE SAID, WE HAVEN'T GOTTEN TO THAT  
24   POINT YET THAT ATTEMPT TO CONTROL AFFORDABILITY FOR THE LONG-





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 TERM IN AFFORDABLE FOR-SALE HOUSING BUT IT IS MORE DIFFICULT  
2 THAN WITH RENTAL.

3

4 **SUP. BURKE:** WILL YOU BE WILLING TO PUT SOME KIND OF INDICATION  
5 IN WHATEVER AGREEMENT, I DON'T KNOW WHETHER IT'S THIS TERM  
6 SHEET WHERE IT'S APPROPRIATE BUT SOME KIND OF INDICATION THAT  
7 A PROCESS WILL BE DEVELOPED IN THE EVENT THAT THERE IS  
8 AFFORDABILITY IN CONDOS THAT WILL ASSURE THAT THEY WILL HAVE--  
9 CONTINUE OVER A PERIOD OF TIME?

10

11 **SUP. MOLINA, CHAIR:** YOU MEAN IF WE HAVE IT.

12

13 **SUP. BURKE:** IF YOU HAVE THEM, YES. IN THE EVENT YOU DO HAVE  
14 THEM.

15

16 **JOHN WITTE:** IF WE HAVE THEM, ABSOLUTELY WE WILL.

17

18 **SUP. BURKE:** NOW, THE DEVELOPMENT THAT WILL BE ON 2ND STREET  
19 THAT YOU RELATED WILL BE DEVELOPING ITSELF, ON THOSE-- ON THAT  
20 PARCEL THAT YOU'RE GOING TO PRIVATELY OWN, THOSE WILL BE--  
21 WILL THOSE BE CONDO UNITS OR ARE THOSE GOING TO BE RENTAL  
22 UNITS?

23

24 **JOHN WITTE:** SUPERVISOR, WE DON'T KNOW YET. IT WILL DEPEND ON  
25 THE MARKET AT THE TIME. I WOULD SAY, THOUGH, AND CORRECT ME IF



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 I'M WRONG, PAUL OR MARTHA, THAT, EVEN THOUGH IT'S PRIVATELY  
2 OWNED, I THINK THAT WOULD STILL BE GOVERNED BY THE 20%  
3 AFFORDABILITY REQUIREMENT.

4

5 **SUP. BURKE:** ALL RIGHT. SO THAT WOULD BE UNDERSTOOD, THAT, IF  
6 THOSE DO BECOME RENTAL UNITS, THERE WOULD BE...

7

8 **JOHN WITTE:** THAT'S CORRECT.

9

10 **SUP. BURKE:** I JUST HAVE ONE OTHER QUESTION THAT'S NOT ON THAT  
11 ISSUE THAT MAYBE SOMEONE HAS ALREADY ANSWERED BUT I DIDN'T  
12 FOLLOW IT. CAN THE PARK PROJECT BE BIFURCATED FROM THE ENTIRE  
13 PROCESS IN THE EVENT THAT THE COUNTY DECIDES NOT TO MOVE OR  
14 THE COUNTY DECIDES TO MOVE ITS BUILDING SOMEWHERE ELSE?

15

16 **C.A.O. JANSSEN:** THE ANSWER IS YES. THE PARK PROPOSAL DOES NOT  
17 ASSUME THAT ANYBODY MOVES. SO WHAT YOU SEE, IN THE MIDDLE  
18 SPACE, THE 16 ACRES, IS EXISTING OPEN SPACE THAT WILL BE  
19 DEVELOPED. SHOULD THE COUNTY DECIDE TO LEAVE THE HILL, MOVE  
20 THE BUILDING, THAT WOULD THEN ALLOW THE COUNTY TO DECIDE WHAT  
21 TO DO WITH THAT PROPERTY. AND LET ME-- IT'S SOMEWHAT OF A  
22 NICETY BUT THE PARK PROPERTY IS NOT UNDER THE DIRECT CONTROL  
23 OF THE JOINT POWERS AUTHORITY. YOU DID NOT TRANSFER THE  
24 PROPERTY TO THE JOINT POWERS AUTHORITY, SO YOU STILL HAVE  
25 CONTROL OVER WHAT HAPPENS TO THAT PARK PROPERTY. BUT YOU



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 LITERALLY HAVE, UNDER THIS ARRANGEMENT, \$50 MILLION TO SPEND  
2 ON THAT EFFORT. SO MOVING THE BUILDING IS AN INDEPENDENT  
3 DECISION.

4

5 **SUP. BURKE:** ALL RIGHT. JUST ONE FINAL QUESTION. THE SUBSIDIES  
6 THAT THE CITY IS PROVIDING, ARE THEY PROVIDING THAT OUT OF TAX  
7 INCREMENTS OR ARE THEY USING OTHER FUNDS LIKE BLOCK GRANTS OR  
8 SOMETHING?

9

10 **C.A.O. JANSSEN:** THE CITY, WHAT WE DO KNOW, IS IN THE C.R.A.'S  
11 LETTER, THE CITY HAS AGREED TO PROVIDE A T.O.T. SUBSIDY OF \$10  
12 MILLION. THAT IS CLEAR-- NO. NOT YET BUT IT'S IN HIS LETTER.  
13 THEY'RE SAYING THEY'RE GOING TO DO IT BUT THEY HAVEN'T DONE  
14 IT. OKAY.

15

16 **SUP. BURKE:** WELL, THE HUNDRED TO \$200,000 PER UNIT THAT'S  
17 GOING TO BE UTILIZED TO MAKE THESE AFFORDABLE, THAT COMES FROM  
18 THE CITY FROM WHAT MONEY?

19

20 **C.A.O. JANSSEN:** FROM THE C.R.A.

21

22 **SUP. BURKE:** FROM THE C.R.A. DOES IT COME FROM THE INCREMENT...

23

24 **C.A.O. JANSSEN:** GO AHEAD, PAUL.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. BURKE:** IT COMES FROM THE INCREMENT?

2

3   **PAUL RUTTER:** SUPERVISOR, THAT COMES FROM A 25% OF THE TAX  
4   INCREMENT WHICH IS FOR HOUSING SET ASIDE AND THAT MONEY WILL  
5   FUND THE \$8.8 MILLION THAT THE C.R.A. WILL PUT INTO THE  
6   AFFORDABLE HOUSING.

7

8   **C.A.O. JANSSEN:** SO THEY'RE ASSUMING-- ALL OF THIS ASSUMES,  
9   OBVIOUSLY, THE DEVELOPMENT IS SUCCESSFUL AND TAX INCREMENT IS  
10  AVAILABLE. SO THERE WOULD BE HOUSING TAX INCREMENT AVAILABLE.  
11  THE C.R.A. ITSELF WILL RECEIVE OVER-- THROUGH 2021, \$64  
12  MILLION. THE CITY WILL RECEIVE \$13.5 MILLION THAT THEY MAY OR  
13  MAY NOT COMMIT TO THE PROJECT. THE COUNTY WILL RECEIVE \$43  
14  MILLION. THAT'S THROUGH THE LIFE OF THE BUNKER HILL  
15  REDEVELOPMENT PROJECT, WHICH EXPIRES IN 2021. AND ON-- JUST ON  
16  SUPERVISOR ANTONOVICH'S MOTION, THE APPRAISAL THAT'S REFERRED  
17  TO WAS DONE BY THE JOINT POWERS AUTHORITY AND PAID FOR BY  
18  THEM. IT WAS NOT DONE BY THE DEVELOPER. I JUST WANTED TO  
19  CLARIFY THAT THAT-- THAT SINGLE STATEMENT IN THE LETTER WAS  
20  NOT ACCURATE.

21

22   **SUP. BURKE:** THANK YOU.

23

24   **SUP. MOLINA, CHAIR:** MR. YAROSLAVSKY.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. YAROSLAVSKY:** IT WASN'T DONE BY THE COUNTY, EITHER, THE  
2   APPRAISAL.

3

4   **C.A.O. JANSSEN:** WELL, THE BOARD, THE COUNTY APPROVED THE  
5   APPRAISER.

6

7   **SUP. YAROSLAVSKY:** OKAY. I HAVE A SERIES OF QUESTIONS IN  
8   DIFFERENT AREAS AND I WANT TO START WITH THE STATEMENT YOU  
9   MADE EARLIER THAT-- MAYBE I MISUNDERSTOOD BUT I THINK YOU  
10   SAID, AND I QUOTE, "THIS IS A GOOD DEAL FOR THE COUNTY." I'M  
11   JUST TRYING-- NOW WANT TO UNDERSTAND WHAT IS IT THAT YOU THINK  
12   IS A GOOD DEAL FOR THE COUNTY, SINCE VIRTUALLY EVERYTHING  
13   THAT'S IN THIS DEAL IS BEING CONDITIONED UPON FURTHER  
14   NEGOTIATION? SO WHAT ARE YOU ENDORSING AS A GOOD DEAL?

15

16   **C.A.O. JANSSEN:** WELL, THE ECONOMICS, THE VALUE OF THE  
17   PROPERTY. THE PROPERTY IS APPRAISED AT 87.9 MILLION AND THE  
18   COUNTY WAS INVOLVED IN THAT APPRAISAL. IT WAS NOT DONE BY THE  
19   DEVELOPER. WE SIGNED OFF ON THE APPRAISER. WE'LL SIGN OFF ON  
20   THE APPRAISAL. THE NET PRESENT VALUE OF THE RENT OF 106  
21   MILLION IS 92 MILLION. SO IF YOU SIMPLY SOLD THE PROPERTY...

22

23   **SUP. YAROSLAVSKY:** YEAH, OKAY, I UNDERSTAND THAT. ARE YOU  
24   ALSO...

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **C.A.O. JANSSEN:** I'M TALKING ABOUT THE ECONOMICS OF THE DEAL.

2

3    **SUP. YAROSLAVSKY:** YOU'RE NOT TALKING ABOUT WHAT WE CONTRIBUTE  
4    TO THE PROJECT OUT OF OUR TAX INCREMENT OR WHAT THE...

5

6    **C.A.O. JANSSEN:** WE HAVE NOT AGREED TO CONTRIBUTE ANYTHING OUT  
7    OF OUR TAX INCREMENT.

8

9    **SUP. YAROSLAVSKY:** THAT'S CORRECT. AND I JUST WONDERED-- WELL,  
10    WHAT J.P.A. DID. THE J.P.A. BROUGHT TO US A RECOMMENDATION  
11    THAT WE-- THAT ALL OF OUR TAX INCREMENT GET SHIFTED TO THE  
12    CITY. THAT'S BEEN MODIFIED NOW UNDER YOUR BOARD LETTER. SO I  
13    JUST WANT TO MAKE SURE THAT YOU ARE NOT ENDORSING WHAT THE--  
14    BACK TO WHAT THEY...

15

16    **C.A.O. JANSSEN:** NO. NO. I THINK I MADE IT VERY CLEAR THAT WE  
17    HAVE NOT AGREED THAT THE COUNTY IS GOING TO CONTRIBUTE 16  
18    MILLION. IN FACT, THE C.R.A. IS GOING TO RECEIVE MORE THAN  
19    ENOUGH MONEY TO PAY FOR IT ITSELF.

20

21    **SUP. YAROSLAVSKY:** ALL RIGHT. SO YOU'RE TALKING ABOUT THE  
22    GENERAL FRAMEWORK OF THE DEAL IN THE MOST MACRO SENSE...

23

24    **C.A.O. JANSSEN:** THE ECONOMIC DEAL, YES.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. YAROSLAVSKY:** ...AND NOT ANYTHING SPECIFIC?

2

3    **C.A.O. JANSSEN:** THAT IS CORRECT.

4

5    **SUP. YAROSLAVSKY:** GOOD. WELL, THANK YOU. NOW, AS TO THE  
6    PARKING GARAGE. ACCORDING TO THE IMPLEMENTATION AGREEMENT, THE  
7    PARKING GARAGE IS 1,000-- THE PORTION OF THE PARKING GARAGE  
8    THAT YOU WANT PUBLICLY SUBSIDIZED IS A THOUSAND SPACES, IS  
9    THAT CORRECT?

10

11   **JOHN WITTE:** SUPERVISOR, I BELIEVE IT'S 1,200 SPACES.

12

13   **SUP. YAROSLAVSKY:** 1,200 SPACES. AND I DON'T THINK I FOUND  
14   THAT, BY THE WAY, I THOUGH I SAW A THOUSAND IN THE  
15   IMPLEMENTATION PLAN SO IT'S GONE UP 200 SINCE I WAS DELIVERED  
16   THE...

17

18   **JOHN WITTE:** IT MAY BE DEPENDING ON WHAT'S COUNTED, BECAUSE  
19   THAT'S PROBABLY EXCLUDING SPACES THAT WERE ALLOCABLE TO  
20   RESIDENTIAL OR RETAIL, SO THAT'S PROBABLY RIGHT.

21

22   **SUP. YAROSLAVSKY:** WHAT IS-- ARE THESE SUBTERRANEAN PARKING  
23   SPACES?

24

25   **JOHN WITTE:** YES, THEY ARE.





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. YAROSLAVSKY:** WHAT DOES IT COST NOWADAYS TO BUILD A  
3 SUBTERRANEAN PARKING SPACE?

4

5 **JOHN WITTE:** WELL, GENERALIZING, IF YOU'RE GOING PURE  
6 UNDERGROUND AND THERE'S NO OTHER COSTS OTHER THAN SHEER  
7 EXCAVATION AND BUILDING THE GARAGE, YOU'D EXPECT THAT SPACE IN  
8 L.A. NOW TO COST 30 TO 35,000 A STALL.

9

10 **SUP. YAROSLAVSKY:** OKAY. SO A THOUSAND SPACES WOULD BE 30 TO 35  
11 MILLION DOLLARS?

12

13 **JOHN WITTE:** IF YOU WERE BUILDING A STANDALONE GARAGE.

14

15 **SUP. YAROSLAVSKY:** AND IS IT YOUR-- YOU'RE REPRESENTING THE  
16 DEVELOPER, RELATED?

17

18 **JOHN WITTE:** YES.

19

20 **SUP. YAROSLAVSKY:** IS IT YOUR STATEMENT THAT THIS PROJECT  
21 CANNOT GO FORWARD WITHOUT-- ARE YOU GOING TO CONTRIBUTE  
22 ANYTHING TO THE-- THOSE THOUSAND SPACES?

23

24 **JOHN WITTE:** YOU MEAN IN TERMS OF COST?

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. YAROSLAVSKY:** YEAH. I THOUGHT I HEARD EITHER YOU OR MR.  
2   RUTTER SAY EARLIER THAT, AS IT RELATED TO THE PUBLIC PORTION  
3   OF THE PROJECT, THE PARKING FOR THE PUBLIC PORTION, WHICH I  
4   ASSUME IS THE RETAIL AND THE COMMON AREAS AND ALL, WHICH IS  
5   ABOUT A THOUSAND TO 1,200 SPACES, THAT YOU EXPECT THAT YOU  
6   WILL NOT BE PUTTING UP ANY MONEY FOR THAT, THAT IT'S GOING TO  
7   BE THE PUBLIC SECTOR IN SOME-- PUTTING UP THE..

8

9   **JOHN WITTE:** NO. THE UNDERSTANDING RIGHT NOW IS THIS. WE ARE IN  
10  THE PROCESS, WITH JOHN THOMAS OF SEABROOK CAPITAL, OF  
11  LITERALLY TRYING TO ANALYZE A PARKING FINANCING FOR THAT  
12  STRUCTURE. THE VAST MAJORITY OF IT, PERHAPS ALL OF IT, WE  
13  DON'T KNOW THAT YET, WOULD BE PRIVATE. THE JOINT POWERS  
14  AUTHORITY AGREEMENT HAS MADE CLEAR THAT THERE MAY OR MAY NOT  
15  BE SOME TYPE OF PUBLIC ASSISTANCE BUT UNDER NO CIRCUMSTANCE  
16  WOULD THERE BE ANY CREDIT. IN OTHER WORDS, THE PUBLIC SECTOR  
17  WOULD IN NO WAY, SHAPE, OR FORM PROVIDE ANY GUARANTEES OR  
18  CREDIT SUPPORT FOR THIS GARAGE. THE ONLY AREA BEING EXPLORED  
19  IS THIS. FROM ALL OF OUR DISCUSSIONS WITH THE PUBLIC,  
20  EVERYBODY IS VERY CONCERNED THAT THE PARKING BE AFFORDABLE. IN  
21  FACT, BELOW MARKET. SO, ONCE WE ANALYZE THAT, AND I'M TALKING  
22  VERY SPECIFICALLY WITH THE INSURANCE COMPANIES THAT PROVIDE  
23  CREDIT SUPPORT FOR GARAGES, ET CETERA, WITH A VERY SPECIFIC  
24  FEE STRUCTURE THAT SHOWS HOW AFFORDABLE, HOW IT'S LAYERED AT  
25  DIFFERENT TIMES, ET CETERA, WE WILL BRING BACK TO THE J.P.A.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 AND ITS FINANCIAL ADVISORS A BUDGET AND PLAN AND, TO THE  
2 EXTENT THAT THERE IS SOME GAP FINANCING WE BELIEVE NEEDED,  
3 THAT WILL HAVE TO BE VETTED AND IT WILL BE DISCUSSED. BUT  
4 THAT'S WHERE WE ARE IN THAT PROCESS RIGHT NOW.

5

6 **SUP. YAROSLAVSKY:** SO THE STATEMENT ON PAGE 11 OF THE TERM  
7 SHEET THAT SAYS, "TAX INCREMENT FUNDS WILL BE ALLOCATED TO THE  
8 RETAIL PARKING ONLY TO THE EXTENT AVAILABLE FUNDS REMAINING  
9 AFTER FUNDS ARE ALLOCATED TO PAY FOR THE CIVIC PARK AND GRAND  
10 AVENUE STREETScape..." YOU DON'T INTERPRET THAT AS BEING A  
11 COMMITMENT OF WHATEVER THE TAX INCREMENT FUNDS THAT ARE-- WILL  
12 BE AVAILABLE FOR GOING INTO THIS PROJECT?

13

14 **JOHN WITTE:** NO. IN FACT, I THINK-- NO, SUPERVISOR. IN FACT,  
15 THE J.P.A. AND ITS STAFF HAVE MADE VERY CLEAR THAT THERE IS A  
16 PRIORITY ORDER OF USE OF INCREMENT FUNDS, IF AVAILABLE, AND  
17 THAT'S WHY I THINK THAT LANGUAGE SAYS "IF AVAILABLE".

18

19 **SUP. YAROSLAVSKY:** I UNDERSTAND THAT. SO JUST TO GET-- I  
20 UNDERSTAND THAT. SO JUST IN THE INTEREST OF TIME, SO IT IS NOT  
21 THE DEVELOPER'S POSITION THAT, IF THERE IS MONEY LEFT OVER  
22 AFTER THE STREETScape AND WHATEVER THESE OTHER THINGS ARE, THE  
23 CIVIC PARK AND THE STREETScape, IT IS NOT YOUR POSITION THAT  
24 THE REMAINDER WOULD BE OBLIGATED TO THE PARKING GARAGE, IS  
25 THAT CORRECT?



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **JOHN WITTE:** IT'S CERTAINLY NOT OUR UNDERSTANDING THAT IT IS  
3 OBLIGATED. WE HAVE TO GO BACK TO THE J.P.A. WITH NUMBERS AND  
4 DOCUMENT THAT THERE IS A NEED, IF ANY, FOR SOME PUBLIC  
5 ASSISTANCE. BUT THERE HAS BEEN NO COMMITMENT MADE, NOR DO WE  
6 BELIEVE THERE IS AN OBLIGATION BUT I DON'T THINK I CAN  
7 DESCRIBE IT ANY MORE SPECIFICALLY THAN THAT.

8

9 **SUP. YAROSLAVSKY:** IF THERE IS ANY PUBLIC PARTICIPATION IN THE  
10 PARKING GARAGE, WILL THE PUBLIC PARTICIPATE IN-- THE PUBLIC  
11 AGENCIES WHO FINANCE IT PARTICIPATE IN THE REVENUE GENERATED  
12 IN THE PARKING GARAGE?

13

14 **JOHN WITTE:** THEY VERY WELL COULD. I WILL TELL YOU THAT WE ARE  
15 NOT APPROACHING THE GARAGE AS AN ECONOMIC OR REVENUE-  
16 GENERATING PART OF THE PROJECT BUT, RATHER, AS A NECESSARY  
17 AMENITY FOR BOTH THE PROJECT AND THE PUBLIC FOR THE WHOLE  
18 AREA. SO, TO THE EXTENT THERE WERE TO BE SOME PUBLIC  
19 ASSISTANCE, THAT COULD CERTAINLY BE DISCUSSED.

20

21 **SUP. YAROSLAVSKY:** ARE YOU DEPENDING ON PUBLIC ASSISTANCE FOR  
22 THE PARKING GARAGE IN ORDER TO MAKE THIS PROJECT WORK?

23

24 **JOHN WITTE:** WE DON'T KNOW THAT YET. WE-- YOU KNOW.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. YAROSLAVSKY:** YOU DON'T KNOW THAT YET?

2

3    **JOHN WITTE:** NO, WE DON'T.

4

5    **SUP. ANTONOVICH:** YOU HAVE EXPERIENCE.

6

7    **SUP. YAROSLAVSKY:** WELL, THEN, IT'S A GOOD THING THAT WE HAVE  
8    MODIFIED-- THAT YOU HAVE MODIFIED THIS ACTION THE WAY YOU HAVE  
9    BECAUSE THE WAY IT CAME TO US IN THE FIRST INSTANCE WAS WE  
10    WERE OBLIGATED, ACROSS THE BOARD IN A WHOLE RANGE OF AREAS  
11    WITH OUR TAX INCREMENT FUNDING: THE PARK, TO THE STREETScape,  
12    INCLUDING THE PARKING. AND ONE OF THE THINGS THAT'S BEEN VERY  
13    HARD FOR US TO GET OUR HANDS AROUND AND IT REMAINS SO TODAY,  
14    BASED ON YOUR RESPONSES, AND IT MAY BE THAT YOU DON'T KNOW AND  
15    THAT'S FINE, IS TO GET OUR ARMS AROUND THIS PUBLIC PARKING  
16    SUBSIDY AND, YOU KNOW, WHAT THE NUMBER OF PARKING SPACES ARE,  
17    WHAT THE SUBSIDY IS AND WHAT WE'VE-- IT'S BEEN VERY AMORPHOUS.  
18    NOTHING IS IN WRITING, ET CETERA. ALL RIGHT. WELL, IN ANY  
19    CASE, LET ME GO ON TO THE NEXT ISSUE. THERE'S A LOT OF TALK  
20    ABOUT THE \$50 MILLION AND I WOULD JUST LIKE SOME CLARIFICATION  
21    ON THE-- IF I CAN FIND MY DARN-- ON THE \$50 MILLION, AS I  
22    UNDERSTAND FROM READING THE TERM SHEET-- UNDER THE-- I MEAN--  
23    YEAH, THE TERM SHEET AND THE IMPLEMENTATION PLAN, UNDER THE  
24    TERMS OF THE IMPLEMENTATION PLAN, THE COUNTY CANNOT COMMIT ITS  
25    TAX INCREMENT TO PARKING UNTIL WE'VE ADEQUATELY FUNDED THE



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 CIVIC PARK, AS WE'VE JUST DISCUSSED, AND THE STREETScape  
2 IMPROVEMENTS, AS WE JUST DISCUSSED, AND THE PUBLIC SPACE  
3 IMPROVEMENTS ON PARCEL Q, ALL OF WHICH ARE CLEARLY STATED IN  
4 THE IMPLEMENTATION PLAN THAT WAS SENT UP TO US WHICH HAVE THE  
5 FIRST PRIORITY ON THE T.I., ON THE TAX INCREMENT FUNDING. THEN  
6 THERE'S PARKING AND ALL OF WHICH ONLY HAVE COST ESTIMATES  
7 ASSOCIATED WITH THEM TO BE FURTHER DETERMINED BY THE AUTHORITY  
8 AND THAT NONE OF THIS-- THAT YOU DO NOT-- YOU ARE NOT  
9 OBLIGATED TO DEPOSIT YOUR \$50 MILLION LETTER OF CREDIT UNTIL  
10 WE SIGN THE IMPLEMENTATION AGREEMENT, WHICH IS CONDITIONED ON  
11 OUR TAX INCREMENT FUNDING PAYING FOR ALL OF THESE VARIOUS  
12 THINGS. SO MAYBE THAT'S NOT A QUESTION TO ASK THE RELATED  
13 PEOPLE BUT THE J.P.A. WHO NEGOTIATED THIS, OR MR. BROAD OR  
14 WHOEVER WANTS TO ANSWER IT. HOW DO WE RECONCILE THE STATEMENTS  
15 THAT HAVE BEEN MADE VERBALLY WITH WHAT'S IN WRITING HERE? WHEN  
16 DO WE GET-- WHAT ARE THE CONDITIONS UNDER WHICH THE COUNTY  
17 GETS THE-- OR THE J.P.A. GETS THE \$50 MILLION TO BUILD THE  
18 PARK?

19  
20 **PAUL RUTTER:** IF YOU WANT ME TO ANSWER THAT, I'LL WILL TRY TO  
21 ANSWER, SUPERVISOR.

22  
23 **SUP. YAROSLAVSKY:** I WOULD LIKE YOU TO. I WOULDN'T HAVE ASKED  
24 IT IF I HADN'T...



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **PAUL RUTTER:** THE WAY THAT THE-- WE'RE IN THE MIDDLE OF RIGHT  
2   NOW, LITERALLY, OF FINALIZING THE LANGUAGE OF THE LETTER OF  
3   CREDIT ITSELF AND SO SOME OF THIS DISCUSSION IS A LITTLE BIT  
4   PREMATURE BUT I'LL TELL YOU HOW I ANTICIPATE THIS WILL WORK.  
5   THE TERM SHEET SAYS THAT, WHEN WE HAVE SATISFIED THE  
6   CONDITIONS TO THE GROUND LEASE FOR PHASE ONE AND THE D.D.A.,  
7   WHICH MEANS THAT THE AUTHORITY IS PREPARED TO ENTER INTO THOSE  
8   DOCUMENTS AND HAS THE APPROVAL OF THE GOVERNING BODIES,  
9   INCLUDING C.E.Q.A. APPROVAL, AND THE TIME PERIOD FOR THE  
10   CHALLENGE OF THOSE APPROVALS HAS LAPSED OR, IF THERE HAS BEEN  
11   LITIGATION, THE LITIGATION'S BEEN RESOLVED. THOSE ARE REALLY  
12   THE HURDLES THAT WE HAVE TO SHOW THAT WE'VE SATISFIED. AT THAT  
13   POINT, THE LETTER OF CREDIT WILL BE DRAWABLE. NOW, WHAT'S  
14   REALLY GOING TO HAPPEN, MOST LIKELY, IS THAT THEY'RE GOING TO  
15   REPLACE THAT LETTER OF CREDIT WITH CASH. THEY'RE GOING TO PAY  
16   \$50 MILLION TO THE COUNTY-- TO THE AUTHORITY, I'M SORRY, AT  
17   THE TIME THAT WE HAVE DELIVERED THOSE DOCUMENTS.

18

19   **SUP. YAROSLAVSKY:** IS THE 50-MILLION-DOLLAR, HOWEVER, WHATEVER  
20   THE INSTRUMENT IS, IS THE \$50 MILLION CONTINGENT ON THE  
21   COMMITMENT OF THE PUBLIC AGENCIES TO USE THEIR TAX INCREMENT  
22   FUNDS TO SUBSIDIZE APPROXIMATELY 1,000 PARKING SPACES IN  
23   PARCEL Q?

24





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **PAUL RUTTER:** NO. THE-- THAT PARTICULAR POINT WILL BE SUBSUMED  
2   WITHIN OUR FURTHER DISCUSSIONS ON THE D.D.A.

3

4   **SUP. YAROSLAVSKY:** IS IT NOW IN THE IMPLEMENTATION PLAN, IS  
5   THERE A STATEMENT IN THE IMPLEMENTATION PLAN THAT SUGGESTS,  
6   IMPLIES OR STATES THAT THE \$50 CANNOT BE TRANSFERRED UNTIL THE  
7   PUBLIC AGENCIES ARE-- THE COMMITMENT ON THE TAX INCREMENT  
8   FUNDS ARE-- ON THE PARKING GARAGE ARE FULFILLED?

9

10   **PAUL RUTTER:** YES. I THINK THAT, IN ORDER FOR US TO HAVE A  
11   D.D.A., THAT WE CAN BE IN A POSITION TO EXECUTE AND HAVE  
12   C.E.Q.A. APPROVAL OF, WE'RE GOING TO HAVE TO HAVE RESOLVED  
13   THIS PARTICULAR POINT AS WELL AS THE T.O.T.

14

15   **SUP. YAROSLAVSKY:** YOU'RE NOT ANSWERING MY QUESTION. MY  
16   QUESTION IS, AND I THINK I KNOW THE ANSWER, THE ANSWER TO MY  
17   QUESTION IS "YES," IN THE INTEREST OF TIME, THERE IS A  
18   STATEMENT IN THE IMPLEMENTATION AGREEMENT THAT SAYS WE DON'T  
19   GET THE \$50 MILLION-- THE J.P.A. DOESN'T GET THE \$50 MILLION,  
20   THAT THIS WHOLE THING, THAT'S THE BIG BELL AND WHISTLE ON THIS  
21   DEAL, WE DO NOT GET THE \$50 MILLION UNTIL THERE'S BEEN A  
22   COMMITMENT BY THE PUBLIC AGENCIES, I ASSUME THAT MEANS CITY  
23   AND COUNTY, C.R.A., TO COMMIT ITS TAX INCREMENT FUNDING  
24   FINANCES, TAX INCREMENT REVENUES TO SUBSIDIZING THE 1,000  
25   SPACE PARKING GARAGE. WHATEVER YOU WORK OUT LATER, THAT'S



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 WHAT'S HERE AND WHAT'S HERE, THIS IMPLEMENTATION AGREEMENT,  
2 THE WAY IT WAS BROUGHT TO US, AND I HAVE QUESTIONS ABOUT WHAT  
3 WE'RE ACTUALLY APPROVING TODAY IN A MINUTE, BUT THE WAY IT WAS  
4 BROUGHT TO US, IF WE HAD APPROVED IT THE WAY IT WAS  
5 RECOMMENDED TO US, WE WOULD HAVE BEEN COMMITTING TO  
6 SUBSIDIZING A ONE THOUSAND SPACE PARKING GARAGE, THE PARK, THE  
7 STREETScape, THE PUBLIC, WHATEVER THE OTHER PUBLIC COMMON AREA  
8 IS AND ALL PRECEDENT TO THE RECEIPT OF THE \$50 MILLION. AND I  
9 THINK YOU NEED TO TELL US THAT, IF THAT'S WHAT IT IS, THEN  
10 THAT'S WHAT IT IS. AND THE FACT THAT, EVERY TIME THAT QUESTION  
11 HAS BEEN RAISED PRIVATELY, WE'VE GOTTEN THE SAME KIND OF  
12 "WELL, IT HASN'T BEEN WORKED OUT, IT'S UP TO THE FUTURE  
13 NEGOTIATION, IT'S GOING TO BE WORKED OUT, WE GOT TO WORK  
14 WITH..." ET CETERA, JUST LIKE I ASKED YOU ABOUT THE PARKING  
15 AREAS, "WELL, IT'S SUBJECT TO FURTHER NEGOTIATION," BUT THAT'S  
16 NOT WHAT CAME TO US IN THE FIRST INSTANCE WHEN THIS WAS  
17 TRANSMITTED FROM-- IT'S NOT WHAT THE CITY APPROVED, IT'S  
18 SIMILAR TO WHAT THE CITY APPROVED IS WHAT WE WERE BEING ASKED  
19 TO DO. SO I REALLY THINK THE BOARD NEEDS TO BE-- AND I THINK  
20 THE BOARD WILL BE PROTECTED, AND I WILL ASK THE ATTORNEYS THAT  
21 QUESTION IN A MINUTE, FROM ANY OF THESE THINGS SLIPPING  
22 THROUGH THE CRACKS, BASED ON WHAT HAS BEEN DRAFTED IN THE  
23 BOARD REPORT, THE BOARD LETTER FROM THE C.A.O. BUT I HAVE TO  
24 TELL YOU THAT ONE OF THE REASONS THERE IS SUCH ANALITY ABOUT  
25 THIS COMING BACK TO THIS BOARD IS BECAUSE WE-- THIS BOARD,



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 WHEN WE FIRST ENTERED INTO THIS J.P.A., ONE OF THE CONDITIONS  
2 OF THE J.P.A. WAS THAT WE WOULD-- THAT THE O.P.A., THE OWNER  
3 PARTICIPATION AGREEMENT WHICH PROTECTED OUR TAX INCREMENT  
4 MONEY, WOULD BE HONORED AND A FUNNY THING HAPPENED ON THE WAY  
5 TO THE AGREEMENT. IT CAME TO US AND IT HADN'T BEEN HONORED AND  
6 THIS WAS JUST-- THE C.R.A. JUST PULLED THE WOOL RIGHT OVER  
7 YOUR EYES AND SENT US A DEAL AND THANKFULLY IT WAS CAUGHT  
8 BEFORE WE MADE A FATEFUL DECISION. SO I'M VERY CONCERNED ABOUT  
9 EACH AND EVERY ONE OF THE ELEMENTS OF THIS THAT WE DON'T END  
10 UP PAYING FOR SOMETHING-- FAR MORE FOR SOMETHING THAN WE ARE  
11 NOW BEING TOLD AND I THINK THAT IS WHAT'S BEHIND MR.  
12 ANTONOVICH'S QUESTIONING AND I THINK IT'S APPROPRIATE. AND I  
13 THINK IT'S APPROPRIATE FOR THE PEOPLE WHO REPRESENT US TO  
14 LEVEL WITH US AND NOT TO SEND US ON A WILD GOOSE CHASE TRYING  
15 TO FIGURE OUT WHAT'S WHAT. BUT, IN ANY CASE, I THINK WE'RE  
16 BETTER POSITIONED, AT THE MOMENT, THAN WE WERE BEFORE. NOW, I  
17 WANT TO ASK, IF I CAN ASK MY STAFF TO LIBERATE THE ATTORNEY,  
18 I'M SORRY, I KNOW-- IS THE ACTION WE ARE TAKING TODAY-- WHICH  
19 IS-- THE ACTION WE AREA APPROVING TODAY IS TO APPROVE THE  
20 BOARD LETTER FROM THE C.A.O., CORRECT?

21

22 **SPEAKER:** THAT'S CORRECT.

23

24 **SUP. YAROSLAVSKY:** DOES THAT INCLUDE APPROVING THE IMPLEMENT  
25 AGREEMENT? DOES WHAT WE ARE BEING ASKED-- IF WE VOTE TODAY TO



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 APPROVE YOUR LETTER, WILL THAT CONSTITUTE APPROVAL OF THE  
2 IMPLEMENTATION AGREEMENT?

3

4 **SPEAKER:** IT'S THE IMPLEMENTATION PLAN.

5

6 **SUP. YAROSLAVSKY:** I MEAN THE IMPLEMENTATION PLAN, I'M SORRY.

7

8 **SPEAKER:** IT'S NOT-- IT'S A CONCEPTUAL DESCRIPTION OF THE  
9 PROJECT.

10

11 **SUP. YAROSLAVSKY:** WHICH HAS A LOT OF AUTHORITY TO IT,  
12 SUBSTANCE TO IT AND IT IS PART OF THE THRESHOLD THING. SO ARE  
13 WE APPROVING THE IMPLEMENTATION PLAN WHEN WE APPROVE YOUR  
14 BOARD LETTER?

15

16 **SPEAKER:** YES, YOU ARE, SUBJECT TO THE TERMS THAT YOU'VE  
17 QUALIFIED IN THE BOARD LETTER.

18

19 **SUP. YAROSLAVSKY:** WHICH MEANS THAT, UNTIL ALL OF THOSE THINGS  
20 ARE SATISFIED OR BROUGHT BACK TO THE BOARD FOR FURTHER  
21 CONSIDERATION, THE IMPLEMENTATION AGREEMENT-- OR THE  
22 IMPLEMENTATION PLAN WILL NOT HAVE BEEN APPROVED, IS THAT A  
23 LEGALLY CORRECT STATEMENT?

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 **SPEAKER:** YES, I BELIEVE SO, BUT WE NEED THE CONCEPTUAL  
2 APPROVAL TO GO FURTHER WITH THE OTHER...

3

4 **SUP. YAROSLAVSKY:** WELL, I THINK YOU'RE GETTING THE CONCEPTUAL  
5 APPROVAL TO CONTINUE TO NEGOTIATE WITH THE VARIOUS PARTIES,  
6 JUST AS THE CITY HAS DONE AND JUST AS THE DEVELOPER HAS DONE  
7 VERY WELL. SO WE ARE NOT-- I JUST WANT TO BE CLEAR IN MY MIND  
8 FOR THE RECORD THAT, WHEN WE APPROVE YOUR BOARD LETTER, WE ARE  
9 APPROVING IT WITH THE CONDITIONS THAT ARE IN YOUR BOARD LETTER  
10 AND THAT ANYTHING THAT-- THAT THE IMPLEMENTATION PLAN IS NOT  
11 CONSIDERED APPROVED UNTIL ALL OF THE CONDITIONS THAT ARE  
12 CONTAINED IN YOUR BOARD LETTER HAVE BEEN ACHIEVED AND HAVE  
13 BEEN SUBMITTED TO THIS BOARD FOR APPROVAL. THAT'S THE WAY I  
14 READ YOUR BOARD LETTER. IS THAT YOUR UNDERSTANDING, MR.  
15 JANSSEN?

16

17 **C.A.O. JANSSEN:** YES, I THINK THAT'S A FAIR INTERPRETATION OF  
18 THE ACTION.

19

20 **SUP. YAROSLAVSKY:** IS THAT THE WAY YOU ALL READ IT?

21

22 **PAUL RUTTER:** I WOULD LIKE TO JUST DRAW A DISTINCTION BETWEEN  
23 WHAT YOU JUST SAID AND WHAT I THINK HAS TO HAPPEN. UNDER THE  
24 OFFER THAT WAS PRESENTED, THIS TERM SHEET OR TERM  
25 IMPLEMENTATION PLAN IS AN OFFER FROM THE DEVELOPER THAT'S GOOD



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1 FOR 90 DAYS. WE HAVE 90 DAYS TO ACCEPT IT, WHICH IS AUGUST  
2 23RD, BY THE WAY, IS THE DEADLINE FOR THAT. IF WE ACCEPT THE  
3 OFFER AND APPROVE THE IMPLEMENTATION PLAN, WE MOVE ON TO THE  
4 NEXT STEP. SO, TECHNICALLY, I BELIEVE, AND I THINK WHAT THIS  
5 LETTER SAYS, IS YOU'RE APPROVING THE IMPLEMENTATION PLAN BUT I  
6 FOCUS ON THE LANGUAGE WHERE IT SAYS TERMS OF APPROVAL ON PAGE  
7 TWO WHICH SAYS: "WHILE THEY DO NOT AFFECT THE IMPLEMENTATION  
8 PLAN, THE ACHIEVEMENT OF THESE TERMS WILL BE REQUIRED BEFORE  
9 THE COUNTY APPROVES THE NEXT STEPS." SO I THINK YOU'VE  
10 SUITABLY CONDITIONED YOUR NEXT STEPS, WHICH ARE THE APPROVAL  
11 OF THE D.D.A. AND THE GROUND LEASES ON THE ACHIEVEMENT OF  
12 THOSE VARIOUS TERMS AND CONDITIONS.

13

14 **SUP. YAROSLAVSKY:** I GUESS I JUST WANT TO READ TO YOU FROM  
15 NUMBER 2 IN THE BOARD LETTER. IT SAYS: "IT IS RECOMMENDED THAT  
16 YOUR BOARD APPROVE, UPON THE TERMS DISCUSSED HEREIN, THE GRAND  
17 AVENUE IMPLEMENTATION PLAN." THE TERMS CONTAINED THEREIN, WE  
18 DON'T HAVE TO GO OVER THEM, YOU KNOW, WHAT THEY ARE, THERE ARE  
19 SIX OR SEVEN ITEMS HERE THAT RUN THE GAMUT. IS IT YOUR-- DO  
20 YOU AGREE THAT, UNTIL THOSE SIX CONDITIONS THAT ARE IN THIS  
21 LETTER-- IF WE APPROVE THIS LETTER TODAY, DO YOU AGREE THAT,  
22 UNTIL THOSE CONDITIONS ARE MET OR OTHERWISE MODIFIED BY THIS  
23 BOARD, THAT THAT IMPLEMENTATION PLAN IS NOT DEEMED APPROVED? I  
24 MEAN, WHAT DO YOU-- WHAT ELSE COULD THIS MEAN, "UPON TERMS  
25 DISCUSSED HEREIN"? APPROVE UPON THE TERMS DISCUSSED HEREIN.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2   **PAUL RUTTER:** THE IMPLEMENTATION PLAN ITSELF IS A UNIQUE  
3   DOCUMENT THAT YOU'VE PROBABLY NEVER SEEN BEFORE, NONE OF US  
4   HAVE EVER SEEN BEFORE. THIS DOES NOT HAVE THE OPERATION OF  
5   APPROVING A PROJECT. FOR C.E.Q.A. PURPOSES, WE'RE NOT AT THE  
6   STAGE OF PROJECT APPROVAL.

7

8   **SUP. YAROSLAVSKY:** I'M GOING TO CUT YOU OFF BECAUSE I DON'T  
9   NEED A HISTORY. I KNOW EXACTLY WHAT THE IMPLEMENTATION PLAN  
10   IS. I'VE READ IT, ALL 800 PAGES OF IT AND SHAKESPEARE, HE'S  
11   NOT, WHOEVER WROTE THIS. ANYWAY, ALL I'M ASKING IS, AND THERE  
12   ARE CONSEQUENCES TO THE APPROVAL OF THE IMPLEMENTATION PLAN,  
13   AS YOU'RE WELL AWARE, INCLUDING COMMITMENTS OF TAX INCREMENT  
14   FUNDS AND ALL THAT SORT OF THING, SO I JUST WANT TO BE SURE  
15   THAT WE ARE ALL IN AGREEMENT THAT WE AREN'T APPROVING THE  
16   IMPLEMENTATION PLAN UNLESS WE'RE APPROVING IT WITH THE  
17   CONDITIONS CONTAINED HEREIN IN THE BOARD LETTER. FAIR?

18

19   **SPEAKER:** YES, SUPERVISOR. WHAT I WOULD SAY IS YOU'RE APPROVING  
20   THE PLAN AND THESE CONDITIONS ARE ACTUALLY POST-IMPLEMENTATION  
21   PLAN. THEY DO NOT REVERT BACKWARDS TO THE TERMS OF THE PLAN  
22   ITSELF. INSTEAD, THEY'RE FORWARD LOOKING IN TERMS OF WHAT WILL  
23   BE NEGOTIATED, THE CONDITIONS THAT WILL BE NEGOTIATED IN THE  
24   FUTURE.

25





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. YAROSLAVSKY:** SO ANY CONDITION THAT IS IN THE  
2   IMPLEMENTATION PLAN THAT IS INCONSISTENT WITH THE CONDITIONS  
3   CONTAINED IN YOUR BOARD LETTER, THE CONDITIONS IN YOUR BOARD  
4   LETTER WOULD TAKE PRECEDENCE?

5

6   **SPEAKER:** YES, I WOULD AGREE WITH THAT.

7

8   **SUP. YAROSLAVSKY:** OKAY. NEXT, THE-- YEAH. TWO OTHER POINTS,  
9   THAT'S ALL I HAVE. ONE IS ON THIS ISSUE OF THE O.P.A. IS MR.  
10  VOLPERT HERE OR WAS HE NOT ASKED-- MR. VOLPERT, COULD YOU TAKE  
11  A SEAT SOMEWHERE WHERE THERE'S A MICROPHONE? BECAUSE I BELIEVE  
12  YOU NEGOTIATED THE O.P.A. IN 1991. [ LAUGHTER ]

13

14  **SUP. YAROSLAVSKY:** THAT'S ANOTHER CONDITION CONTAINED HEREIN.  
15  YEAH. JUST THROW THIS INTO THE PRO BONO... THAT'LL TEACH YOU  
16  FOR HANGING AROUND HERE. YOU NEGOTIATED THE O.P.A. IN 1991  
17  WITH THE CITY, DIDN'T YOU, WITH THE C.R.A.?

18

19  **MR. VOLPERT:** YES.

20

21  **SUP. YAROSLAVSKY:** I WAS WITH THE CITY AT THE TIME, SO WAS MS.  
22  MOLINA. AND I'D LIKE TO SAY I KNEW WHAT WE WERE DOING OR THAT  
23  I WAS PAYING CLOSE ATTENTION BUT THIS WAS NOT ON OUR RADAR  
24  SCREEN. WHAT IS YOUR RESPONSE TO THE POINT THAT HAS BEEN  
25  RAISED BY MR. OVERHAM AT THE CITY, FORMER DIRECTOR OF THE



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 C.R.A. AND NOW AIDE TO THE MAYOR? WHAT IS YOUR RESPONSE TO HIS  
2 STATEMENTS AND OTHERS THAT THE O.P.A. PROTECTED OUR TAX  
3 INCREMENT FLOW BUT ALSO IMPOSED UPON US OBLIGATIONS TO 2ND  
4 STREET-- PUNCHING 2ND STREET THROUGH AND A FEW OTHER THINGS  
5 THAT ADD UP TO \$12 MILLION OR SOMETHING LIKE THAT? WHAT IS  
6 YOUR RESPONSE TO THAT? WHY ISN'T THAT A LEGITIMATE ARGUMENT?

7

8 **MR. VOLPERT:** WELL, IT PROVIDED THAT SEVERAL PLACES THAT THERE  
9 WERE CONDITIONS THAT THE COUNTY, AS A PARTICIPANT, OR THE  
10 DEVELOPER HAD TO MEET. IT DEALT WITH THE WHOLE DISNEY HALL AND  
11 "Q" AND W-2 AND IT HAD DIFFERENT PROVISIONS IN IT. I THINK THE  
12 ONE IN BUD OVERHAM'S LETTER IS THE ONE THAT DEALS WITH THE  
13 BASIC STANDARD IMPROVEMENTS THAT WOULD BE REQUIRED OF ANY  
14 DEVELOPER ON ANY DEVELOPMENT OF LAND IN THE CITY TO COMPLY  
15 WITH: SEWER CONNECTION FEES, SIDEWALKS AND SO ON. AND IT SAID  
16 THAT THE PARTICIPANT WHO, AT THAT TIME WAS ONLY THE COUNTY OR  
17 THE DISNEY COMMITTEE OR THE DEVELOPERS, WOULD MEET THOSE  
18 REQUIREMENTS. AND THAT'S A NORMAL REQUIREMENT THAT I'M SURE  
19 WAS IN ALL THE O.P.S I SAW IN BUNKER HILL IN THE '80S AND THAT  
20 IS THAT THE C.R.A. HAD DONE A CERTAIN NUMBER OF THINGS TOWARDS  
21 PROVIDING THE STREETS, LOWERING GRAND AVENUE, PROVIDING  
22 WALKWAYS AND, BEYOND THAT, THEY WERE THE CONVENTIONAL  
23 DEVELOPMENT REQUIREMENTS WERE IMPOSED ON THE DEVELOPER. NOW,  
24 IN THIS CASE, THERE WAS NO DEVELOPER BECAUSE THERE WAS NO  
25 DEVELOPMENT PENDING AT THAT TIME ON "Q". IT WAS PARCEL "K". SO



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 IT SAID YOU, MEANING THE COUNTY, AS THE PARTICIPANT OR THE  
2 DISNEY COMMITTEE OR THE DEVELOPER OF EACH WOULD MEET THOSE  
3 REQUIREMENTS.

4

5 **SUP. YAROSLAVSKY:** AND THE PROJECT, AT THAT TIME, THAT WAS  
6 CONTEMPLATED FOR THIS PARCEL WAS A COMMERCIAL PROJECT, WAS IT  
7 NOT?

8

9 **MR. VOLPERT:** RIGHT.

10

11 **SUP. YAROSLAVSKY:** WAS THERE ALSO A HOTEL?

12

13 **MR. VOLPERT:** WELL, AT THE TIME JUST BEFORE THE C.R.A. VOTED ON  
14 IT, THERE WAS A RITZ CARLTON HOTEL PROPOSED FOR THE AREA ON  
15 THE DISNEY SITE THAT NOW BECAME PART OF THE-- IT'S NOW THE  
16 PHILHARMONIC BUILDING. ON THIS SITE, WE ULTIMATELY NEGOTIATED,  
17 AND I'M SURE MR. RUTTER MAY KNOW, WITH THOMAS, TO CONSTRUCT A  
18 65-STORY BUILDING ON IT, THEY PAID AN OPTION ON IT, AND THEN  
19 THE MARKET DISAPPEARED AND SO DID THEY.

20

21 **SUP. YAROSLAVSKY:** OKAY. THANK YOU. LAST QUESTION I HAVE AND  
22 THIS IS THE W-2 PIECE AND THE COUNTY HALL ISSUE. DAVID, IF I  
23 CAN GET YOU BACK HERE. IT'S NOT A SECRET THAT ONE OF THE  
24 SITES-- IT'S NOT A SECRET THAT THIS BUILDING IS SEISMICALLY  
25 UNSAFE.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **C.A.O. JANSSEN:** RIGHT.

3

4 **SUP. YAROSLAVSKY:** ESPECIALLY THE END OF THE BUILDING I WORK  
5 IN.

6

7 **C.A.O. JANSSEN:** ME, TOO.

8

9 **SUP. KNABE:** ME, TOO.

10

11 **C.A.O. JANSSEN:** RIGHT. THERE ARE THREE OF US.

12

13 **SUP. YAROSLAVSKY:** AND WE HAD A REMINDER OF THAT A FEW WEEKS  
14 AGO WITH THE QUAKE. IF THE COUNTY DECIDES TO BUILD A NEW HALL  
15 OF ADMINISTRATION SOMEWHERE ELSE OTHER THAN THIS SITE, OTHER  
16 THAN TO REFURBISH OR SEISMICALLY UPGRADE THIS SITE, AND IF  
17 THAT SITE TURNS OUT TO BE W-2, WHICH IS ONE OF THE-- THE THIRD  
18 PHASE SITE ON THIS PROPERTY, WOULDN'T IT BE IN OUR BEST  
19 INTERESTS TO RETAIN CONTROL OF THAT PROPERTY UNTIL SUCH A  
20 DECISION IS MADE, ASSUMING THAT DECISION IS MADE IN RELATIVELY  
21 SHORT ORDER?

22

23 **C.A.O. JANSSEN:** YES, AND WE HAVE ATTEMPTED TO DO SO IN THE  
24 BOARD LETTER ON PAGE 3, THE SECOND POINT. IT COULD BE A LOT  
25 MORE CLEAR, I SUPPOSE, BUT IT ESSENTIALLY SAYS THAT THE C.A.O.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 WILL CLARIFY WITH THE AUTHORITY THAT, INCLUDED IN PHASE III  
2 OPTION TO CONSTRUCT A CIVIC BUILDING, THE COUNTY WILL RETAIN  
3 THE DISCRETION TO DIRECT PHASE III, INCLUDE A REPLACEMENT  
4 FACILITY FOR COUNTY OFFICES AT A SCOPE AND COST SATISFACTORY  
5 TO THE COUNTY. SO THAT IS OUR ATTEMPT TO TRY TO DEAL WITH THE  
6 SITUATION OF OUR KEEPING CONTROL OF THE PROPERTY UNTIL WE  
7 DECIDE WHETHER OR NOT WE'RE GOING TO BUILD A NEW COUNTY  
8 BUILDING THERE.

9

10 **SUP. YAROSLAVSKY:** OKAY. WHAT I'D LIKE TO DO IS JUST TO CLARIFY  
11 THAT. GO AHEAD. YOU WANT TO ADD TO THAT?

12

13 **C.A.O. JANSSEN:** NO. SHE'S JUST INDICATING IT'S ADDRESSED  
14 ELSEWHERE IN THE LETTER AS WELL.

15

16 **SUP. YAROSLAVSKY:** SO, UNDER YOUR BOARD LETTER, WHAT IS YOUR  
17 UNDERSTANDING OF WHO CONTROLS W-2 FOR THE NEXT COUPLE OF  
18 YEARS?

19

20 **C.A.O. JANSSEN:** MY UNDERSTANDING OF THE ENTIRE PROCESS IS THAT  
21 NO PROPERTY IS TRANSFERRED UNTIL THE PHASE IS READY, SO PHASE  
22 III IS NOT GOING TO BE AN ISSUE FOR SEVERAL YEARS IN ANY  
23 EVENT.

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. YAROSLAVSKY:** AND WHAT IS YOUR UNDERSTANDING OF WHAT OUR  
2   AUTHORITY IS IF WE DECIDE, SAY, IN THE NEXT 365 DAYS THAT WE  
3   WANT TO REBUILD A HALL OF ADMINISTRATION ELSEWHERE AND THAT W-  
4   2 IS THE-- IS THE PREFERRED CHOICE, PREFERRED SITE?

5

6   **C.A.O. JANSSEN:** WE THINK THAT THE LANGUAGE OR SOME KIND OF  
7   LANGUAGE SIMILAR TO THIS IS NECESSARY TO CLARIFY WHAT PEOPLE'S  
8   PRESUMPTIONS HAVE PROBABLY BEEN ABOUT THE USE OF THAT  
9   PROPERTY.

10

11   **SUP. YAROSLAVSKY:** WE DO NOT WANT TO BE IN A POSITION WHERE WE  
12   HAVE RELINQUISHED CONTROL OF THAT PROPERTY AND THEN HAVE TO  
13   NEGOTIATE WITH THE DEVELOPER...

14

15   **C.A.O. JANSSEN:** TO GET IT BACK.

16

17   **SUP. YAROSLAVSKY:** ...TO GET IT BACK.

18

19   **C.A.O. JANSSEN:** RIGHT.

20

21   **SUP. YAROSLAVSKY:** SO WHAT I-- I HAVE AN AMENDMENT OR MAYBE  
22   IT'S A CLARIFICATION, IT'S AN AMENDMENT...

23

24   **SUP. ANTONOVICH:** ASK ABOUT THE COURT AS WELL.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. YAROSLAVSKY:** I WILL. LET ME JUST ASK MY STAFF TO  
2   CIRCULATE THIS. I'LL JUST READ THE RESOLVE PART. I MOVE THAT  
3   ITEM 15 BE CONDITIONED, ONE ADDITIONAL CONDITION, ON THE  
4   COUNTY'S RETENTION OF CONTROL OF PARCEL W-2 FOR REASONABLE  
5   TIME-- YOU KNOW, A YEAR OR TWO MAX, I DON'T THINK IT NEEDS TO  
6   BE MORE THAN THAT, AND RESERVATION OF THE RIGHT TO DEVELOP A  
7   COUNTY OFFICE FACILITY ON THAT SITE, THE W-2 SITE. I FURTHER  
8   MOVE THAT, IF THE BOARD OF SUPERVISORS DETERMINES TO BUILD ITS  
9   OFFICE FACILITY ON PARCEL W-2, THE COUNTY SHALL RETAIN ITS  
10   DISCRETION TO DETERMINE THE SCOPE AND COST OF THAT FACILITY  
11   AND THE COUNTY WILL HONOR THE INTENT OF THE GRAND AVENUE  
12   VISION BY COORDINATING ITS PLANNING FOR ITS DEVELOPMENT OF  
13   PARCEL W-2 WITH THE DEVELOPER OF PARCEL Q BY JOINTLY PLANNING,  
14   INTERFACING, AND PHYSICAL CONNECTIONS BETWEEN THE DEVELOPMENT  
15   ON PARCEL Q AND THE DEVELOPMENT ON PARCEL W-2 TO INTEGRATE THE  
16   DEVELOPMENTS AS MAY BE FEASIBLE. DOES THAT MAKE SENSE TO YOU?  
17   MAKE SENSE TO YOU?

18

19   **ELI BROAD:** MAKES SENSE.

20

21   **SUP. YAROSLAVSKY:** IT'S EASIER THAN I THOUGHT. THAT'S MY  
22   MOTION. MADAM CHAIR, I WANT TO CONGRATULATE YOU AND MR.  
23   JANSSEN AND MR. BROAD, MS. HERNANDEZ, I'M NOT GOING TO  
24   CONGRATULATE YOU, FRANK, YOU WERE ON THE LOSING SIDE BUT HE'S  
25   ON THE WINNING SIDE NOW, JUST LIKE POLITICAL SUPPORTERS,





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 ALWAYS FIND A WAY TO GET ON THE WINNING SIDE. AND I ESPECIALLY  
2 WANT TO COMMEND MARTHA WELBORN, WHO HAS GONE BEYOND THE CALL  
3 IN TRYING TO MANAGE ALL OF US AND I THINK SHE'S DONE A  
4 CREDITABLE JOB AND I HOPE THAT YOU ALL APPRECIATE WHAT A TOUGH  
5 JOB SHE'S GOT AND, MR. JANSSEN, I THINK YOU GET A SENSE OF  
6 WHERE WE'RE-- OF WHAT OUR CONCERNS ARE HERE AND I THINK IF WE  
7 COULD WORK IT OUT IN THE FRAMEWORK AS OUTLINED IN YOUR LETTER  
8 AND THE VISION THAT WAS DEVELOPED BY THE J.P.A. AND BY THE  
9 COMMITTEE, THAT THIS COULD BE A WONDERFUL PROJECT. IT'S NOT  
10 NECESSARILY THE WAY I WOULD HAVE DONE IT BUT I DON'T THINK  
11 IT'S A 80/20 ISSUE, I THINK IT'S A 51/49 ISSUE AND, YOU KNOW,  
12 BUT I JUST DON'T-- I DON'T WANT THIS COUNTY TO BE FLEECE. I  
13 WAS AT THE CITY WHEN THE CITY SUBSIDIZED A HUNDRED MILLION  
14 DOLLARS OF THE HOLLYWOOD HIGHLAND PROJECT-- I WASN'T. THEY  
15 WANTED TO, WHEN MEL SIMON WANTED TO BUILD THAT PROJECT ON  
16 HOLLYWOOD AND HIGHLAND AND THE CITY TUBED IT AND THEN, AFTER  
17 WE WERE GONE, THEY DID IT AND YOU'VE GOT A TURKEY ON YOUR  
18 HANDS ON HOLLYWOOD AND HIGHLANDS, WHICH HAS DONE NOTHING BUT  
19 CREATE PROBLEMS FINANCIALLY FOR THE CITY AND OTHERWISE FOR THE  
20 COMMUNITY. SO IT'S A-- I JUST DON'T WANT A REHASH OF THAT AND,  
21 WITH THAT, I'LL SHUT UP.

22

23 **SUP. MOLINA, CHAIR:** SUPERVISOR KNABE.

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. KNABE:** YEAH. I THINK, ALTHOUGH I AGREE WITH YOU, ZEV, I  
2   THINK THE BIG DIFFERENCE IS THAT THE HOLLYWOOD AND HIGHLAND  
3   VERSUS THIS PROJECT, AT LEAST WE RETAIN CONTROL OF THE  
4   PROPERTY. I THINK IT'S A MUCH BETTER DEAL. I STILL JUST, YOU  
5   KNOW, CONTINUE TO HAVE SOME CONCERNS ABOUT, YOU KNOW, HOW THIS  
6   ALL COMES BACK AND WHAT WE'RE REALLY APPROVING TODAY BECAUSE,  
7   SO MANY TIMES WHEN WE DO AN ACTION LIKE THIS TO BE NEGOTIATED  
8   FURTHER, IT COMES BACK AND SAID, WELL, ON AUGUST 9TH, YOU  
9   AGREED TO, YOU KNOW, KINDS OF AGREEMENT. I DON'T SUPPORT  
10   SUPERVISOR ANTONOVICH'S MOTION BUT THERE ARE THINGS IN THERE  
11   THAT I THINK WE NEED TO CLARIFY AS THE NEGOTIATING PROPERTIES  
12   COME BACK TO US IN THE VARIOUS PIECES, YOU KNOW, THE  
13   INDEPENDENT APPRAISALS, THE MARKET RISKS, YOU KNOW, THE  
14   OUTLOOK YEARS AS IT RELATES TO POTENTIAL SUBSIDIES. I THINK  
15   ALL NEED TO BE PART OF THOSE FINANCIAL NEGOTIATIONS AS THEY  
16   COME BACK TO US ON THESE DIFFERENT PARCELS AND I THINK THAT'S  
17   REALLY SIGNIFICANT AND ALSO, I GOT A SENSE FROM EVERYONE THAT  
18   WE CERTAINLY AGREE WITH THE C.A.O.'S INTERPRETATION THAT THAT  
19   \$16.4 MILLION NEEDS TO BE CLARIFIED, THAT WE DON'T NECESSARILY  
20   AGREE OR SUPPORT THAT THAT SHOULD BE PAID TO THE CITY AS WELL,  
21   TOO. I DON'T KNOW HOW WE CLARIFY IT IN THIS ACTION TODAY BUT I  
22   THINK IT NEEDS TO BE A PART OF IT. SO, I MEAN, IS IT CLEAR,  
23   THEN, THAT WE ARE NOT-- BECAUSE I HEARD TWO DIFFERENT  
24   VIEWPOINTS HERE. WE ARE NOT, YOU KNOW, INDICATING THE  
25   IMPLEMENTATION PLAN, EVEN THOUGH THOSE OTHER CONDITIONS HAVE



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 TO COME BACK TO US, IS THAT CORRECT? WE ARE APPROVING, AS  
2 WE'VE BEEN TOLD, THE FRAMEWORK?

3

4 **C.A.O. JANSSEN:** WELL, I THINK TECHNICALLY WHAT PAUL IS SAYING,  
5 NOT TO FURTHER COMPLICATE THINGS, THE IMPLEMENTATION PLAN IS  
6 PART OF THE PROCESS AND, FOR US TO TIE RELATED'S OFFER DOWN,  
7 THE IMPLEMENTATION PLAN HAS TO BE-- AN IMPLEMENTATION PLAN HAS  
8 TO BE APPROVED. HOWEVER, THE D.D.A., WHICH IS NOT CALLED FOR  
9 IN THE JOINT POWER AGREEMENT, IT'S NOT CLEAR IN THE AGREEMENT  
10 THAT THAT HAS TO COME BACK TO THE GOVERNING AGENCIES, HAS TO  
11 COME BACK TO THE CITY, C.R.A. AND THE BOARD, THE LEASE, WHICH  
12 IS IN THE J.P.A., HAS TO COME BACK TO THE COUNTY. SO I AM  
13 INTERPRETING THIS AS YOU ARE TECHNICALLY HOLDING RELATED'S  
14 OFFER, APPROVING IT, TAKING IT AND NOW YOU'RE GOING TO  
15 NEGOTIATE THE ITEMS IN THE BOARD LETTER THAT YOU HAVE SPECIFIC  
16 CONCERNS ABOUT AND, IF THEY ARE NOT ADDRESSED IN THE D.D.A.  
17 WHEN IT COMES BACK, AND IT'S OUR OBLIGATION TO KEEP YOU  
18 ADVISED AS WE GO THROUGH THIS PROCESS, THE D.D.A. WILL NOT BE  
19 APPROVED.

20

21 **SUP. KNABE:** I MEAN, THINGS LIKE THE COUNTY RETAINING CONTROL  
22 OF THAT PARCEL W-2 UNTIL, YOU KNOW, ALL THOSE KINDS OF  
23 CONDITIONS.

24

25 **C.A.O. JANSSEN:** RIGHT.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. KNABE:** AND THE OTHER THING I NEED CLARIFIED AS IT COMES  
3 BACK, TOO, IS THE PARKING STRUCTURE. AGAIN, I INTERPRETED IT  
4 THE SAME WAY THAT ZEV DID IN READING THAT, WAS THE FACT THAT,  
5 UNTIL SUCH, YOU KNOW, COUNTY DOLLARS ARE COMMITTED, THE \$50  
6 MILLION ISN'T THERE.

7

8 **C.A.O. JANSSEN:** WELL, IT'S PAGE 11, I THINK, OF THE TERM SHEET  
9 WHERE IT DOES INDICATE THAT THE 50 MILLION DOESN'T HAPPEN  
10 UNTIL THAT ISSUE GETS RESOLVED. QUESTION OF WHETHER THERE'S AN  
11 OBLIGATION OF THE TAX INCREMENT IS A LITTLE DIFFERENT. NOBODY  
12 HAS EVER AGREED, OTHER THAN MAYBE THE C.R.A., TO PROVIDE TAX  
13 INCREMENT. ALL THAT IS TO BE NEGOTIATED. NOW, OUR LETTER ALSO  
14 SAYS THAT WE WANT TO ENSURE-- THE BOARD WANTS TO ENSURE THAT  
15 THE O.P.A. REMAINS AND THAT NO COUNTY TAX INCREMENT IS USED.

16

17 **SUP. MOLINA, CHAIR:** ALL RIGHT. BEFORE WE GO TO THE SPEAKERS,  
18 MS. BURKE HAS A QUESTION.

19

20 **SUP. BURKE:** I JUST HAVE ONE LAST STATEMENT. I CONSIDER THIS AN  
21 ACT OF FAITH. WE KNOW WE'VE ALL WATCHED DOWNTOWN AND HAS GONE  
22 UP AND DOWN, WE'VE SEEN IT HAVE COMMERCIAL AND COMMERCIAL GO  
23 AND COME AND IT HASN'T ALWAYS BEEN SUCCESSFUL BUT WE HAVE TO  
24 TAKE A CHANCE, I THINK, ONCE IN A WHILE AND THIS IS REALLY  
25 TAKING A CHANCE, I THINK. BUT IF IT WORKS, IT'S GOING TO BE



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 REALLY JUST SO WONDERFUL FOR DOWNTOWN, IT WILL BE GREAT. IF IT  
2 DOESN'T, MAYBE WE CAN ATTRACT MORE PUBLIC BUILDINGS, BUT I  
3 CERTAINLY WANT TO CONGRATULATE EVERYONE THAT'S WORKED SO HARD  
4 ON IT, MARTHA, AND OUR C.A.O. HAS WORKED HARD ON IT AND ELI, I  
5 CERTAINLY WANT TO COMMEND YOU FOR COMING FORWARD AND  
6 SUPPORTING THIS CONCEPT AND, MR. GEHRY, YOU DO GIVE IT SOME  
7 CREDIBILITY BUT, YOU KNOW, I'M NOT SAYING THAT I'M SITTING  
8 HERE SAYING THAT I'M TOTALLY CONVINCED THAT THIS IS GOING TO  
9 BE A GLORIOUS, GLORIOUS VICTORY FOR DOWNTOWN AND WE'RE GOING  
10 TO ALL OF A SUDDEN HAVE ALL OF THIS RESIDENTIAL IT'S ATTRACTED  
11 AND PEOPLE ARE GOING TO PAY \$3,000 FOR APARTMENTS IN DOWNTOWN  
12 BUT WE HAVE TO HOPE THAT IT WORKS THAT WAY AND THAT IT IS  
13 SUCCESSFUL AND THIS IS A VERY IMPORTANT FIRST STEP.

14

15 **SUP. MOLINA, CHAIR:** ALL RIGHT. ZEV. AND THEN MR. BROAD-- DID  
16 YOU WANT TO RESPOND TO MS. BURKE OR DID YOU WANT TO...?

17

18 **ELI BROAD:** I WANT TO MAKE SOME VERY BRIEF COMMENTS.

19

20 **SUP. MOLINA, CHAIR:** ALL RIGHT. LET ME ASK ZEV TO FINISH UP HIS  
21 COMMENTS AND THEN WE'LL...

22

23 **SUP. YAROSLAVSKY:** JUST VERY BRIEFLY. THIS ISSUE THAT MR. KNABE  
24 JUST RAISED IS IMPORTANT BECAUSE, IF THE PARKING GARAGE IS \$30  
25 MILLION AND IF WE'RE BEING ASKED TO PAY FOR HALF OF IT-- WELL,



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 YOU'RE SHAKING YOUR HEAD "NO" BUT YOU CAN'T TELL ME HOW MUCH  
2 WE ARE BEING ASKED TO PAY, SO WHY SHOULDN'T I SAY ALL OF IT?  
3 LET'S JUST SAY HALF OF IT. THAT'S 15 TO \$17.5 MILLION. WE'RE  
4 BEING ASKED TO PAY FOR THE STREETScape ON GRADE AVENUE. HOW  
5 MUCH IS THE THAT? NOBODY KNOWS EXACTLY BUT I'VE BEEN TOLD IT'S  
6 12 MILLION BUT YOU CAN'T FIND IT IN WRITING ANYWHERE. YOU  
7 CAN'T FIND A LOT IN WRITING ANYWHERE.

8

9 **C.A.O. JANSSEN:** IT'S ALL IN THE DOCUMENTS.

10

11 **SUP. YAROSLAVSKY:** ABOUT 12 MILLION, RIGHT? 12 OR 13 MILLION  
12 FOR GRAND AVENUE? PARDON?

13

14 **C.A.O. JANSSEN:** 9 MILLION AND THEN THERE'S 12 MILLION FOR  
15 PUBLIC IMPROVEMENTS AND 8.8 FOR HOUSING...

16

17 **SUP. YAROSLAVSKY:** 12 IS THE OTHER THING SO THAT'S 21 PLUS 15  
18 IS...

19

20 **C.A.O. JANSSEN:** 29 MILLION, INCLUDING THE HOUSING.

21

22 **SUP. YAROSLAVSKY:** 29, NOT INCLUDING THE PARKING GARAGE?

23

24 **C.A.O. JANSSEN:** THAT IS CORRECT.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. YAROSLAVSKY:** 29 NOT INCLUDING THE PARKING GARAGE. AND IF  
2   THE PARKING GARAGE APPROACHES 22 MILLION OR-- 29 AND-- \$21  
3   MILLION, THEN THE 50 MILLION WE'RE GETTING FOR THE PARK IS  
4   CANCELED OUT BY THE OTHER AND WE'VE GIVEN UP CONTROL OF ONE OF  
5   THE MOST VALUABLE PIECES OF REAL ESTATE IN DOWNTOWN LOS  
6   ANGELES, WHICH WE HAPPEN TO OWN FREE AND CLEAR RIGHT NOW BUT  
7   WE'RE ABOUT TO GIVE IT AWAY UNDER THIS DEAL. THAT'S WHY THESE  
8   PIECES ARE SO IMPORTANT AND THAT'S WHY I HOPE NOBODY THINKS  
9   THAT, AS YOU GO DOWN THIS-- THAT THIS IS GOING TO BE-- YOU  
10   KNOW, THAT THE COUNTY IS GOING TO ROLL OVER ON THESE  
11   NEGOTIATIONS. AND I HOPE THAT OUR COUNTY PERSONNEL WILL BE AS  
12   SOPHISTICATED AND AS HARD-NOSED ABOUT DEFENDING THE COUNTY'S  
13   POSITION AS THE C.R.A. HAS BEEN ABOUT DEFENDING THE C.R.A.'S  
14   AND THE CITY'S POSITION. IT DONE A PRETTY GOOD JOB AND I THINK  
15   YOU CAN DO A GOOD JOB AND HAVE DONE A GOOD JOB IN THE MATTER  
16   YOU'VE BROUGHT BEFORE US TODAY. I JUST-- I'M VERY-- I WANT TO  
17   MAKE IT REAL CLEAR THAT THAT'S MY PARALLEL. ANYWAY...

18

19   **SUP. MOLINA, CHAIR:** MR. BROAD.

20

21   **MR. BROAD:** VERY BRIEF COMMENTS. THIS NEGOTIATION HAS REALLY  
22   BEEN GOING ON FOR ABOUT TWO YEARS AND I FEEL PROUD OF THE FACT  
23   THAT THE COUNTY APPRAISER, THE C.R.A. APPRAISER, WHICH YOU  
24   PEOPLE CHOSE, CAME UP WITH A NUMBER AND WE'VE GOTTEN A PRICE  
25   WELL IN EXCESS OF THAT FOR THE PEOPLE OF LOS ANGELES COUNTY.





The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1 FURTHER, I MUST TELL YOU THAT WE WERE NEGOTIATING WITH TWO  
2 DEVELOPERS. RELATED COMPANY'S PROPOSAL IS MANY MILLIONS OF  
3 DOLLARS GREATER THAN WHAT WAS NUMBER 2. WITH REGARD TO THE  
4 PARKING, WHAT WE'RE TALKING ABOUT IS NOT 15 OR \$20 MILLION.  
5 WE'RE TALKING ABOUT, IN OUR POSITION, NEGOTIATING WITH RELATED  
6 IS THAT THEY MAY NOT REQUIRE ANY SUBSIDY. THEY'RE SAYING, IF  
7 THE RETURN'S INADEQUATE, THEY MAY REQUIRE SUBSIDY, WHICH I  
8 WOULD GUESS AND, BILL, CORRECT ME, MAY JUST BE SEVERAL MILLION  
9 DOLLARS WHEN ALL IS SAID AND DONE, SO WE DON'T SEE THAT AS A  
10 MAJOR-- THAT'S WITHIN FIELD GOAL RANGE AND WE'RE GOING TO WORK  
11 THAT OUT. WE DID NOT KNOW OF THE O.P.A., BY THE WAY, UNTIL,  
12 WHAT, ABOUT A MONTH AGO? TWO MONTHS AGO? AT ANY RATE, WHAT IT  
13 SAYS, YOU'RE ALL FAMILIAR WITH AND HOPEFULLY THAT'S GOING TO  
14 BE WORKED OUT. IT PROVIDES REVENUES GO TO THE COUNTY BUT ALSO  
15 PROVIDES CERTAIN COUNTY OBLIGATIONS AND I'M NOT GOING TO GET  
16 INTO THAT AND HOPEFULLY THAT WILL BE WORKED OUT. I'M VERY  
17 PROUD OF WHERE WE ARE. I THINK WE'VE GOT A GREAT PROJECT, IT'S  
18 A GREAT VISION WITH A GREAT DEVELOPER. SO I HOPE WE GET ALL  
19 THIS WORKED OUT SHORTLY.

20

21 **SUP. MOLINA, CHAIR:** VERY GOOD. THANK YOU SO MUCH, MR. BROAD,  
22 MR. GEHRY, MS. FERNANDEZ. WE HAVE SOME PEOPLE THAT WISH TO  
23 ADDRESS US ON THIS ITEM. FIRST WE HAVE MALCOLM KLUGMAN,  
24 BENJAMIN BEECH. IF THEY WOULD JOIN US. MARK WILLIAMS AND JOE  
25 THOMAS. PLEASE COME UP.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **MALCOLM KLUGMAN:** YES. I WANTED TO REFER TO THE PLAN AND, IN

3 FACT, ADD A LITTLE THING TO IT, WHICH IS THAT-- IF YOU CAN SEE

4 IT BUT IT'S OUT-- THE WHITE SPACE THERE, THAT PROPERTY, WHAT

5 THIS CITY NEEDS, WHAT THIS COUNTY NEEDS IS A TOWN SQUARE. IT

6 NEEDS-- LOOK AT THE MILLENNIUM PROJECT. YOU HAD FIVE DIFFERENT

7 SITES BECAUSE NO ONE COULD AGREE ON WHAT IS THE TOWN SQUARE OF

8 THE LOS ANGELES CITY OR THE COUNTY. THERE IS ONE MAJESTIC

9 CIVIC SPACE WHICH IS THE STEPS ON SPRING STREET OF CITY HALL

10 AND WHAT IT LOOKS OUT AT NOW IS A UGLY PARKING LOT, THE BACK

11 END OF THE COURTHOUSE, AND THE "L.A. TIMES" BUILDING, WHICH,

12 IF ANYBODY IS HERE FROM THAT PAPER, PLEASE, SOMEBODY PAINT THE

13 BUILDING AND REFURBISH IT AND MAKE IT LOOK NICE FOR A CHANGE,

14 PLEASE! THAT SQUARE SPACE IN FRONT OF THE CITY HALL THERE,

15 WHICH IS-- THAT PARCEL IS NOT INCLUDED IN THIS PROJECT, JUST

16 THE RIBBON OF THE PARK, NOT THE PART THAT GOES OVER TO 1ST

17 STREET, WOULD BE A SPACE TO HAVE NEW YEAR'S EVE CELEBRATIONS,

18 SOMEWHERE WHERE PEOPLE WOULD ACTUALLY GO. THEY GET OFF THE RED

19 LINE. PLEASE RUN THE CLOCK. THEY GET OFF THE RED LINE, THEY

20 WALK DOWN THIS NEW PARK THAT YOU'VE CREATED WITH SOME STORES

21 AND WITH LITTLE THINGS LIKE AMPHITHEATERS FOR STRING QUARTETS.

22 THEY WOULD THEN GET TO THAT BIG SPACE, WHICH WOULD BE A NICE,

23 BEAUTIFUL PARK. IN THE MIDDLE OF THAT PARK, YOU'LL PUT THE

24 SEAL FOR THE COUNTY OF LOS ANGELES RIGHT IN THE MIDDLE OF IT

25 ON THE GROUND AND IT WILL LOOK BEAUTIFUL. YOU'LL HAVE TO FIGHT



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 WITH THE CITY OVER WHAT YOU'LL PUT THERE AND THEN YOU'LL HAVE  
2 CONCERTS THERE IN THE SUMMER, YOU'LL HAVE PRESIDENTIAL  
3 ADDRESSES. MY PERSONAL-- WHEN YOU GET A NEW PRESIDENT,  
4 HOPEFULLY. AND YOU'LL HAVE CONCERTS, YOU'LL HAVE STEVIE WONDER  
5 ONE WEEK AND TONY BENNETT THE NEXT WEEK AND CARLOS SANTANA AND  
6 YOU'LL CREATE SOMETHING LIKE THE L.A. PHILHARMONIC, OPENING  
7 THEIR SEASON EVERY YEAR BY PRESENTING A FREE CONCERT THERE AT  
8 THE STEPS. YOU'RE CLOSING OFF SPRING STREET BETWEEN 1ST AND  
9 TEMPLE TO DO ALL THIS. AND YOU HAVE CELEBRATIONS, YOU MAKE  
10 THIS A CITY WHERE PEOPLE DON'T SAY, "I LIVE IN TARZANA," "I  
11 LIVE IN PALMS." "I LIVE IN LOS ANGELES," AND THEY FEEL PROUD  
12 OF IT AND I REALLY THINK THAT WOULD BE SOMETHING THAT IT'S THE  
13 VISION THING AND I THINK YOU GUYS COULD DO IT. I WANT YOU TO  
14 GET YOUR MONEY'S WORTH FOR IT. I DON'T KNOW ABOUT THESE HIGH-  
15 RISE CONDOMINIUMS. I HAVE A FEELING SOME DAY YOU BUY A ONE  
16 MILLION DOLLARS 38-- AND YOU'RE ON THE 38TH FLOOR AND YOU LOOK  
17 OUT THE WINDOW AND THERE'S SOMEBODY ELSE ON THE 38TH FLOOR'S  
18 CONDOMINIUM LOOKING AT YOU FROM THE "L.A. TIMES", ALL THE  
19 AMOUNT THAT THEY WERE GOING TO BUILD OF THOSE THINGS BUT I'M  
20 MORE CONCERNED ABOUT THE PUBLIC SPACE. I LIKE THE SQUARE SPACE  
21 RATHER THAN-- IF YOU WALK OUT THE DOOR RIGHT HERE, YOU CAN'T  
22 REALLY SEE WHAT'S GOING ON DOWN THERE AT THE END OF THE PARK  
23 AT CITY HALL IF YOU WERE TO HAVE BIG EVENTS AND BIG CONCERTS.  
24 HAVE IT BE A SQUARE AREA THERE AND INCLUDE THAT PARCEL, MAYBE



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 TAKE AWAY THIS PARCEL IF YOU THINK IT'S NOT SEISMICALLY  
2 CORRECT. AND THANK YOU.

3

4 **SUP. MOLINA, CHAIR:** THANK YOU, MR. KLUGMAN. MR. BEECH.

5

6 **BENJAMIN BEECH:** THANK YOU, MADAM CHAIR, SUPERVISORS. BEN BEECH  
7 FROM LEGAL AID FOUNDATION OF LOS ANGELES. I'M HERE ON BEHALF  
8 OF THE GRAND AVENUE COMMUNITY BENEFITS COALITION, A BROAD  
9 COALITION OF LABOR AND COMMUNITY GROUPS WHOSE MEMBERSHIP IS  
10 LISTED ON THE DOCUMENT THAT WE'VE JUST PROVIDED TO YOU. THIS  
11 IS A COALITION WHOSE MEMBERS BOTH REPRESENT LOW INCOME  
12 COMMUNITIES IN LOS ANGELES COUNTY AND HAVE EXPERTISE IN  
13 NEGOTIATING AND IMPLEMENTING COMMUNITY BENEFITS AGREEMENTS AT  
14 MAJOR DEVELOPMENT PROJECTS IN LOS ANGELES COUNTY. I WANT TO BE  
15 CLEAR THAT OUR COALITION SUPPORTS THIS PROJECT IN CONCEPTS BUT  
16 IT'S OUR POSITION TODAY THAT, IN ORDER TO JUSTIFY THE MAJOR  
17 COUNTY INVESTMENT THAT WAS JUST DISCUSSED AT LENGTH INTO THIS  
18 PROJECT, THE COUNTY SHOULD ENSURE THAT IT IS GETTING A MAXIMUM  
19 RETURN FOR THE PUBLIC. WE APPRECIATE THE CHAIR'S LEADERSHIP IN  
20 THAT DIRECTION. BUT FOR US, THAT MEANS A REAL COMMUNITY  
21 BENEFITS PACKAGE WITH GOOD JOBS, HOUSING AND RECREATIONAL  
22 SPACE FOR ALL ANGELINOS. NOW, BOTH THE C.R.A. AND THE CITY  
23 COUNCIL HAVE ALREADY REQUIRED THAT THE D.D.A. CONTAIN A  
24 COMMUNITY BENEFITS PROGRAM AND THE DEVELOPER HAS INDICATED A  
25 WILLINGNESS TO SIT DOWN AND DISCUSS THAT PROGRAM WITH US,



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 WHICH IS A GREAT FIRST STEP. BUT THE LISTING OF COMMUNITY  
2 BENEFITS THAT THE GRAND AVENUE COMMITTEE HAS PRESENTED SO FAR  
3 FALLS SHORT OF MEETING COMMUNITY NEEDS AND DOES NOT BEGIN TO  
4 MEET THE STANDARDS SET AT OTHER MAJOR DEVELOPMENT PROJECTS IN  
5 LOS ANGELES. IN FACT, THE COMMUNITY BENEFITS LISTING THAT'S  
6 BEEN DESCRIBED BY THE COMMITTEE SO FAR, IN ALMOST ALL CASES IS  
7 A SIMPLE MATTER OF JUST MEETING THE MINIMUM REQUIREMENTS  
8 REQUIRED BY STATE LAW AND CITY POLICY, AS SUPERVISOR  
9 ANTONOVICH HAS POINTED OUT. NOW, THE COMMITTEE HAS HAD-- I  
10 WANT TO JUST NOTE, NO CONVERSATION WITH THE COMMUNITY TO DATE  
11 TO NEGOTIATE WHAT BENEFITS ARE NECESSARY AND APPROPRIATE. JUST  
12 WANT TO NOTE THAT THE MOST RECENT FORUM TO ADDRESS THIS MATTER  
13 WAS SIMPLY A SITUATION IN WHICH THE COMMUNITY PRESENTED A  
14 LISTING OF BENEFITS AND THEN ASKED FOR QUESTION. NOW, THIS ONE  
15 EXAMPLE OF WHAT WE MEAN BY A RETURN ON THE COUNTY'S INVESTMENT  
16 IS THE ISSUE OF JOBS AND THIS PROJECT IS ESTIMATED TO GENERATE  
17 24,000 CONSTRUCTION JOBS AND 5,300 PERMANENT JOBS AND YET  
18 THERE IS NO PROVISION FOR LOCAL HIRING OR JOB TRAINING TO  
19 ACCOMPANY THIS PROJECT AND THAT STANDS IN STARK CONTRAST TO,  
20 FOR EXAMPLE, L.A.X. OR THE MAJOR STAPLES AGREEMENT DEVELOPMENT  
21 PROJECTS THAT HAVE ALREADY GONE THROUGH ALONG WITH THE CONCEPT  
22 OF A TRUE COMMUNITY BENEFIT FOR THOSE PROJECTS. SO WE URGE THE  
23 COUNTY TO SUPPORT OUR PLATFORM FOR COMMUNITY BENEFITS AT THE  
24 GRAND AVENUE PROJECT AND TO SUPPORT OUR EFFORTS TO NEGOTIATE  
25 WITH THE DEVELOPER AND THE GRAND AVENUE COMMITTEE AND WE WOULD



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 BE PLEASED TO FURTHER DISCUSS THIS MATTER WITH COUNTY STAFF AS  
2 APPROPRIATE. THANK YOU.

3

4 **SUP. MOLINA, CHAIR:** THANK YOU, MR. BEECH. IF I COULD ALSO ASK  
5 STEVE DIAZ TO JOIN US AS WELL AS VICTOR FRANCO, JR. MR.  
6 WILLIAMS, YOU'RE NEXT.

7

8 **MARK WILLIAMS:** YEAH, MY NAME IS MARK WILLIAMS. I'M A YOUTH  
9 PROGRAM DIRECTOR WITH CONCERNED CITIZENS OF SOUTH CENTRAL LOS  
10 ANGELES. THE GRAND AVENUE PROJECT STARTS WITH A PARK. MARTHA  
11 WELBORNE HAS SAID AT OUTREACH MEETINGS THAT, WITHOUT THE PARK,  
12 THERE IS NO PROJECT. BUT THERE'S A PROBLEM. WE DON'T KNOW VERY  
13 MUCH ABOUT THE PARK. IT'S ESTIMATED THAT THE PARK IS GOING TO  
14 COST BETWEEN 50 AND \$60 MILLION, OF WHICH \$50 MILLION IS GOING  
15 TO COME FROM ADVANCED PAYMENTS ON GROUND LEASES. NO ONE HAS  
16 EXPLAINED, WITH ANY CERTAINTY, WHERE THE REST OF THE MONEY IS  
17 GOING TO GO FROM. A C.R.A. STAFF PERSON SAID THAT IT COULD  
18 COME FROM FUTURE PARKS BONDS. AT A HOUSING MEETING, HOUSING  
19 COMMITTEE MEETING, THEY SAID THAT THEY WOULD GO FOR GRANTS OR  
20 THERE MAY BE PHILANTHROPIC ORGANIZATIONS THAT'LL STEP UP.  
21 THERE'S NO PLAN IN PLACE IN TERMS OF WHO'S GOING TO OPERATE  
22 THE PARK, WHO'S GOING TO MAINTAIN THE PARK. I'VE COME HERE  
23 TODAY TO MAKE SURE THAT MY KIDS END UP ON THE WINNING TEAM AS  
24 FAR AS THE GRAND AVENUE PROJECT IS CONCERNED. I CAME HERE TO  
25 SPEAK ON BEHALF OF THE 2,000 FAMILIES IN THE NORTH CENTRAL





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 AMERICAN YOUTH SOCCER LEAGUE AND THE 1,000 FAMILIES IN THE LOS  
2 ANGELES SOCCER LEAGUE. OUR KIDS DESPERATELY NEED SAFER PLACES  
3 THAN OUR STREETS TO PLAY AND WE OUGHT NOT HAVE TO COME  
4 DOWNTOWN IN ORDER TO DO THAT. IF THERE'S NO PLAN IN PLACE TO  
5 OPERATE THE PARK AND MAINTAIN THE PARK, THERE'S GOING TO BE A  
6 NONPROFIT ENTITY THAT'S GOING TO BE ESTABLISHED TO DO IT,  
7 WHERE IS THE MONEY GOING TO COME FROM? IF WE BUILD THIS PARK  
8 AND THERE'S NO MONEY THAT'S BEEN IDENTIFIED RIGHT NOW TO PAY  
9 FOR, IT'S GOING TO BE PAID FOR OUT OF, WHAT, USERS' FEES?  
10 WHICH MEANS THAT WHAT WE'RE BUILDING IS NOT NECESSARILY A PARK  
11 BUT MORE OF A VENUE AND THE PLAN, THE REVENUE STREAM TO  
12 OPERATE THIS VENUE DOESN'T EXIST YET. WE WOULD LOVE TO SUPPORT  
13 THE GRAND AVENUE PROJECT. WE SUPPORT ALL OF THE WONDERFUL  
14 PROMISES, WE SUPPORT THE VISION. THIS HAS THE POTENTIAL TO BE  
15 A GREAT THING FOR ALL OF THE FOLKS IN LOS ANGELES. IT ALSO HAS  
16 THE POTENTIAL TO BE A ABSOLUTE CATASTROPHE FOR THE CHILDREN OF  
17 SOUTH LOS ANGELES JUST AT THE PRACTICAL LEVEL, APART FROM THE  
18 TECHNICAL ISSUES AROUND THE FUNDING. IT'S ALL ELEGANT, IT  
19 SOUNDS ALL-- IT'S ALL WELL AND GOOD BUT CAN WE AFFORD TO SPEND  
20 50 TO \$60 MILLION ON A PARK DOWNTOWN WHEN CHILDREN 15 MINUTES  
21 SOUTH OF HERE DON'T HAVE A SAFE PLACE TO PLAY IN LIGHT OF THE  
22 DIABETES, OBESITY AND IRRESPONSIBLE BEHAVIOR, THE CHALLENGES  
23 THAT WE'RE DEALING WITH? PLEASE. AT SOME POINT ALONG THE LINE,  
24 SOMEBODY'S GOING TO HAVE TO SAY, "HEY, WAIT A SECOND. PUT THE





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 DETAILS UP FIRST BEFORE WE GO ONE STEP FURTHER." THANK YOU  
2 VERY MUCH.

3

4 **SUP. MOLINA, CHAIR:** MR. THOMAS?

5

6 **JOSEPH THOMAS:** OKAY. GOOD EVENING. MY NAME IS JOSEPH THOMAS  
7 AND I'M FROM THE LOS ANGELES COMMUNITY ACTION NETWORK AND I,  
8 TOO, LIKE MY OTHER COLLEAGUES HERE, AM VERY INTERESTED IN THE  
9 GRAND AVENUE PROJECT AND IT BEING THAT IT'S ALL WELL AND GOOD  
10 AND WE CAN CONCUR WITH SOME OF THE IDEAS THAT WAS SAID AND  
11 BROUGHT TO THE FOREFRONT BUT, AT THE SAME TIME, WE HAVE TO  
12 REMEMBER THAT WE CANNOT SKIP OVER CERTAIN PROBLEMS WE HAVE  
13 BECAUSE, IF WE DO, WE'RE STILL GOING TO GENERATE MORE  
14 PROBLEMS. NOW, AS YOU KNOW, WE ONLY HAVE THREE NIGHTS AND WE  
15 STILL GOT 90,000 COUNT ON THE HOMELESS, WHICH IS A ISSUE HERE,  
16 SO REGARDLESS OF WHAT YOU PUT ON GRAND AVENUE, THE  
17 HOMELESSNESS ISSUE IS GOING TO CONTINUE AND WE HAVE TO LAY A  
18 SHEET OUT FOR THAT TO IMPROVE IT, NOT TO ADD TO IT. I DON'T  
19 WANT TO BE A PART OF A PROBLEM AND NOT THE SOLUTION. AND, AT  
20 THE SAME TIME, THE BENEFITS THAT WE WANT FOR THE COMMUNITY, AS  
21 FAR AS FOR THE JOBS, AND THE UNITS, THE DEVELOPER BEFORE THEN  
22 HAS SAID THEY WERE GOING TO SIT DOWN TO THE TABLE AND  
23 NEGOTIATE THAT WITH US WHICH, IN FACT, THERE HAS NOT COME TO  
24 THE LIGHT YET. AND WE JUST SEEM TO FEEL THAT SOMETIMES WE GET  
25 AHEAD OF OURSELVES BECAUSE BEING THAT THIS IS A COMMUNITY IN



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 WHICH WE DO LIVE AND BASICALLY EVERYBODY ELSE IS COMING DOWN  
2 HERE, OUTSIDE DEVELOPERS, WHAT HAVE YOU AND THEN DOING THAT WE  
3 LIVE HERE, THEY BRING IN-- WE HATE TO SEE PEOPLE BRING IN  
4 CHEAP LABOR OR SOMETHING LIKE THAT AND WE LIVE HERE. YOU MAKE  
5 THE MONEY BUT, AT THE END OF THE SEASON, YOU KNOW, THE MONEY  
6 GOES OUTSIDE OF THE COMMUNITY AND WE'RE STILL HERE AND  
7 HOMELESSNESS STILL DOES EXIST. SO THEREFORE I'M IMPLEMENTING  
8 THAT WE-- IT'S A STRONG POINT TO BRING UP, CONSIDERATION. I'M  
9 NOT RUSHING THE G.A.C. AS FAR AS HOW IT'S GOING TO BE DONE,  
10 WHERE IT'S GOING TO BE DONE, THE MONEY IMPLEMENTED ON WHAT IT  
11 IS BECAUSE YOU CAN BUILD IT BUT, IF YOU DON'T FORESEE WITH THE  
12 HOMELESSNESS ISSUE THAT WE HAVE HERE, IT WILL NEVER, EVER  
13 WORK. THANK YOU.

14

15 **SUP. MOLINA, CHAIR:** THANK YOU SO MUCH. IF WE COULD ASK ALEX  
16 LOPEZ TO JOIN US AS WELL AS DAMON GONZALEZ. MR. DIAZ.

17

18 **STEVE DIAZ:** HI, MY NAME IS STEVE DIAZ AND I'M HERE TODAY  
19 REPRESENTING THE LOS ANGELES COMMUNITY ACTION NETWORK. THE LOS  
20 ANGELES COMMUNITY ACTION NETWORK IS A COMMUNITY-BASED  
21 ORGANIZATION THAT IS HOUSED WITHIN THE SKID ROW CENTRAL CITIES  
22 COMMUNITY AND OUR MAIN FOCUS IS BUILDING INDIGENOUS LEADERSHIP  
23 WITHIN OUR COMMUNITY. WE'RE ALSO MEMBERS OF THE COMMUNITY  
24 BENEFITS AGREEMENT COALITION THAT HAS BEEN ESTABLISHED BECAUSE  
25 WE SEE THE LARGE IMPACT OF THE GRAND AVENUE DEVELOPMENT



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 OCCURRING WITHIN LESS THAN THREE MILES TO OUR COMMUNITY AND  
2 YET OUR COMMUNITY HAS THE LARGEST NUMBER OF HOMELESS  
3 INDIVIDUALS ON ANY GIVEN-- ON ANY GIVEN NIGHT. WE HAVE THE  
4 COMMUNITY OF WHICH REALLY WILL PROSPER FROM THE SECURITY JOBS  
5 THAT ARE BEING PROPOSED AT GRAND AVENUE BEING THAT OUR  
6 COMMUNITY IS PREDOMINANTLY AFRICAN-AMERICAN. THAT IS WHY WE'RE  
7 HERE TODAY TO, IN GENERAL, SAY THAT WE SUPPORT THE DEVELOPMENT  
8 OCCURRING ON GRAND AVENUE BUT IT MUST BE ACCOMPLISHED WITH A  
9 COMMUNITY BENEFITS AGREEMENT, SO THAT COMMUNITIES ALL ADJACENT  
10 TO THE GRAND AVENUE DEVELOPMENT CAN PROSPER FROM IT. WE HAVE  
11 PREDOMINANTLY AFRICAN-AMERICAN, LOW INCOME COMMUNITY, DOWN TO  
12 ONE SIDE. WE HAVE A PREDOMINANTLY CHINESE COMMUNITY TO THE  
13 OTHER SIDE. WE HAVE A PREDOMINANTLY LATINO AND CENTRAL  
14 AMERICAN LOW INCOME COMMUNITY TO THE OTHER SIDE. HOW CAN IT BE  
15 THAT WE CAN HAVE A DEVELOPMENT OF SUCH AN EXTREME NATURE, OF  
16 SUCH ASTOUNDING NATURE TO SAY WITHOUT INCORPORATING THESE  
17 COMMUNITIES WITHIN THIS DEVELOPMENT AND ALLOWING, REALLY, THE  
18 MAXIMUM TO HAVE PEOPLE IN THESE RESIDENTS AND THESE  
19 COMMUNITIES PROSPER FROM THIS DEVELOPMENT, AS WELL AS IT'S A  
20 GREAT DEAL AND I APPLAUD RELATED COMPANIES FOR OFFERING 80  
21 UNITS AFFORDABLE TO RESIDENTS, BUT IT'S JUST PURELY NOT  
22 ENOUGH, UNDERSTANDING THE VACANCY RATES THAT ARE AT A ALL-TIME  
23 LOW AND OCCUPANCY RATES ARE A ALL-TIME HIGH WITHIN LOS ANGELES  
24 AS A WHOLE. IT IS JUST, BY THE SOCIAL, ECONOMICAL NEEDS THAT  
25 EXIST WITHIN COMMUNITIES RIGHT NOW AND WITHIN THE COMMUNITY



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 THAT I'M HERE TODAY REPRESENTING, IT IS NOT ENOUGH AND WE MUST  
2 DO MORE AND YOU, AS THE BOARD OF SUPERVISORS, YOU MUST URGE  
3 RELATED AND, AS YOU MOVE FORWARD TO PASS THIS PLAN, TO REALLY  
4 INCORPORATE COMMUNITY BENEFITS THAT WILL MEET THE NEEDS OF  
5 COMMUNITY RESIDENTS, NOT JUST THAT OF HIGHER INCOME  
6 INDIVIDUALS THAT WANT TO PROSPER FINANCIALLY FOR THIS PROJECT.  
7 THANK YOU VERY MUCH.

8

9 **SUP. MOLINA, CHAIR:** THANK YOU. MR. FRANCO.

10

11 **VICTOR FRANCO:** GOOD AFTERNOON. MY NAME IS VICTOR FRANCO, JR.,  
12 I'M THE SENIOR VICE PRESIDENT OF GOVERNMENT AFFAIRS FOR  
13 CENTRAL CITY ASSOCIATION HERE IN DOWNTOWN LOS ANGELES AND WE  
14 ARE IN SUPPORT OF THE GRAND AVENUE PROJECT. THE PROJECT WILL  
15 DELIVER ON A GREAT NUMBER OF NEEDED AMENITIES AND WILL  
16 CONTINUE EFFORTS THAT ARE ALREADY UNDERWAY TO REVITALIZE  
17 DOWNTOWN LOS ANGELES. ULTIMATELY, THERE WILL BE EXTRAORDINARY  
18 NIGHT LIFE AND OTHER ACTIVITY ALONG GRAND AVENUE AND OTHER  
19 PARTS OF DOWNTOWN. BUT WHAT'S MOST IMPORTANT IS IN HAVING THE  
20 DEVELOPER AGREE TO A LOT OF THE C.R.A. HOUSING POLICIES AND  
21 JOBS POLICIES, IT'S THE MUCH NEEDED AFFORDABLE HOUSING AND  
22 JOBS, NOT THROUGH JUST THE CONSTRUCTION BUT THE LONG-TERM JOBS  
23 TO THE RESTAURANT AND RETAIL ACTIVITY. BUT WHAT I BELIEVE IS,  
24 MOST IMPORTANT, IS THE OVERALL INVESTMENT TAKING PLACE IN THIS  
25 CORRIDOR. INVESTMENT, WHETHER PUBLIC OR PRIVATE, WORKS TO



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 ENCOURAGE OTHER INVESTMENT. BUILDINGS LIKE A REVITALIZED L.A.  
2 CITY HALL, THE NEW CALTRANS BUILDING, A NEW POLICE  
3 HEADQUARTERS, WHICH IT'S JUST SHOWING UP ON YOUR SCREEN AND  
4 POSSIBLY NEW FEDERAL COURTHOUSE. THESE PUBLIC BUILDINGS ARE A  
5 GOOD EXAMPLE OF PUBLIC INVESTMENT THAT HAS BREATHED LIFE INTO  
6 DORMANT AREAS AND HAS SPURRED NEW PRIVATE INVESTMENT.  
7 ULTIMATELY, THE RETURN ON INVESTMENT IN HUMAN CAPITAL, AND  
8 THAT'S THROUGH THE JOBS AND AFFORDABLE HOUSING, WILL HAVE  
9 LONG-TERM POSITIVE EFFECTS FOR THE CITY AND COUNTY OF LOS  
10 ANGELES AND WE RESPECTFULLY REQUEST YOUR SUPPORT FOR THE GRAND  
11 AVENUE PROJECT.

12

13 **SUP. MOLINA, CHAIR:** THANK YOU SO MUCH, MR. FRANCO. MR. LOPEZ.

14

15 **ALEX LOPEZ:** GOOD AFTERNOON, MADAM CHAIR, SUPERVISORS. MY NAME  
16 IS ALEX LOPEZ. I'M WITH THE PAINTERS AND ALLIED TRADES,  
17 DISTRICT COUNCIL 36. WE ARE ALSO IN SUPPORT OF THIS PROJECT.  
18 WE HAVE TO COMMEND RELATED BECAUSE THEY'RE PUTTING AN EFFORT  
19 OUT TO UTILIZE STATE-APPROVED APPRENTICESHIP PROGRAMS. THIS IS  
20 AN AVENUE WHERE WE CAN RECRUIT FROM WITHIN THE COMMUNITY,  
21 CREATE GOOD-PAYING JOBS, PROVIDE GOOD MEDICAL INSURANCE,  
22 PENSIONS AND THIS PROJECT IS GOING TO PROVIDE SOME OF THAT. WE  
23 HAVE SOME TARGETED GOALS AS FAR AS RECRUITMENT IS CONCERNED  
24 AND THAT IS A COMMUNITY BENEFIT. THAT'S GIVING BACK. WE ALSO  
25 WANT TO COMMEND RELATED FOR REACHING OUT TO THE COMMUNITY



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 BENEFITS COALITION. THEY'VE AGREED TO MEET WITH US AND,  
2 HOPEFULLY, WE CAN NEGOTIATE SOME OF THE CONCERNS THAT WE HAVE  
3 AS FAR AS WORKING AND GETTING SOME OF THOSE HOMELESS PEOPLE  
4 MAYBE-- JUST BECAUSE THEY'RE HOMELESS DOES NOT MEAN THAT  
5 THEY'RE NOT AN ASSET TO THE COMMUNITY. MAYBE WE CAN FIND A JOB  
6 OR GIVE THEM SOME TRAINING. AND THIS PROJECT IS GOING TO  
7 PROVIDE SO MUCH FOR THE CITY OF L.A. BUT IT STARTS HERE WITH  
8 THIS BOARD, THE CITY COUNCIL, THE MAYOR'S OFFICE, THE C.R.A.  
9 BECAUSE IT'S A JOINT PROJECT, ALL OF US HAVE TO WORK TOGETHER,  
10 JUST LIKE RELATED AND THE BUILDING TRADES, THE COMMUNITY  
11 BENEFITS. IF WE WANT TO BE APART FROM IT AND TRY TO STAND  
12 ALONE, THEN ALL WE ARE IS A ROADBLOCK. SO I URGE THIS BOARD TO  
13 PLEASE MOVE FORWARD, LET US WORK THESE ISSUES OUT AND SEE LOS  
14 ANGELES GROW INTO THE BEAUTIFUL CITY THAT IT IS. THANK YOU.

15

16 **SUP. MOLINA, CHAIR:** THANK YOU, SIR. AND FINALLY, WE HAVE MR.  
17 GONZALEZ.

18

19 **DAMON GONZALES:** YES. GOOD MORNING, MADAM CHAIR AND  
20 SUPERVISORS. MY NAME IS DAMON GONZALES. I AM CORPORATE  
21 RELATIONS FOR DISTRICT COUNCIL 36 IN LABOR MANAGEMENT  
22 COOPERATION. IT WAS QUITE INTERESTING TO HEAR SOME OF THE  
23 FIDUCIARY DETAILS THAT NEED TO BE WORKED OUT AND SO OBVIOUSLY  
24 I CANNOT COMMENT ON THAT, AS I'M NOT PRIVY TO THOSE DETAILS.  
25 HOWEVER, WE HAVE REVIEWED AND RE-REVIEWED THE PLANS AND THE



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 COMMUNITY BENEFITS THAT HAVE BEEN PROMISED BY RELATED AND I  
2 MUST SAY THAT RELATED HAS GONE FAR AND BEYOND ANY DEVELOPER  
3 THAT I'VE SEEN COME TO THIS TOWN. WE ARE VERY-- WE ARE AT A  
4 VERY EXCITING TIME RIGHT NOW IN TERMS OF DEVELOPMENT, AS YOU  
5 ALL KNOW, AND I'M JUST SO HAPPY TO SEE HOW LABOR AND PROPERTY  
6 OWNERS AND MANAGEMENT HAVE COME TOGETHER FOR THE GOOD OF THE  
7 COUNTY AS A WHOLE IN TERMS OF LIVING WAGES. AS A TAX BASE,  
8 IT'S GOING TO BE TAXED ON APPROXIMATELY 11.50 PER HOUR AS  
9 OPPOSED TO THE MINIMUM WAGE. THE LABOR HARMONY AS A WHOLE, AND  
10 IT'S ALL COMING THROUGH ON THE EFFORTS THAT HAVE BEEN MADE AND  
11 PUT TOWARDS THIS ARE UNPRECEDENTED AND I WOULD JUST-- I'M VERY  
12 EXCITED TO SEE THIS COMING FORWARD. AS FAR AS THE FISCAL AND  
13 FIDUCIARY RESPONSIBILITIES, I'M HAPPY TO SEE THAT THOSE ARE  
14 BEING ADDRESSED FOR YOUR CONCERN AND HOPEFULLY WE CAN MOVE  
15 FORWARD TO THE NEXT-- TO THE NEXT PHASE OF THIS AND CONTINUE  
16 MOVING FORWARD. THANK YOU.

17  
18 **SUP. MOLINA, CHAIR:** THANK YOU, MR. GONZALES. ALL RIGHT. I AM  
19 TAKING THE MOTION BY ZEV YAROSLAVSKY, SO THAT ITEM IS BEFORE  
20 US, AS AMENDED BY MR. YAROSLAVSKY. IS THERE A SECOND TO MR.  
21 ANTONOVICH'S MOTION?

22  
23 **SUP. YAROSLAVSKY:** MADAM CHAIR, THERE'S SOME THINGS IN HIS  
24 MOTION...





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. KNABE:** RIGHT, I MEAN, THAT'S WHAT THE CLARIFICATION...

2

3   **SUP. YAROSLAVSKY:** ...THAT I CAN SUPPORT AND SOME I CAN'T SO...

4

5   **SUP. KNABE:** I'M NOT SECONDING HIS MOTION BUT I MENTIONED, IN  
6 MY COMMENTS, I THINK THERE ARE THINGS WITHIN THE CONFINES OF  
7 THAT WE NEED TO BE SPECIFIC ABOUT AS OUR DIRECTION OF THE  
8 C.A.O.

9

10   **SUP. YAROSLAVSKY:** I'LL SECOND IT FOR AND THEN MOVE THAT WE  
11 DIVIDE THE QUESTION.

12

13   **SUP. ANTONOVICH:** THE POINTS DIRECTING THE C.A.O. TO SEND A  
14 LETTER TO THE CITY OF LOS ANGELES C.R.A. INDICATING THE COUNTY  
15 WOULD NOT PROVIDE THE \$16.4 MILLION SUBSIDY TO THE PROJECT,  
16 DIRECTING THE C.A.O. TO PREPARE A PEER REVIEW OR ALTERNATE  
17 INDEPENDENT ANALYSIS OF THE APPRAISAL PROVIDED BY THE RELATED  
18 COMPANIES AND REPORT BACK TO THE BOARD WITHIN 60 DAYS AND  
19 DIRECT THE C.A.O.-- JUST THESE THREE POINTS HERE.

20

21   **SUP. MOLINA, CHAIR:** BUT THE PROBLEM-- BUT, MICHAEL, IF WE SEND  
22 THAT, WHAT ARE YOU NEGOTIATING? YOU HAVE TO NEGOTIATE WITH THE  
23 CITY AND THAT'S I THINK WHAT WE...

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. KNABE:** YEAH, I MEAN, I THINK, INSTEAD OF, YOU KNOW, LIKE  
2   THE 60-DAY RESPONSE BACK, I MEAN, PART OF-- THE COUNTY AGREED  
3   TO PART-- TO THE APPRAISER BUT, AS PART OF THE NEGOTIATIONS  
4   COMING BACK TO US WHEN THEY COME WITH THE FINANCIAL DEALS THAT  
5   WE HAVE THE INDEPENDENT ANALYSIS, NOT A SEPARATE REPORT TO RE-  
6   REVIEW ALL THESE OTHER THINGS AND OBVIOUSLY I THINK...

7

8   **SUP. MOLINA, CHAIR:** RIGHT. SO YOU'RE SAYING THAT'S YOU'RE NOT  
9   SUPPORTING THE OTHER ONE BUT YOU ARE SUPPORTING THE FACT THAT  
10   THEY HAVE AN INDEPENDENT APPRAISAL?

11

12   **SUP. KNABE:** BUT NOT COMING BACK IN 60-- WHAT I'M SUPPORTING IS  
13   HAVING THE INDEPENDENT APPRAISAL PART OF THE NEGOTIATIONS THAT  
14   COME BACK TO US ON EACH OF THE FINANCIAL DEALS.

15

16   **SUP. MOLINA, CHAIR:** ALL RIGHT. THAT'S FINE.

17

18   **SUP. KNABE:** AND, IN ADDITION TO THE INDEPENDENT APPRAISAL,  
19   THAT WOULD INCLUDE THE MARKET RISK, YOU KNOW, PROPOSED OR  
20   FUTURE SUBSIDIES FROM THE CITY, THE C.R.A., THAT THAT ALL  
21   COMES BACK AS EACH OF THE DEALS COME BACK TO US. IT'S A PART  
22   OF THE DEAL, NOT A SEPARATE REPORT. AND THEN, I MEAN, THE  
23   THIRD THING, THEN, I MEAN, OBVIOUSLY...

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. MOLINA, CHAIR:** WAIT A MINUTE. BEFORE YOU GO TO THE THIRD  
2   THING, DO YOU ALSO AGREE THAT WE'RE GOING TO SEND A LETTER TO  
3   THE CITY SAYING WE'RE NOT GOING TO...

4

5   **SUP. KNABE:** DIDN'T SAY THAT.

6

7   **SUP. YAROSLAVSKY:** WE'VE ALREADY TOLD THE CITY THAT, SO I DON'T  
8   THINK IT NEEDS TO BE A LETTER. WE'VE ALREADY TOLD-- HAVE WE  
9   NOT TOLD THE CITY THAT WE ARE NOT GOING TO PAY 16.4 MILLION  
10   DOLLARS?

11

12   **SUP. MOLINA, CHAIR:** YES, AND WE'RE GOING TO-- THAT'S RIGHT AND  
13   WE'RE GOING TO GO INTO NEGOTIATION BUT I DON'T KNOW WHY WE  
14   WANT TO DO THIS AT THIS POINT.

15

16   **SUP. KNABE:** I DIDN'T SAY I SUPPORTED THE LETTER.

17

18   **SUP. MOLINA, CHAIR:** OKAY. THAT'S WHAT I WANT TO UNDERSTAND...

19

20   **SUP. KNABE:** I'M TRYING TO CLARIFY THE INDEPENDENT ANALYSIS AND  
21   THE MARKET RISK AND FUTURE SUBSIDIES BE A PART OF THE  
22   NEGOTIATION REPORT THAT COMES BACK TO US. THAT'S ONE SPECIFIC  
23   DEAL.

24

25   **SUP. MOLINA, CHAIR:** YOU SAID THREE, THOUGH. THERE'S JUST...



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. KNABE:** WELL, THREE WAS GOING TO ADDRESS THE 16.4 BUT IT'S  
3 A SEPARATE...

4

5 **SUP. MOLINA, CHAIR:** IT'S THE BULLET 3 AND 4.

6

7 **C.A.O. JANSSEN:** 2 AND 3 AND IT LOOKS LIKE 3 AND 4.

8

9 **SUP. YAROSLAVSKY:** 3 AND 4 RIGHT.

10

11 **SUP. KNABE:** YEAH. WELL EXCEPT I'M NOT ASKING IT TO COME BACK  
12 IN 60 DAYS. I'M ASKING IT...

13

14 **C.A.O. JANSSEN:** NO. WE'LL DO 3 AND 4 AS PART OF THE PROJECT  
15 DISCUSSIONS AND NEGOTIATIONS.

16

17 **SUP. MOLINA, CHAIR:** RIGHT. ALL RIGHT. WITH THAT AMENDMENT, IS  
18 THAT ACCEPTABLE? ALL RIGHT. WHAT WE HAVE BEFORE US IS THE  
19 REPORT, THE LETTER, AS WRITTEN BY THE C.A.O., WITH THE  
20 AMENDMENT THAT SUPERVISOR YAROSLAVSKY HAS AMENDED AND THE  
21 INCLUSION OF BULLET POINT 3 AND 4 OF MR. ANTONOVICH'S MOTION.  
22 NO, IT'S MY UNDERSTANDING IT'S 3 AND 4. ALL RIGHT. IS THERE  
23 ANY OBJECTION?

24

25 **SUP. ANTONOVICH:** I WOULD OBJECT AT THIS TIME.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA, CHAIR:** ALL RIGHT. IS THERE ANY OTHER OBJECTION? I  
3 DON'T THINK WE NEED TO CALL THE ROLL ON IT. RIGHT? SO MR.  
4 ANTONOVICH VOTES "NO." THAT ITEM IS APPROVED. THANK YOU VERY  
5 MUCH. APPRECIATE IT. ALL RIGHT. NEXT WE HAVE PUBLIC COMMENT,  
6 BECAUSE I THINK WE'VE TAKEN UP ALL OF OUR ITEMS. IS THAT  
7 CORRECT? ERNIE SMITH AND MICHAEL RAYMOND BAUER, IF YOU WOULD  
8 JOIN US, PLEASE. CAN YOU-- SOMEBODY PLEASE OPEN THE DOOR FOR  
9 THEM? [ INDISTINCT CONVERSATION ]

10

11 **SUP. YAROSLAVSKY:** MADAM CHAIR...

12

13 **SUP. MOLINA, CHAIR:** ALL RIGHT. MR. SMITH, COULD YOU PROCEED?

14

15 **SUP. YAROSLAVSKY:** BEFORE HE DOES, CAN I JUST MOVE THAT ITEM--  
16 YOU HAD ASKED, MADAM CHAIR, THAT ITEM 33 BE CONTINUED FOR TWO  
17 WEEKS. I WOULD MOVE RECONSIDERATION, MOVE THAT IT BE CONTINUED  
18 FOR ONE WEEK.

19

20 **SUP. MOLINA, CHAIR:** ALL RIGHT.

21

22 **SUP. YAROSLAVSKY:** BECAUSE YOU'LL BE HERE NEXT WEEK. THANKS.

23

24 **SUP. MOLINA, CHAIR:** MR. SMITH.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 **ERNIE SMITH:** THANK YOU, SUPERVISOR MOLINA. MY NAME IS ERNIE  
2 SMITH. I'M OMBUDSMAN FOR THE BLACK COMMUNITY HEALTH TASK  
3 FORCE. BEFORE THE CENTER FOR MEDICARE AND MEDICAID SERVICES  
4 THREATEN TO CUT OFF FUNDING FOR KING DREW MED CENTER, DR.  
5 GARTHWAITE, FRED LEAF AND HIS D.H.S. EXPERTS HAD DIRECT,  
6 HANDS-ON, DAY-TO-DAY CONTROL OF ALL OPERATIONS AT KING DREW  
7 MEDICAL CENTER. IT WAS ON THE DEPARTMENT OF HEALTH SERVICES'  
8 WATCH AND DUE TO THEIR INCOMPETENCE THAT J.C.A.H.O.  
9 ACCREDITATION WAS LOST. COMES NOW HERE THOMAS VON GARTHWAITE,  
10 HERR FRED LEAF, HERR CHERNOF, HERR GUTERMAN AND THE OTHERS OF  
11 THE D.H.S. NAZI ILK WITH A PLAN THAT AMOUNTS TO GENOCIDE OF  
12 BLACKS IN THE KING DREW MED CENTER CATCHMENT AREA. THE BLACK  
13 COMMUNITY HEALTH TASK FORCE WARNED PEOPLE THAT THE DEPARTMENT  
14 OF HEALTH SERVICES WERE PLANNING TO CLOSE KING DREW MED  
15 CENTER. THE BLACK COMMUNITY HEALTH TASK FORCE DEMANDS THE  
16 IMMEDIATE FIRING OF HERR THOMAS GARTHWAITE, HERR FRED LEAF,  
17 HERR CHERNOF, HERR GUTERMAN AND TALIBAN AZAR KATAN.

18

19 **SUP. MOLINA, CHAIR:** THANK YOU, MR. BAUER? MR. BAUER, PLEASE  
20 START.

21

22 **MICHAEL BAUER:** GOOD AFTERNOON, SUPERVISORS. FIRST, I HAVE A  
23 QUESTION TO ASK MRS. MOLINA. I NEED TO KNOW HOW TO ASK OR  
24 WRITE YOU GUYS A LETTER OF-- REQUESTING A GRANT FROM THE  
25 COUNTY ON ACTUALLY TRYING TO MAKE A HUNDREDTH ANNIVERSARY FLAG



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 FOR THE CITY OF GLENDALE. THEIR ANNIVERSARY WILL BE COMING UP  
2 NEXT YEAR. I THINK THE RECORD SAYS OVER THERE IN THE HALLWAY  
3 MAYBE, LIKE, IN THE FEBRUARY 6TH OR 7TH, SOMETIME AROUND THAT  
4 AREA. SO IS THERE ANY WAY I CAN ACTUALLY SUBMIT A LETTER  
5 ASKING FOR A GRANT?

6

7 **SUP. MOLINA, CHAIR:** NOT THAT I KNOW OF, SIR. WHY DON'T YOU  
8 FIND OUT FROM OUR PUBLIC INFORMATION PEOPLE TO LET YOU KNOW.

9

10 **MICHAEL BAUER:** OKAY. ANOTHER THING I WOULD LIKE TO ASK IS, MR.  
11 ANTONOVICH, I HAVE RECORDS AND I WOULD LIKE TO ASK HOW TO GO  
12 ABOUT THIS...

13

14 **SUP. MOLINA, CHAIR:** MR. BAUER, AGAIN, THIS IS AN OPPORTUNITY  
15 FOR YOU TO TESTIFY AT PUBLIC COMMENT. IT'S NOT A QUESTION-AND-  
16 ANSWER PERIOD, SO PLEASE TESTIFY TO WHATEVER ITEM YOU HAVE.

17

18 **MICHAEL BAUER:** ALL RIGHT. MR. ANTONOVICH, I HAVE RECORDS THAT  
19 THE DEPARTMENT OF CHILDREN AND FAMILY SERVICES IN PASADENA  
20 ILLEGALLY TOOK MY CHILD. THEY HAVE CLAIMED STUFF THAT IS NOT  
21 TRUE, THEY HAVE COME BACK ON THE PETITION THAT SAID THEY COULD  
22 NOT VERIFY IT. I HAD INCOMPETENT COUNSEL. I'VE EVEN FORCED THE  
23 CASE TO APPEALS AND I HAD INCOMPETENT COUNSEL IN THE COURT OF  
24 APPEALS. THEY VIOLATED MY RIGHTS BY NOT EVEN TAKING A BLOOD  
25 TEST TO SHOW THAT I WAS THE BIOLOGICAL FATHER. I HAVE PROOF IN





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 MY BAGS OVER THERE THAT SHOW THAT THE ALLEGED FATHER IS ONLY  
2 SUPPOSED TO BE NOTIFIED IN CASE, NOT SUPPOSED TO BE ORDERED TO  
3 DO ANYTHING AND I WAS ORDERED TO DO PARENTING CLASSES, I WAS  
4 ORDERED ALL KINDS OF DIFFERENT THINGS. NOW, I CAN SEND YOU IF  
5 YOU WISH, A COPY OF THE INFORMATION I HAVE AND RECORDS SHOWING  
6 THAT I WAS NOT AT THE HOSPITAL AT THE TIME OF THE CHILD'S  
7 BIRTH AND THAT THERE WAS NEVER A RESTRAINING ORDER, AS THEY  
8 SO-CALLED SAID AT THE BEGINNING OF THE CASE. I ALSO HAVE  
9 GROUNDS OF ACTUALLY HER HAVING THE CHILD SIGNED OVER WHILE SHE  
10 WAS INTOXICATED, WHICH IS ACTUALLY A VIOLATION OF THE CONSENT  
11 LAW, WHICH SAYS THAT CONSENT CANNOT BE EFFECTIVE UNTIL THE  
12 PERSON HAS CAPACITY. THEY CAME IN THE NEXT DAY AFTER THE CHILD  
13 WAS BORN AND ACTUALLY TOLD HER TO SIGN THE CHILD OVER AND IF  
14 SHE DID NOT, THAT THEY WOULD HAVE HER MOTHER OR SISTER SIGN  
15 THE CHILD OVER. NOT ONLY THAT, THEY SNATCHED THE KID RIGHT AT  
16 BIRTH SAYING THAT WE WERE MENTALLY ILL AND I ACTUALLY ALREADY  
17 REPORTED WHAT THAT SECTION CODE SAYS. AND NOT ONLY THAT-- OH,  
18 THEY STATED STUFF THAT WASN'T EVEN TRUE ON THE FILE. I'VE GOT  
19 CONFLICT OF INTEREST WITH RECORDS, CODES, CASE LAW,  
20 EVERYTHING. A PARENT HAS A RIGHT TO ACTUALLY VISIT A CHILD.  
21 THEY NEVER LET ME SEE THE CHILD. THEY NEVER EVEN RESCHEDULED  
22 THE APPOINTMENTS. DO YOU WANT ME TO SEND YOU A COPY OF WHAT I  
23 KNOW TO SEE IF YOU CAN DO SOMETHING ABOUT IT?  
24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. ANTONOVICH:** CAN I ASK COUNTY COUNSEL BECAUSE IT'S BEEN  
2   PART OF A COURT PROCEEDING AND PERHAPS...

3

4   **MICHAEL BAUER:** I ALSO HAVE CHARGES OF A BIASED JUDGE.

5

6   **SUP. ANTONOVICH:** LET ME ASK MR. FORTNER, CAN HAVE SOMEBODY  
7   FROM COUNTY COUNSEL ADVISE YOU. IF YOU GO OVER BY WHERE YOU  
8   SIGNED IN, WHERE YOU SIGNED IN TO SPEAK, SOMEBODY FROM COUNTY  
9   COUNSEL...

10

11   **SUP. MOLINA, CHAIR:** THANK YOU, MR. BAUER. ON ADJOURNMENTS, MR.  
12   YAROSLAVSKY, DO YOU HAVE ANY ADJOURNMENTS?

13

14   **SUP. YAROSLAVSKY:** I ALREADY DID THEM.

15

16   **SUP. MOLINA, CHAIR:** YOU ALREADY DID THEM. SUPERVISOR KNABE.

17

18   **SUP. KNABE:** MADAM CHAIR, MEMBERS OF THE BOARD, I MOVE THAT  
19   THAT WE ADJOURN TODAY IN MEMORY OF MR. GRANT HAMPTON. HE IS  
20   THE SON OF JERRY AND GEORGE MEDAK, WHO LOST HIS LIFE IN A VERY  
21   TRAGIC AUTO ACCIDENT IN ARIZONA. HE'S SURVIVED BY HIS MOTHER  
22   JERI, FATHER, GEORGE AND WILL BE SORELY MISSED BY ALL. ALSO  
23   THAT WE ADJOURN IN MEMORY OF PATRICIA PEEEBLES, WHO PASSED  
24   AWAY LAST WEEK. SHE WILL BE DEEPLY MISSED BY HER FAMILY AND



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 FRIENDS. SHE'S SURVIVED BY HER HUSBAND, RANDY, AND SONS, BRIAN  
2 AND MICHAEL. THOSE ARE MY ADJOURNMENTS.

3

4 **SUP. MOLINA, CHAIR:** SO ORDERED ON THOSE ADJOURNMENTS.  
5 SUPERVISOR BURKE, YOUR ADJOURNMENTS?

6

7 **SUP. ANTONOVICH:** I HAVE SOME.

8

9 **SUP. MOLINA, CHAIR:** OH, THAT'S RIGHT. YOU'RE NEXT. I'M SORRY.

10

11 **SUP. ANTONOVICH:** I WOULD LIKE TO MOVE THAT WE ADJOURN IN  
12 MEMORY OF UNITED STATES DISTRICT FEDERAL JUDGE WILLIAM J. REA,  
13 WHO PASSED AWAY AT THE AGE OF 85. HE WAS A NATIVE OF LOS  
14 ANGELES, RECEIVED HIS DEGREE FROM LOYOLA UNIVERSITY, SERVED IN  
15 THE UNITED STATES NAVY WHERE HE-- DURING WORLD WAR II AND THEN  
16 GRADUATED FROM THE UNIVERSITY OF COLORADO LAW SCHOOL. GOVERNOR  
17 REAGAN APPOINTED HIM TO THE SUPERIOR COURT IN 1968 AND  
18 PRESIDENT REAGAN APPOINTED HIM TO THE FEDERAL BENCH IN 1984.  
19 HE WAS A WORKING DISTRICT COURT JUDGE UNTIL THE END. A REAL  
20 FINE MAN. MONICA CANO, GRANDMOTHER OF MY DEPUTY, MIKE CANO,  
21 WHO PASSED AWAY ON AUGUST 6TH. FRANK STUBBINGS, FROM THE  
22 ANTELOPE VALLEY. A PHOTOGRAPHER WHOSE CAREER SPANNED 58 YEARS.  
23 HE WAS PART OF THE ANTELOPE VALLEY HISTORY AND PASSED AWAY AT  
24 THE AGE OF 87. ONE OF THE GREAT BASEBALL GREATS, GENE MAUCH,  
25 PASSED AWAY. HE WAS A FORMER PLAYER FOR THE LOS ANGELES ANGELS



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 WHEN THEY WERE IN THE PACIFIC COAST LEAGUE. HE ALSO PLAYED FOR  
2 SIX TEAMS, INCLUDING THE BROOKLYN DODGERS, MANAGED THREE TEAMS  
3 TO THE BRINK OF THE WORLD SERIES, INCLUDING THE GREAT 1964  
4 PHILADELPHIA PHILLIES, 1982 AND 1986 ANGELS. HE RANKED SIXTH  
5 IN MAJOR LEAGUE HISTORY IN GAMES MANAGED, NEARLY 4,000 GAMES,  
6 AND 11TH IN WINS, 1,901. HE OWES THE BEST WINNING PERCENTAGE  
7 IN ANGELS' HISTORY AND HE WAS THE NATIONAL LEAGUE MANAGER OF  
8 THE YEAR THREE TIMES AND THE NATIONAL LEAGUE'S ALL-STAR  
9 MANAGER IN 1965. AS A BOY, I USED TO GO TO WRIGLEY FIELD WHEN  
10 HE WAS IN THE PACIFIC COAST LEAGUE AND WE'D WATCH HIM.  
11 CLIFFORD MEYER, HE SERVED AS A COURT APPOINTED ARBITRATOR FOR  
12 THE LOS ANGELES SUPERIOR COURT. HE WAS GENERAL COUNSEL FOR A  
13 LOCAL LAW FIRM. HE PASSED AWAY AT THE AGE OF 73. CHARLES  
14 BLACK, HUSBAND OF AMBASSADOR-- FORMER AMBASSADOR SHIRLEY  
15 TEMPLE BLACK, PASSED AWAY AT THE AGE OF 86. HE WAS RECIPIENT  
16 OF THE SILVER STAR DURING WORLD WAR II. GRADUATE OF STANFORD  
17 AND SERVED AS A REGENT FOR SANTA CLARA UNIVERSITY. MANUEL  
18 ESQUIVEL, WHO PASSED AWAY ON AUGUST 1ST. HE RETIRED FROM THE  
19 SHERIFF'S DEPARTMENT AFTER 35 YEARS, ON MARCH 31ST OF THIS  
20 YEAR. GEORGES MARC GEORGE, WHO PASSED AWAY AT THE AGE OF 101.  
21 HE LEAVES HIS TWO CHILDREN, RITA AND RONALD AND GRANDCHILDREN.  
22 JUDYTHE GREITZER, WHO PASSED AWAY AT THE AGE OF 76, SERVED  
23 WITH LIBRARIAN AND VICE PRESIDENT FOR THE GLENDALE UNIVERSITY  
24 COLLEGE OF LAW FOR 25 YEARS, WORKED HELPING THE STUDENTS THERE  
25 OBTAIN THEIR EDUCATIONAL GOALS. WILLIAM G. FILICE. HE WAS A,



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 FOR MANY YEARS, THE ATTORNEY FOR SANTA CLARA UNIVERSITY AND  
2 THE CATHOLIC DIOCESE OF SAN JOSE, CALIFORNIA PROVENCE AND THE  
3 SOCIETY OF JESUS AND SEVERAL NONPROFIT AND BUSINESS  
4 CORPORATIONS. IN LATER YEARS, HE MOVED TO PASADENA, WHERE HE  
5 WAS COUNSEL AND PROBATE AND ESTATE PLANNING TO THE CATHOLIC  
6 ARCHDIOCESE IN OUR COUNTY AND SERVED ON MANY OF OUR CORPORATE  
7 AND PHILANTHROPIC ORGANIZATIONS' BOARD OF DIRECTORS. THAT'S  
8 ALL I HAVE.

9

10 **SUP. MOLINA, CHAIR:** SO ORDERED ON THOSE ADJOURNMENTS. MS.  
11 BURKE, YOUR ADJOURNMENTS.

12

13 **SUP. BURKE:** I MOVE THAT, WHEN WE ADJOURN TODAY, WE ADJOURN IN  
14 THE MEMORY OF MARGARETA HEGARDT, WHO WAS THE FORMER CONSUL  
15 GENERAL OF SWEDEN IN LOS ANGELES FROM 1982 TO '89. SHE PASSED  
16 AWAY AT THE AGE OF 73 ON JULY 22ND OF HEART FAILURE. DURING  
17 HER TENURE IN LOS ANGELES, SHE HOSTED AN UNOFFICIAL VISIT OF  
18 KING CARL XIV, GUSTAF, AND QUEEN SILVIA FOR THE 1984 OLYMPIC  
19 GAMES AND THEIR OFFICIAL STATE VISIT FOR THE NEW SWEDEN 1988.  
20 A CELEBRATION OF 350TH ANNIVERSARY OF THE NEW SWEDEN COLONY IN  
21 AMERICA. SHE ALSO ESCORTED THEN LOS ANGELES ATTORNEY-- LOS  
22 ANGELES MAYOR TOM BRADLEY AND HIS WIFE ON A TRADE MISSION TO  
23 SWEDEN. SHE WAS A NOTED ATTORNEY IN SWEDEN. SHE WAS THE FIRST  
24 WOMAN CONSUL-GENERAL APPOINTED IN LOS ANGELES. AND ATTORNEY  
25 RACHEL D. YOUNG...



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. ANTONOVICH:** ADD ME TO THAT ONE.

3

4 **SUP. BURKE:** YOU WANT TO JOIN. SHE WAS A WONDERFUL LADY. PASSED  
5 AWAY ON AUGUST 3RD. SHE WAS A LONG-TIME RESIDENT OF THE SECOND  
6 DISTRICT, AN OUTSTANDING MEMBER OF THE COMMUNITY. SHE IS  
7 SURVIVED BY HER MOTHER, DOROTHY STRICKLAND. AND PUBLISHER JOHN  
8 JOHNSON, THE INNOVATIVE PUBLISHER OF "EBONY" AND "JET"  
9 MAGAZINE, WHO COUNTERED MID-20TH CENTURY PUBLISHING  
10 STEREOTYPES BY PROVIDING POSITIVE COVERAGE OF AFRICAN-  
11 AMERICANS IN MASS MARKET PUBLICATIONS, PASSED AWAY ON MONDAY,  
12 AUGUST 8TH, OF HEART FAILURE. HE WAS 87. HE WAS THE GRANDSON  
13 OF SLAVES BORN IN 1918 IN ARKANSAS CITY WHICH HAD NO HIGH  
14 SCHOOL. HIS FATHER DIED IN A SAWMILL ACCIDENT WHEN HE WAS  
15 EIGHT AND HIS MOTHER, A COOK AND WASHER WOMAN, MOVED TO  
16 CHICAGO WHEN HE WAS 15 SO THAT HE COULD BE EDUCATED. AFTER  
17 COMPLETING HIGH SCHOOL, HE STUDIED AT THE UNIVERSITY OF  
18 CHICAGO AND NORTHWESTERN UNIVERSITY BEFORE JOINING SUPREME  
19 LIFE INSURANCE COMPANY. IN ADDITION TO "EBONY," " JET" AND  
20 "EBONY MAN," THE COMPANY OWNS FASHION FAIR COSMETICS, WHICH  
21 MARKETS BEAUTY PRODUCTS FOR BLACK WOMEN, EBONY FASHION FAIR,  
22 WHICH USES FASHION SHOWS TO RAISE MONEY FOR CHARITY AND J.P.C.  
23 BOOK DIVISION WHICH PUBLISHES BOOKS BY AFRICAN-AMERICAN  
24 WRITERS. HE RETAINED THE TITLE OF PUBLISHER AND CHAIRMAN UNTIL  
25 HIS DEATH AND CONTINUED TO GO TO THE OFFICE REGULARLY. IN



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 ADDITION TO HIS WIFE EUNICE AND DAUGHTER LINDA, JOHNSON IS  
2 SURVIVED BY ONE GRANDDAUGHTER, A SON, JOHN, JR. DIED IN 1981  
3 OF SICKLE CELL ANEMIA. AND FINALLY, MESHALL SHERRIE PERKINS,  
4 BELOVED DAUGHTER OF LA VERNE POTTS, A COUNTY SUPERIOR COURT  
5 EMPLOYEE AND HE WAS HER ONLY CHILD.

6

7 **SUP. MOLINA, CHAIR:** SO ORDERED ON THOSE ADJOURNMENTS. I HAVE  
8 TWO ADJOURNMENTS. I'D LIKE TO ASK THAT WE ADJOURN IN THE  
9 MEMORY OF ALEJANDRO OROZCO, WHO IS A FAMILY MEMBER OF MY LONG-  
10 TIME STAFF ASSISTANT, SANDRA FIERO. WE WANT TO EXTEND OUR  
11 DEEPEST CONDOLENCES TO HER ENTIRE FAMILY. WE WOULD ALSO LIKE  
12 TO ASK THAT WE ADJOURN IN FRANK H. ENG, WHO WAS THE FATHER OF  
13 MONTEREY PARK COUNCILMAN, MARK ENG, AND THE FATHER-IN-LAW OF  
14 STATE ASSEMBLYWOMAN JUDY CHOU. MR. ENG WAS A PROUD U.S.  
15 VETERAN WHO IS GOING TO BE DEEPLY MISSED BY HIS FAMILY AND  
16 FRIENDS. WE WANT TO EXTEND OUR DEEPEST CONDOLENCES TO THE  
17 FAMILY. SO ORDERED ON THOSE ADJOURNMENTS. ALL RIGHT. THAT  
18 COMPLETES ALL OF...

19

20 **SUP. YAROSLAVSKY:** MADAM CHAIR, DID WE ADJOURN IN MEMORY OF  
21 PETER JENNINGS? DID SOMEBODY DO THAT?

22

23 **SUP. MOLINA, CHAIR:** NO, I DON'T THINK SO.

24





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. YAROSLAVSKY:** I WOULD ASK THAT WE ADJOURN IN THE MEMORY OF  
2   PETER JENNINGS, ANCHORMAN FOR ABC NEWS MANY FOR MANY YEARS.

3

4   **SUP. MOLINA, CHAIR:** THAT'S RIGHT. ALL MEMBERS SHOULD ADJOURN  
5   ON THAT ONE. ALL RIGHT. THAT COMPLETES ALL OF THE ITEMS BEFORE  
6   US. SO IF YOU'LL READ US INTO CLOSED SESSION.

7

8   **CLERK VARONA-LUKENS:** IN ACCORDANCE WITH BROWN ACT  
9   REQUIREMENTS, NOTICE IS HEREBY GIVEN THAT THE BOARD OF  
10   SUPERVISORS WILL CONVENE IN CLOSED SESSION TO DISCUSS ITEM CS-  
11   1 THROUGH CS-5, CONFERENCES WITH LEGAL COUNSEL REGARDING  
12   EXISTING LITIGATION, ITEM CS-6, CONFERENCE WITH LEGAL COUNSEL  
13   REGARDING INITIATION OF LITIGATION, ONE CASE, AND ITEM CS-7,  
14   CONFERENCE WITH REAL PROPERTY NEGOTIATORS, DAVID JANSSEN, STAN  
15   WISNIEWSKI, AND RICHARD VOLPERT, AS INDICATED ON THE POSTED  
16   AGENDA. THANK YOU.

17

18

19

20

21

22

23

24

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

**REPORT OF ACTION TAKEN IN CLOSED SESSION ON AUGUST 9, 2005**

The Board of Supervisors met today in Closed Session. The following actions are being reported:

CS-1. CONFERENCE WITH LEGAL COUNSEL EXISTING LITIGATION  
(Subdivision (a) of Government Code Section 54956.9) Susan Rodde, et al. v. Diana Bonta, County of Los Angeles, et al., United States District Court, Central District of California, Case No. CV 03 1580 Harris et al. v. Board of Supervisors et al., Los Angeles Superior Court Case No. BS 08 1860; United States District Court Case No. CV 03 2008

These lawsuits challenge the closure of Rancho Los Amigos National Rehabilitation Center and High Desert Hospital and alleged curtailments at LAC+USC Medical Center.

**ACTION TAKEN:**

The Board of Supervisors authorized settlement of the above two lawsuits. The substance of the settlement in Rodde (U.S. District Court, Case No. CV 03 1580) will be disclosed upon



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 inquiry by any person as soon as the settlement becomes final  
2 following approval by all parties and the Court.

3

4 The substance of the settlement in Harris (U.S. District  
5 Court, Case No. CV 03 2008) will be disclosed upon inquiry by  
6 any person as soon as the settlement becomes final following  
7 approval by all parties.

8

9 The vote of the Board was unanimous with all Supervisors being  
10 present.

11

12 CS-2. CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION  
13 (Subdivision (a) of Government Code Section 54956.9) Jenny  
14 Hong v. County of Los Angeles, U.S. District Court Case No. CV  
15 04 04839

16

17 This is a lawsuit against the County for alleged wrongful  
18 death of a jail inmate.

19

20 No Reportable Action.

21

22 CS-3. CONFERENCE WITH LEGAL COUNSEL EXISTING LITIGATION  
23 (Subdivision (a) of Government Code Section 54956.9) Daun Munn  
24 v. County of Los Angeles, U.S. District Court Case No. CV 04  
25 5899



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 This is a lawsuit against the County for alleged wrongful  
2 death of a jail inmate.

3

4 ACTION TAKEN:

5

6 The Board of Supervisors authorized settlement of the above  
7 lawsuit. The substance of the settlement will be disclosed  
8 upon inquiry by any person as soon as the settlement becomes  
9 final following approval by all parties.

10

11 The vote of the Board was unanimous with all Supervisors being  
12 present.

13

14 CS-4. CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION  
15 (Subdivision (a) of Government Code Section 54956.9) Dina  
16 Salgado v. County of Los Angeles, U.S. District Court Case No.  
17 CV 04 06071

18

19 This is a lawsuit against the County for alleged wrongful  
20 death of a jail inmate.

21

22 No Reportable Action.

23

24 CS-5. CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION  
25 (Subdivision (a) of Government Code Section 54956.9) Raul



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 Tinajero v. County of Los Angeles, U.S. District Court Case  
2 No. CV 04 07033

3

4 This is a lawsuit against the County for alleged wrongful  
5 death of a jail inmate.

6

7 No Reportable Action.

8

9 CS-6. CONFERENCE WITH LEGAL COUNSEL - ANTICIPATED LITIGATION  
10 (Subdivision (c) of Government Code Section 54956.9)  
11 Initiation of litigation (one case)

12

13 ACTION TAKEN:

14

15 The Board of Supervisors authorized settlement of the  
16 anticipated litigation. The substance of the settlement will  
17 be disclosed upon inquiry by any person as soon as the  
18 settlement becomes final following approval by all parties.

19

20 The vote of the Board was unanimous with all Supervisors being  
21 present.

22

23 CS-7. CONFERENCE WITH REAL PROPERTY NEGOTIATORS (Government  
24 Code Section 54956.8) Provide instructions to its real estate  
25 negotiators with respect to proposed new lease/lease



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 extensions/lease amendment concerning the following properties  
2 within the Marina del Rey Small Craft Harbor:

3

4 Property: Parcel OT (County Parking Lot) 4220 Admiralty Way  
5 County Negotiators: David Janssen, Stan Wisniewski and Richard  
6 Volpert

7

8 Negotiating Parties: County and Goldrich and Kest Industries

9

10 Under Negotiation: Price and Terms

11

12

13 Property: Parcel 21 (Holiday Harbor Marina) 14025 Panay Way

14

15 County Negotiators: David Janssen, Stan Wisniewski and Richard  
16 Volpert

17

18 Negotiating Parties: County and Goldrich and Kest Industries

19

20 Under Negotiation: Price and Terms

21

22

23 Property: Parcel 20 (Panay Way Marina) 13915 Panay Way

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 County Negotiators: David Janssen, Stan Wisniewski and Richard  
2 Volpert

3

4 Negotiating Parties: County and Goldrich and Kest Industries

5

6 Under Negotiation: Price and Terms.

7

8 No Reportable Action.

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 REPORTER'S CERTIFICATE

3

4 I, JENNIFER A. HINES, Certified Shorthand Reporter  
5 Number 6029/RPR/CRR qualified in and for the State of  
6 California, do hereby certify:

7 That the transcripts of proceedings recorded by the  
8 Los Angeles County Board of Supervisors August 9, 2005  
9 were thereafter transcribed into typewriting under my  
10 direction and supervision;

11 That the transcript of recorded proceedings as  
12 archived in the office of the reporter and which  
13 have been provided to the Los Angeles County Board of  
14 Supervisors as certified by me.

15 I further certify that I am neither counsel for, nor  
16 related to any party to the said action; nor  
17 in anywise interested in the outcome thereof.

18 IN WITNESS WHEREOF, I have hereunto set my hand this  
19 15th day of August 2005, for the County records to be used  
20 only for authentication purposes of duly certified transcripts  
21 as on file of the office of the reporter.

22

23 JENNIFER A. HINES

24 CSR No. 6029/RPR/CRR

25